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Wien...	103.00				
Zagreb...	103.00				

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,436

Wednesday January 13 1988

D 8523 A

No sign of end to Palestine's ancient struggle, Page 18

## World News

### Moscow, Stockholm to sign Baltic pact

Sweden and the Soviet Union were scheduled to sign a preliminary agreement settling a 19-year dispute over their boundaries in the Baltic Sea. The deal will increase fishing catches for both countries in the area and opens up the possibility of oil and gas searches in a hitherto unexplored zone. Page 20

### Iraqis hit tanker

Iraqi aircraft attacked and set on fire a Cyprus tanker, the United Venture, off the Iranian coast. Eight crewmen were reported missing. Syrian initiative fails. Page 3

### Iran arms inquiry

A group of West German police officers and a Middle East businessman were under investigation on suspicion of selling arms to Iran, the Lower Saxony state government said.

### Italy to cut Gulf force

Italy will reduce the size of its naval presence in the Persian Gulf, the Italian Foreign Minister said, although no details of the plans were revealed.

### Bush on defensive

US Vice-President George Bush was thrown on to the defensive in his campaign for the Republican Party's presidential nomination by questions about his role in the Iran-Contra scandal last year. Page 4

### Gorbachev warning

Soviet leader Mikhail Gorbachev said his reform programme was under fire from right and left but warned that disaster would follow if the programme was stopped. Tass news agency reported. Page 5

### 130 miners missing

More than 130 Brazilian gold prospectors are missing, two weeks after a bloody clash with military police on December 29, near the Amazonian gold rush town of Serra Pelada, the miners' union said.

### Philippines shooting

Filipino businessmen condemned as "madness" election violence in the country after gunmen shot dead a woman candidate in the 71st murder of the poll campaign. Poll personalities. Page 5

### Bagaza deadline

Former Burundi President Jean-Baptiste Bagaza, deposed in a coup last September, was given eight days to leave Belgium because his temporary visa had expired.

### Zimbabwe car bomb

Two people were killed and three injured in Bulawayo, Zimbabwe, when a car bomb exploded at a villa owned by South African ANC guerrillas.

### Moi sacks minister

President Moi of Kenya sacked Housing Minister Eliud Mwamunga and accepted the resignation of central bank governor Philip Ndegwa who had been re-appointed to a second four-year term only last Friday. Page 3

### Japan may cut airfares

The Japanese Government was considering lowering airfares for international commercial flights originating in Japan. Page 4

### Surinam elects civilian

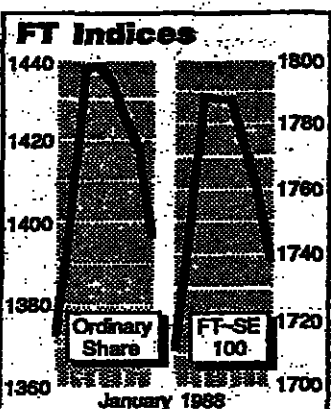
Surinam's National Assembly chose a civilian, former Agriculture Minister Ramsewak Shaulik, 50, as the country's new president to replace military leader Desi Bouterse. Page 4

### Birthday behind bars

The parents of Mathias Rust, the West German youth who landed a light aircraft near Moscow's Red Square last May, were allowed to visit their son for his 20th birthday in Lefortovo prison, West German sources said.

## Wall Street steadies after steep early falls

WALL STREET equity prices lost as much as 42.78 in early trading as caution gripped investors following Monday's strong advances, but the Dow Jones industrial average recovered to finish only 16.58 down at 1,928.55.



Markets elsewhere recovered some poise. In Tokyo, the Nikkei average added 46.62 to 22,626.05 while Singapore and Hong Kong rebounded. European courses steadied, with Frankfurt and Paris slightly easier but Amsterdam and Zurich up modestly. In London, the FT-SE 100 index fell 21.0 to close at 1,739.2. Page 28

DOLLAR closed in New York at DM1.6330, FF5.5140, Sfr1.3330, Y127.40. It closed in London at DM1.6350 (DM1.6270); FF5.5200 (FF5.5250); Sfr1.3345 (Sfr1.3375); Y127.40 (Y128.15). Page 27

STERLING closed in New York at \$1.3210 (\$1.3215), DM2.9775 (DM2.9825); FF10.0525 (FF10.0550); Sfr2.4300 (Sfr2.4375); Y232.0 (Y233.5). Page 27

SOUTH KOREAN composite stock price index jumped 18.53 to a record 571.28 on the announcement that the Soviet Union would participate in this year's summer Olympic Games in Seoul. Page 26; Olympics story, Page 20

GENERAL OCCIDENTALE, diversified French company, is selling its Grand Union supermarket subsidiary in the US for \$655m. Page 21

NATWEST HOLDINGS, US subsidiary of UK clearing bank, National Westminster, will press ahead with its securities business after the US Supreme Court refused to hear an appeal by the Securities Industry Association to prevent commercial banks operating in the sector. Page 21

NORSE DATA, Norwegian mini-computer group, forecast that profits for 1987 would be halved. Page 23; Lex, Page 20

FERRANTI, UK electronics group, is buying the healthcare systems division of Pentameter Enterprises, US computer systems company, for about \$16m. Page 25

ISTANBUL has invited tenders for a \$546m contract to build a third bridge across the Bosphorus. Page 4

CROWN AGENTS, traditional UK purveyors of goods and services to English colonies, are to manage 3.5bn's three-year, \$500m grant scheme for sub-Saharan Africa and other poor countries. Page 4

VIETNAM is to permit the establishment of foreign-owned companies, and overseas concerns to have up to 99 per cent stakes in joint ventures with Vietnamese companies. Page 4

EUROPEAN Commission has cut steel output quotas for the first three months of this year to 4.65m tonnes for hot rolled coil and 3.25m tonnes for cold rolled sheet, a 3 per cent reduction in each case. Page 2

EAST GERMANY had 4 per cent economic growth last year, one of the highest rates in Comecon. Page 5

DOLLAR spending by British companies on US acquisitions more than doubled last year to \$29.2bn. Page 6

## Moscow seeks US commitments at arms talks

THE SOVIET UNION has emphasised again that any agreement between Moscow and Washington on a 50 per cent reduction in long-range nuclear missiles is dependent on a firm US undertaking to respect the 1972 Anti-Ballistic Missile (ABM) Treaty by Robert Mantelner, Diplomatic Correspondent, in London.

The warning was issued by Mr Alexei Obukhov, the leader of the Soviet delegation at the Strategic Arms Reduction Talks in Geneva, on the eve of a new round of negotiations due to start tomorrow.

After the signature of the Intermediate Nuclear Forces Treaty by President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, at their Washington summit last month, both sides agreed to give priority to the conclusion of a Start agreement as soon as possible. The aim is to complete the negotiations in time for the next summit due to be held in Moscow later this year.

However, the Soviet statement makes clear that the problems which remain to be solved are formidable. In particular, the issue of Soviet opposition to President Reagan's Strategic Defence Initiative must be settled before a Start agreement can be reached.

The communique issued after the Washington summit, as interpreted by US officials, appeared to give the go-ahead to US research and development of space-based defensive weapons. However, it also contained a commitment by the US to observe the ABM Treaty "as signed in 1972" and not to withdraw from it for a period yet to be defined. Moscow has proposed that the length of the period should be 10 years, while Washington wants it to be several years shorter.

The post-summit statement begs the question of the interpretation of the ABM Treaty, which has been a subject of hot dispute not only between Washington and Moscow, but also between the US Administration and Congress. Strictly interpreted, the treaty prohibits the testing and deployment of space-based weapons; but it contains an annex offering the opportunity of "discussions" between the two sides on the development of any new anti-ballistic missile technologies.

At last month's summit, Mr Gorbachev clearly wanted to give the impression that he had dropped the formal linkage between a Start agreement and the abandonment by the US of "Star Wars" to facilitate progress towards a deal on strategic nuclear arms.

## Britain unveils plan for growth to offset declining oil revenue

BY HAZEL DUFFY AND DAVID CHURCHILL IN LONDON

### THE MAIN POINTS

REGIONAL POLICY: regional development grants end; new investment and innovation grants to small companies in development areas.

INNOVATION: more emphasis on technology transfer and collaborative research; new programmes on superconductivity and information technology.

MERGERS: legislation to speed procedures. Voluntary advance merger plans will secure automatic clearance within four weeks in simple cases; Director General of Fair Trading able to secure legally binding undertakings on anti-competitive aspects without need for Monopolies Commission investigation.

COMPETITION: Legal changes to prohibit anti-competitive agreements and strengthen powers for investigation of suspected illegal cartels.

DEREGULATION: Costs of regulatory compliance, particularly for small companies, to be reduced; business lending and hiring to be exempt from consumer credit law; increased self-regulation.

competition. At present, all agreements between companies are covered by the legislation.

The competition policy changes, especially those concerning mergers, were less wide-ranging than had been called for by business leaders.

Lord Young, UK Trade and Industry Secretary said the policy changes provided "a framework for the next five years".

Extensive use of private sector consultants by such companies to help them improve performance will be encouraged. The Government will provide half (two thirds in the regions and inner cities) of the cost of consultancy programmes.

The marketing of the measures to help smaller companies will involve a big advertising campaign by the Government to be launched today. Civil servants in the DTI will be made more accessible to such companies. About 200 are to be moved to the existing regional offices and 24 new satellite offices to be set up around the country.

The White Paper is the outcome of major reviews of DTI policies ordered by Lord Young when he went to the Department last June. He has taken the opportunity to try and define a new role for the DTI, and particularly for the former Department of Industry, which justifies intervention in business by a Government which in principle is opposed to such action.

He also promised new legislation to speed up the process of merger control in the UK, following an 18-month internal inquiry into the Government's competition policy, and "fundamental reform" of the 30-year-old restrictive trade practices legislation.

The new trade practices legislation will be in line with existing European Commission laws which focus on only banning cartel agreements that restrict

competition. At present, all agreements between companies are covered by the legislation.

The competition policy changes, especially those concerning mergers, were less wide-ranging than had been called for by business leaders.

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The Government has decided against merging parts of the Office of Fair Trading



## EUROPEAN NEWS

## Brussels thwarts French can industry merger

BY WILLIAM DAWKINS IN BRUSSELS

A SUBSIDIARY of Continental Can, the US metal can maker, has sold its 33.4 per cent stake in a French partner following a European Commission inquiry into potential infringements of EC competition rules.

This is the first time the Brussels authorities have made use of a landmark legal precedent established last November by the European Court of Justice in Luxembourg and is the latest example of the Commission's eagerness to exert more influence on cross-border mergers.

Last year's Court judgment confirmed that Commission has the power to apply Article 85 of the Treaty of Rome to mergers. Article 85 outlaws agreements likely to distort free trade but had never been applied fully to takeovers likely to stifle competition.

Yesterday's decision comes in response to an inquiry from the

French legal authorities in November over whether a takeover in the French drinks can industry risked running foul of EC competition law. Carnaud, a French can maker with 5 per cent of the Community market, had launched a bid for two thirds of Sofreb, a loss-making can producing subsidiary of Sackor, the steel group. Schmalbach-Lubeca, a West German subsidiary of Continental Can and owner of the remaining third of Sofreb's shares, immediately complained to the French courts, which suspended the deal, and to the Commission.

Schmalbach and its parent Continental Can - which holds 29 per cent of the EC market - argued that the takeover should be stopped because it would give the combined Carnaud-Sofreb group an unfair dominance of the French market.

Instead, the Brussels authorities argued that the one thing about the deal likely to distort competition was the link it would establish between Carnaud and Continental Can, two big producers at Community level, via their shareholdings in Sofreb. As a result, Carnaud offered to buy Schmalbach's stake in Sofreb, as well as the Sackor holding, thereby severing any ownership link between itself and the US group. Schmalbach withdrew its complaint and accepted the offer.

This eliminated "the risk of co-operation inherent in the common presence of two direct competitors in Sofreb," said the Commission. The outcome has been to add slightly to Carnaud's share of the EC drinks can market, but it is still significantly smaller than that of Continental Can and other competitors, say Commission officials.

## Steel quota decision disappoints producers

By William Dawkins in Brussels

THE European Commission yesterday announced a small cut in the first three months of this year, but the clampdown fell short of the demands of Europe's pessimistic integrated steelmakers.

European Community steel companies' output of hot rolled coil, the raw material for car body panels and the sector where surplus capacity is heaviest, is to be limited to 4.68m tonnes in the first quarter of 1988, while cold rolled sheet quotas are set at 3.25m tonnes, both a 3 per cent reduction on the final three months of last year.

Earlier, the "club" of big integrated producers, and been arguing for a 10 per cent cut on the grounds that many forecasts point to a marked decline in car sales this year, a situation where steelmakers would need maximum price support.

However, Brussels is committed to liberalising the steel industry after seven years in which prices have been propped up by output controls. Only last month, EC member states agreed to dismantle the quota system in steps by the end of 1990 at the latest. Quotas for heavy plate and heavy sections, mostly used in shipbuilding, construction and the offshore industries, are to be held unchanged at 1.4m tonnes each.

Less than half of total EC steel output is now subject to output controls, down from 60 per cent at the end of last year before merchant bar and wire rod dropped out of the quota system on January 1. Hot and cold rolled coil are due to be liberalised on July 1 unless the industry comes forward with guarantees to close 7.5m tonnes of the more than 10m tonnes overcapacity in those sectors by mid-June, in which case they continue to receive the protection of output controls until the end of 1990.

The same rules apply to heavy plate and sections, where the industry has already volunteered to shut well over half of the 9.6m tonnes overcapacity in those sectors.

Sweden and Moscow will gain from a deal on fishing and oil rights, says Sara Webb

## Accord ends Baltic free for all

THE resolution of the Baltic boundary dispute between Sweden and the Soviet Union will mean larger fishing catches for both sides in what has become a free-for-all part of the Baltic and will open the door to oil and gas exploration.

Under the preliminary agreement, Sweden will have 75 per cent of the 15,500 square kilometre disputed area - known as the white zone - and will be allowed to fish up to 6,000 tons each year from the Soviet Union's 25 per cent. The Soviet Union will be able to fish up to 18,000 tons from the Swedish part of the zone. New quotas will be fixed after 20 years.

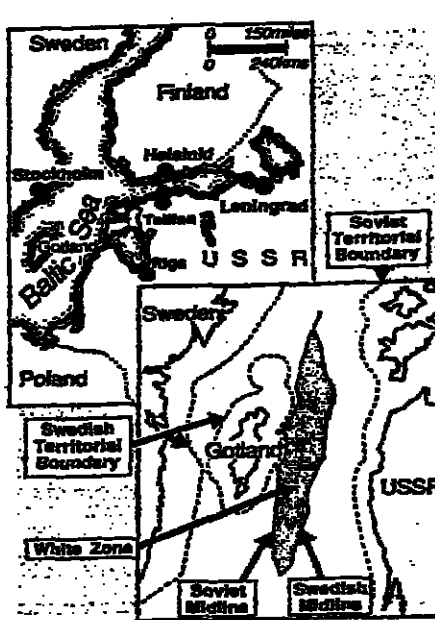
The agreement will allow Sweden to increase significantly its catch in the area - since it can now decide which countries should have fishing rights there - and will enable both countries to regulate the valuable cod, herring, and salmon stocks, and in particular the amount of fishing in the important cod breeding grounds in the southern part of the white zone.

While this has been a disputed - and hence unregulated - area, the Swedes have expressed alarm at the overfishing of valuable cod and herring stocks, particularly by Danish and West German vessels. Other boats in the area come from the Soviet Union, Sweden, Finland, and the Faroe Islands.

The southern part of the area contains important breeding grounds for cod, which are plundered during the spring when the fish arrive to breed. Mr Lemnart Myrsten, who headed the Swedish delegation during negotiations with the Soviet Union, said that Sweden would try to ensure that sustainable stocks of cod, herring and salmon were allowed to build up.

Until now, Swedish fishing catches in the zone were about 5,000 tons per year with a value of about SKr 25,000 - less than the 6,000 ton quota that Sweden will have in the Soviet quarter in future.

Statistics for the total catch by all nationalities in the zone are scanty and put at around 60,000-70,000 tons with an estimated value of SKr 450m.



KEY: White zone: the disputed area; dividing line: the dividing line originally sought by the Soviet Union; Swedish boundary: the original Swedish boundary.

For Sweden, the Baltic Sea (not just the zone) is an important fishing area, and in terms of value, roughly half Sweden's total fishing catch comes from the Baltic. According to the most recent statistics (1985) Sweden's herring catch in the Baltic totalled 41,000 tons, while cod (which is much higher in value) totalled 40,000 tons and the salmon catch reached 970 tons.

While Sweden is pleased with the agreement, Denmark has voiced reservations. Danish fishermen catch an estimated 25,000 tons of cod in the zone.

During recent days, Danish salmon fishermen have warned that a boundary agreement could threaten their livelihoods. Fishermen from the eastern Dan-

ish island of Bornholm would be the most seriously affected. They would lose rights to fish in the European Community, covering Danish and West German rights in the area. The Danish Fisheries Ministry said that Denmark, via the EC, would now seek intensive consultations on the matter and that it would have to evaluate the conditions with Sweden concerning the exchange of fishing rights.

The Danish Fisheries Minister is due to meet Mr Mats Hellstrom, the Swedish Agriculture Minister, next week in Copenhagen before discussing the issue in Brussels.

There has to be some understanding from the Swedish side that we cannot just interrupt our fishing," said Mr Claus Jensen, head of planning at the Danish Fisheries Ministry.

The resolution of the fishing question has tended to overshadow the potential for oil and gas exploration in the zone.

The Swedish Energy and Environment Ministry now expects increased interest in starting exploration work in the zone. While this has been a disputed area, no exploration has taken place, though there has been limited exploration by Sweden on the continental shelf for oil and gas.

So far, the wells which have been drilled show traces of hydrocarbons in low volumes. OPAB, a Swedish oil exploration company which is 49 per cent owned by the government, says that the signs around Gotland, east of the zone, have not been encouraging.

"No one has made any effort to look at the potential of the zone area," says Mr Freddie Linder, technical manager at OPAB. "In practical purposes it is unexplored."

With the current low price of oil, exploration may not appear very attractive at present, but given Sweden's decision to phase out nuclear power in the 1990s and the fact that the government still has not decided on the alternative energy sources, oil and gas exploration could become much more important in future.

## Court bars Solidarity union move

By Christopher Bobinski in Warsaw

POLAND's high court yesterday rejected applications by two groups of workers to register Solidarity unions. The workers wanted to set up unions at the giant Bechtow open cast lignite mine and the Dolmel electrical engineering works in Wroclaw.

Mr Lech Walesa, in Warsaw to meet Mr Hans Dietrich Genscher, the West German Foreign Minister who is on a four day trip to Poland, attended the Dolmel case to show support for this new tactic by the banned union's supporters.

Similar applications in the past few months have been attacked by other Solidarity supporters as going too far in accepting the court-martial legal framework.

But support is growing and recently more than 400 staff at Warsaw university joined the 30 or so plants throughout the country which have either had their applications rejected or are waiting for court hearings.

The workers argue that the Polish constitution and the Geneva-based International Labour Organisation's conventions which Poland has ratified give them the right to union rights despite the official ban on Solidarity.

In court too were leaders of the newly formed Polish Socialist Party (PPS), which now claims about 2,000 supporters including Dolmel employees.

The PPS has convinced the government for seeking to retain control over nomination of candidates for local government elections in June and suggested a boycott unless independent nominations are permitted.

## France backs Turkey on EC membership

By Jim Bodgener in Ankara

FRANCE will not block Turkey's application for full membership of the European Community, French Foreign Minister Mr Jean-Bernard Raimond said during a one-day visit to Ankara. The pledge is a further step in the restoration of friendly relations between the two countries.

The visit was the first by a French foreign minister to the fellow Nato state for 13 years. Relations following the 1980 coup deteriorated by a long way. French criticism of the military government's human rights record, and particularly over the Armenian cause.

Relations have steadily thawed over the past two years, helped especially by the April 1986 meeting in Paris between Mr Turgut Ozal, the Prime Minister and his French counterpart Mr Jacques Chirac. The rapprochement has been underpinned by French eagerness to secure contracts in Turkey's ambitious infrastructure development programmes, and growing two-way trade valued at \$400m in 1986.

According to Turkish officials, the two countries will aim for increased co-operation in tourism and industry following Mr Raimond's visit. They will also discuss lengthening visa terms for about 150,000 migrant Turkish workers in France. The officials also say France plans to establish a Franco-Polish university in Turkey.

## Basque terror deal

Representatives of nearly all major Basque political parties reached an agreement yesterday condemning Basque terrorism and rejecting political negotiations with terrorists, AP reports from Vittoria.

The accord, based on a document drawn up by the Basque regional government head, Jose Antonio Ardanza, says the Basque separatist organisation ETA lacks political legitimacy.

## Top EC bureaucrat predicts rosy future

BY TIM DICKSON IN BRUSSELS

MR DAVID WILLIAMSON, formerly Mrs Thatcher's top adviser on European affairs and now occupant of the key post of Secretary General of the European Commission, yesterday outlined an optimistic vision of the European Community extending its range of activities and competence after the completion of the internal market in 1992.

In his first public speech since assuming his new role - in effect, head of the Brussels bureaucracy - Mr Williamson predicted a "markedly" bigger influence over legislation for the European Parliament. He emphasised that the proposed increases in the Community's social and regional funds were an "essential element" in the EC's goal of creating a single economic area.

Mr Williamson's characteristically upbeat assessment came at a time when many officials and diplomats in Brussels are gloomy about prospects for resolving the EC's deepening budgetary crisis at next month's crucial summit of EC heads of government. The EC's 11 was called after EC heads of government meeting in Copenhagen in December failed to agree on an all-important package of financial reforms, including increased resources for the Community budget, to keep the level of agricultural spending under control.

His opposition to "Euro-pessimism", he told a seminar at the Centre for European Policy Studies in Brussels yesterday, was underpinned by a belief in the strong public support for European initiatives and by the progress which has been achieved, most recently for example in air transport, the control of car emissions and the whole internal market programme.

Among Mr Williamson's observations was a feeling that the co-operation procedure which gives parliament a chance to amend legislation has provided the Strasbourg assembly with a "new dynamic" that had been foreseen. He also thought that the EC would reach a "new cruising speed" after 1992 and that by contrast with many of the Commission's current proposals aimed at establishing the internal market "the initiatives thereafter would not necessarily take a legal form".

## France to open up market for private radio telephones

BY PAUL BETTS IN PARIS

FRANCE is to open to competition the market for private mobile radiotelephone networks, such as those used by taxi companies, Mr Gerard Longuet, the French telecommunications minister, said yesterday.

This follows liberalisation of French markets for value added telecommunications networks, radiotelephone paging systems and the public market for car telephones.

Mr Longuet said the French telecommunications authority, recently renamed France Telecom, would accelerate the country's new cable programme which is also open to competition.

After a hesitant start, the cable network has now taken off with 940,000 households cabled in France by the end of last year compared with only 60,000 in 1986. Mr Longuet expects to extend this to more than 1m households by the end of this year.

The French telecommunications minister is also drawing up a white paper to adapt the legal status of France Telecom to suit the new deregulated European telecommunications environment. To avoid political controversy just before this spring's presidential election, the government has preferred to delay legislation for a broad deregulation of the French telecommunications industry.

Mr Longuet also announced yesterday net profits of FF9.9bn on sales of FF9.45bn for France Telecom last year and a profit of FF1.5bn on sales of



Gerard Longuet: adapting France Telecom

FFr 62.1bn last year for the French postal services. France's Telecom's net profits are expected to decline to FFr 2.9bn this year with the introduction at the end of last year of value added tax for telephone services.

Mr Longuet said the introduction of VAT was part of the process of adapting French telecommunications to an increasingly deregulated environment.

One significant measure has been the deregulation of car telephones, a sector in which France has trailed its main European partners.

In an effort to boost competition and the development of this sector, the French authorities chose last month a second operator to offer a national car telephone network in competition with France Telecom and

Matra, the second operator involves a consortium led by the Compagnie Generale des Eaux private water distribution group in partnership with Alcatel and Nokia of Finland.

Alcatel and Nokia together with the West German AEG group confirmed plans yesterday to develop by 1991 EC900, a European digital mobile communication system compatible with the new European digital radio communications standard.

Already 15 countries have agreed to adopt the new European GSM standard. France, West Germany and the UK are expected to place their first orders for these digital radio communications networks this year. The European market for digital radio communications is expected to grow from about \$100m in 1991 to \$1.35bn in 1995.

Mr Timo Koski, executive vice president of Nokia said in Paris yesterday that the introduction of the GSM standard marked a "historical turning point" for both the European telecommunications industry, European telecommunications authorities and network operators. He claimed that with GSM, Europe will overtake the US and become the world's largest single standard market in this field.

Projections for GSM envisage about 15m subscribers in Europe by the end of the century with 600 mobile switching centres and 750,000 traffic channels installed.

## E Germany economy grows 4%

By Leslie Collis in Berlin

EAST GERMANY's economy grew 4 per cent last year, one of the highest rates in the socialist bloc, though it missed its target of 4.5 per cent expansion, according to an official statistical report.

The growth target for 1988 has been cut to 4.1 per cent, reflecting a reduction in the ambitious targets set since 1984 when expansion peaked at 5.5 per cent. East Germany is attempting to modernise its highly planned production and to improve quality without Soviet-style economic reforms.

Industrial output rose 3.7 per cent last year compared with 4.3 per cent in 1986. Labour productivity rose 6.6 per cent against a target of 6.0 per cent, and the growth of 8.5 per cent in 1986 and 8.6 per cent the previous year.

Net incomes of East Germans rose 4.8 per cent in 1987, 0.6 per cent above the target and higher than at any time in the 1980s. This was largely the result of higher child support payments. Retail turnover, an indicator of living standards, rose 3.5 per cent compared with 4.1 per cent in 1986 and 4.2 per cent in 1987.

In foreign trade, East Germany had an export surplus of more than 300 million marks (an accounting unit pegged to the transferable ruble) and worth less than 100 million marks (the DM) last year. This compared with a surplus of 1.5bn in 1986 and 1.2bn the previous year.

The Soviet Union has called on East Germany to deliver more high technology products to the government since a split in the consumer goods in return for Soviet energy and raw materials. This has further limited East Germany's ability to compete on Western markets.

But Amoco said during the trial that the worst of the damage was corrected within four months of the accident. Amoco also said it would appeal against the damages and against a 1984 ruling that Amoco was liable for the spill.

## Gorbachev warns of 'disastrous' course

BY ANDRIANA IERODIAKOU IN ATHENS

SOVIET leader Mr Mikhail Gorbachev says his reform programme is under fire from right and left but argues that disaster would follow if it were stopped. The Tass news agency reported yesterday, Reuter reports from Moscow.

Mr Gorbachev also asserted that if the perestroika restructuring drive he has launched were pushed through, the Soviet Union would become the world's prime democracy.

The Kremlin chief made his remarks during a meeting on January 8 with leading newspaper editors and cultural figures, including several who have been leading the glasnost campaign for free-wheeling discussion in the Soviet media.

By one people from the left and others from the right," he told the meeting, according to a detailed account of his speech and the ensuing debate issued by Tass.

To stop now would be disastrous. We must not permit it under any circumstances," Mr Gorbachev said.

"If we take fright and stop the processes we have begun, it

would have the most serious consequences, because we simply could not raise our people to such a massive task a second time," he declared.

Analysts said Mr Gorbachev's wide-ranging address and the ensuing discussion with some of the country's leading intellectuals appeared clearly aimed at signalling reforms were proceeding full-steam ahead.

"No one will go so far in questions of democracy as we will, because that is the essence of the socialist system," he said.

The Soviet leader said the opening of the democratisation drive inside the Communist Party and in local government would be the main focus of an extraordinary Party conference due this summer.

In his first public reference to alarm among many intellectuals and some workers and students over the sacking of his protégé Mr Boris Yeltsin last November, he said their fears had been misplaced.

Mr Gorbachev, naming him, Mr Gorbachev set the former Moscow City Party chief among the "left-wing" critics who wanted to move too fast.

## Greek unions call one-day pay strike

BY ANDRIANA IERODIAKOU IN ATHENS

THE GREEK trade union congress GSEE yesterday called a one-day strike for January 28 following the collapse of negotiations for a 1988 collective wage agreement with private sector employers.

The talks broke down despite employers' insistence on the abolition of wage indexation, introduced by the socialists in 1981 and maintained with modifications during the stabilisation period. The unions refused to concede this and demanded in addition a January compensation payment of 12 per cent to 14 per cent to cover losses in real income suffered in 1986 and 1987 as a result of the stabilisation measures.

The deadlock is likely to be broken through compulsory arbitration by the government.

The price however, likely to be labour unrest, with dissident socialists and opposition Communist trade unions backing GSEE.

two year stabilisation programme which hinged on a tight income policy. Inflation is forecast at 12 per cent this year.

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## Belgian impasse remains

By Tim Dickson in Brussels

BELGIUM's King Baudouin yesterday asked Mr Willy Claes, a former Economic Minister and a leading figure in the Flemish speaking Socialist party, to continue his negotiating role between the parties, with no sign of an immediate breakthrough.

Mr Claes was appointed a last gasp to draw up a programme for the next Government and to try to find a workable coalition which could carry it out. His mission follows December's inconclusive general election result, which showed a swing to the Right in the Flemish speaking Flanders but left the Socialists victorious in Francophone Wallonia.

The country's deep linguistic divisions, however, appear to have frustrated his efforts to find a workable coalition. He was admitted to a press conference in Brussels that he was still "short of one or two players" for every combination he had tried. He added, "I have not the right to exclude any formula at the moment".

Many political observers continue to bet on a centre-left coalition.

## Finance market rules drawn up in Hungary

HUNGARIAN financial institutions set up a regulatory framework yesterday to govern the country's securities market, the only one in Eastern Europe, Reuter reports from Budapest.

The move followed rapid growth in a bond market last year, introduction of worker participation shares and legislation permitting the state to issue treasury bills.

Securities and financial institutions will start meeting every week from January for a so-called "dealers' day" of inter-bank trading. A centre will receive daily information on trading in bonds, shares and treasury bills and publish selected results.

"Every commercial bank would like to create its own market," Mr Zsigmond Jari, Budapest Bank manager, said after the agreement was signed by the National Bank of Hungary, the Hungarian Chamber of Commerce and 22 financial institutions. "But we must work together and we must regulate the secondary market."

## Krupp offers jobs plan to dampen Ruhr anger

BY DAVID MARSH IN BONN

KRUPP, the West German steel company, has offered to find jobs for most of the 5,300 workers at its Rheinfelden steelworks in Duisburg, due to be closed under a rationalisation plan.

The proposals, put forward after more than a month of sporadic work stoppages and protests at the steelworks, have been drawn up to try to still workers' anger and dampen political controversy about the effect of closure on the Ruhr steel town.

Krupp has stuck its plan during the past week to shut the integrated steelworks, losing more than DM 100m (\$62.5m) a year. This forms part of a restructuring plan worked out with Thyssen and Mannesmann and

announced at the end of November.

But Krupp has also pledged that 2,160 workers would be given jobs in a new joint Krupp-Mannesmann company running a steelworks in another part of Duisburg. 1,200 would be given early retirement, and others would be found jobs elsewhere with either Krupp or Thyssen.

After making allowance for natural departures and paid-off redundancies, this would rule out any mass sackings, Krupp says.

Krupp's line that the 80 year old Rheinfelden plant has no future has been backed by Mr Martin Bangemann, the Economics Minister, in a comment which has by the way drawn the ire of the opposition Social Democratic Party.

## Verdict fails to clean up dissent

A US court award of \$85.2m for damage caused to the French Breton coast by a huge oil spill has left the local population with mixed feelings - and the beaches still reeking of crude oil 10 years after the disaster, Reuter reports from Ploumallec in France.

Local officials said yesterday that the award, believed to be the biggest ever for environmental damage, was a victory for the principle that polluters should pay for the damage they cause but a disappointment in cash terms.

"The money we were awarded will just cover legal costs," said Mr Joseph Patrice, deputy mayor of Ploumallec, on the western tip of the Breton coast.

than the FF900m (\$16m) or so they got under the award," Mr Andre Guillec, Minister for Maritime Affairs and a Brittany parliamentary deputy, said on French television.

"That is relatively disappointing, but I think the fact that will go down in history is that the polluter was punished," he added.

The 200,000-tonne Amoco Cadiz oil tanker foundered during a fierce storm in the Channel on March 17 1978, and ran aground two miles (3.2km) off the Brittany coast, spilling 225,000 tons of oil.

An inquiry found that the ship's steering mechanism was defective, causing it to drift and eventually run aground.

environmental havoc. French officials said the payment will go to the Paris government to cover clean-up costs. Breton fishermen, hoteliers and local government officials will receive FF900m.

But Breton officials representing the 90 coastal villages affected said they were disappointed by Judge Frank McGarr's ruling and would appeal for bigger damages.

"We had to spend a lot on cleaning the coast and repairing public buildings. We thought the expenses would be repaid after the hearing," Mr Patrice added.

Bretons say fishing and tourism are still not back to normal and that the beaches of Brittany reek of crude oil 10 years after the largest marine slick

ever to reach land spread over the north-western coast.

Local legislators say rocks along the coast, impregnated with crude oil, still have a 2 per cent petroleum content.

French Socialist parliamentarian Mr Charles Joselin, speaking in Chicago, criticised the court decision, saying it did not cover what he called "moral damages".

Mr Joselin said potential polluters who believe they can avoid paying for ecological damage may not take the necessary precautions.

Amoco said during the trial that the worst of the damage was corrected within four months of the accident.

Handwritten note: "Krupp is liable for the spill."



## OVERSEAS NEWS

# Iraqi air strike ends hopes for Syrian initiative

BY OUR MIDDLE EAST STAFF

A SECOND Iraqi attack within two days on Iranian oil traffic has clearly indicated that no tacit truce between the two belligerents reached as a result of Syrian mediation has broken down.

An attack on Monday night on the United Venture, a 74,010-deadweight-ton vessel carrying a cargo of petroleum products, was reported to have left the vessel blazing. The Singapore-registered vessel was hit near Lavan Island, the main transshipment point for Iranian oil exports.

It came within 24 hours of a strike on Khark 3, a 280,478-deadweight-ton supertanker, as it was sailing south fully loaded with crude.

Iraqi claims to have raided two other "large naval targets" before the attack on the United Venture had not been confirmed.

Nevertheless, Syria claimed yesterday that its diplomatic initiative, involving a tour last week by Vice-President Abdel-Halim Khaddam and Mr. Farouk al-Sharara, the Foreign Minister, had obtained results.

"We have succeeded in achieving an agreement by Iran and the Arab Gulf states to achieve a direct dialogue and this is a positive outcome of the Syrian mediation," Mr. Mohammed Salameh, the Minister of Information, said in Damascus yesterday.

Mr. Frank Carlucci, US Secretary of State for Defence, said yesterday that the Administration would maintain adequate forces in the Gulf to protect US-flagged vessels. Reports from Washington last week said that the helicopter carrier Okinawa and the battleship Iowa were to be withdrawn from the task force there.

Meanwhile, President Hosni Mubarak of Egypt arrived yesterday in Qatar on the fourth leg of his tour of Gulf Arab states to discuss a common



Mr. Farouk al-Sharara, the Foreign Minister, said in Damascus yesterday.

strategy towards Iranian threats. In an earlier stage in Saudi Arabia, the United Arab Emirates and Kuwait, Mr. Mubarak had received a red carpet welcome.

Mr. Mubarak said reporters on Monday night that he hoped Syrian mediation efforts "will succeed in putting an end to the Iran-Iraq war".

A Kuwaiti government spokesman said Monday's discussions "dealt with the Gulf war, the Palestinian uprising (in the Israeli-occupied West Bank and Gaza Strip) and issues of mutual interest".

He also will visit Bahrain and Oman, the remaining members of the six-nation Gulf Co-operation Council, an economic and military alliance.

The GCC states have been increasingly menaced by Iran as an consequence of the seven-year war with Iraq.

Iran has attacked Kuwaiti and Saudi shipping, fired missiles at Kuwait's coastal oil facilities and called for the overthrow of the Saudi monarchy.

# Shanghai exchange goes a step beyond bond trading

BY ROBERT THOMSON IN SHANGHAI

PUNTERS ON the Shanghai Stock Exchange floor jostle for a view of the latest prices on the electronic listing board, while disgruntled potential investors loiter outside and lament their failure to get a piece of a fast-selling bond issue.

Clad in the padded blues of the Chinese winter, the men and women gathered on the exchange floor are in the centre of continuing controversy over the role of stocks in China's modernisation drive. For the moment, stocks are in favour, and the exchange has been authorised for the first time to oversee issues that can be openly traded.

Lao Fan, a 68-year-old retired teacher, has invested just

10,000 yuan (\$1,490) in stocks and bonds issued at the exchange. Though he was aware of the international market crisis, he had no fears about his investment: "I didn't commit suicide. These are socialist stocks. There is no problem. I won't jump from the 24th floor." (When Shanghai people describe a high place they often allude to the "24th floor" - the tallest building in pre-revolutionary Shanghai was the 24-storey Park Hotel, which overlooked a racecourse that has become People's Park.)

While the stock exchange has

been open for more than a year, it is only now that the issues are anything more than interest-bearing bonds. The exchange's manager, Huang Guixian, said the market sets the prices of the most recently listed stock, issued by a local electronics company, and holders will receive dividends not interest.

The party is divided over the use of securities, which, for some officials, reeks of capitalism, and is an unacceptable breach of communist principles. Early last year, Shanghai newspapers were told not to mention stocks, as the party was in the midst of a crackdown against "bourgeois liberalism" or western influence, and the future of the exchange was in doubt.

An article in the Economic Daily yesterday was a sign of the renewed confidence in stocks since a landmark Communist Party congress late last year. It noted that China had little to fear from the international market upheaval, and made a few amusing comparisons between Western and Chinese-style stocks. Further affirmation will come when an enterprise law, currently under debate, is approved by the Government in coming months.

At the heart of the ideological debate is the ownership of the means of production. Orthodox Communists fear that issues will dilute state ownership, while reformers see them as an ideal means of raising needed funds. Curiously, orthodox

Communists have been supported by a few banking officials, who are annoyed that money traditionally deposited with them has been invested at the exchange.

Issues have been particularly popular among elderly people, who have a pre-revolutionary knowledge of the system, according to Huang Guixian, who was a bank clerk in the old Shanghai: "During the stock market crash our prices were stable. The investors know much more than me. They knew that one man killed himself in the US."

Stock prices here are not as variable as Huang suggests, as the state is certainly not going to allow a model issue to plunge, and investors are virtu-

ally guaranteed at least a 10 per cent dividend. So far, there have been seven issues.

Each of the new stocks would be freely traded, Huang said, and a limited form of voting right is likely in the future. The issuing companies are carefully screened by the Government and include a plastics factory and a shopping centre.

Lao Fan has seen the value of some of his stocks rise from 55 yuan to 63 yuan in recent weeks, but he is not tempted to sell, arguing that the competition for stocks will make it difficult for him to buy more if he offloads now. He politely explained that the investment is not a money-making exercise but a "contribution to China's construction".

# Sudan rebels 'agree ceasefire'

BY OUR FOREIGN STAFF

SOUTHERN Sudanese rebels have agreed to a ceasefire with the army provided that the Government ends a state of emergency imposed six months ago. Prime Minister Sadeq al-Mahdi has been quoted as saying in the capital Khartoum.

The rebels, however, are pressing ahead with their military campaign. Yesterday the radio of the Sudan People's Liberation Army said rebel forces had captured the remote southern town of Kapoeta after three days of heavy fighting.

Mr al-Mahdi, in a speech to a closed session of the Sudanese parliament, said the SPLA and

the armed forces had recently held two rounds of negotiations. Previous talks between the two sides have primarily involved political leaders.

The SPLA, led by Col John Garang, launched military operations against the government in 1983 in pursuit of long-standing demands for greater autonomy for the south.

Southerners, most of them Christians or animists, resent the domination of Sudan by northern Muslims, but Mr al-Mahdi suggested in his speech that Col Garang had relaxed his demands for the nationwide abolition of Sharia, or Islamic

law. The SPLA, the Prime Minister said, now insisted only that Sharia be scrapped in those areas where Muslims were a minority.

Mr al-Mahdi said his Government would continue to seek a peaceful settlement with the rebels but at the same time would "firmly confront foreign aggression, internal subversion and all forms of treason".

The SPLA's announcement of the capture of Kapoeta indicates a shift in the strategy of the rebels, who have spent the last two months fighting government forces in Blue Nile province about 700km to the north.

# Moi dismisses bank chief and close adviser

KENYAN President Daniel arap

Moi yesterday demoted one of his closest advisers, Mr Justus Ole Tiplis, the powerful Security and Defence Minister, and accepted the resignation of Central Bank Governor, Mr Philip Ndegwa who has been criticised for the bank's handling of a foreign exchange scandal, Reuters reports from Nairobi.

Mr Tiplis upset the US embassy on Monday by supporting the detention of two American human rights activists. He is to take the less influential position of planning minister.

# Taiwan protests curbed

BY BOB KING IN TAIPEI

AFTER MONTHS of fractious debate, Taiwan's ruling Nationalist Party has resorted to its overwhelming mandate in the parliament and passed a controversial bill governing gatherings and demonstrations.

The bill has been in the making since last July, when the Government repealed nearly four decades of martial law, thus legalising street demonstrations and protests - but not saying what constituted an illegal gathering or even what areas are fair game for protests.

Despite various holding actions, which included filibusters and the occasional parliamentary punch-up, and several concessions by the Nationalists, DPP members walked out in protest during the bill's final reading.

The Democratic Progressive Party, which was formed more

# Issues yield to personalities in Philippines poll

PAUSING on the local election campaign trail last week in the humble home of one of the party faithful, mayoral candidate Ricky Yabut leant forward, Coke in hand, and whispered: "Don't drink the water."

Then, skipping over his father's failure in 14 years as mayor of Makati to provide parts of Manila's premier district with drinkable water, Mr Yabut energetically returned to shaking hands, kissing babies and promising to carry on his deceased father's good work.

"It's all to do with recall," the 27-year-old playboy said, explaining how he is largely depending on his father's name. "That is why I wear his ten-gallon hat."

Such are local politics in the Philippines that despite having no record of public service - and no job other than "adviser" to his father while the older Yabut ran Makati like the strongarm longshoreman's leader he was - the pundits say Ricky Yabut stands a fair chance of being elected.

He has plenty of company as an unlikely candidate. Sons of former warlords, beauty queens, coup leaders and singers are just some of the cast of characters running for the 73 governorships and 18,000 local posts on January 18.

The elections complete the return of democratic institutions after 14 years of dictatorship under President Ferdinand Marcos which ended in February 1986. The interim period, in which appointed officers-in-charge have run local government, has been dominated by parties forming, splitting and merging along confusingly similar political lines.

But issues are as little in evidence in these elections as the "sobriety and respect for the democratic process" for which President Corason Aquino has called.

"There are no issues in a local fight," explains Mr Paul Aquino, who heads the Lakas ng Bansa, a party in Mrs Aquino's rainbow coalition of eight parties. "It's all about personalities."

One of the most controversial and colourful candidates is Col Rodolfo Aguinaldo, who is running for governor of the northern province of Cagayan. He has found both fame and notoriety.

Fame came in February 1986 when he played a key role in the military revolt against Mr Marcos that sparked a civilian uprising and sent the first family into exile in Hawaii. Notoriety came last August when he tried to do the same to President Aquino during a coup which only narrowly failed to trigger a wider military revolt that would have toppled the Government.

Not only is he running for governor, but Vice-President Salvador Laurel's Unido party has endorsed his candidacy.

Richard Gourlay in Manila reports on next week's local elections which have attracted some odd candidates and sparked some strange alliances

Such supping with the devil is just one example of the extraordinary political pragmatism being displayed by the emerging parties.

On Cebu island, the PDP-Laban party headed by Mr Jose Cojuangco, Mrs Aquino's brother, is backing a notorious warlord who in presidential elections in 1986 successfully delivered Mr Marcos more votes in the town of Danao than there are people, let alone voters. Mr Ramon Durano still runs Danao like a personal fiefdom.

The PDP-Laban has also adopted General Jaime Echevarria, who took part in a failed coup 10 months ago in which Mr Marcos's running mate, Mr Arturo Tolentino, pronounced himself President.

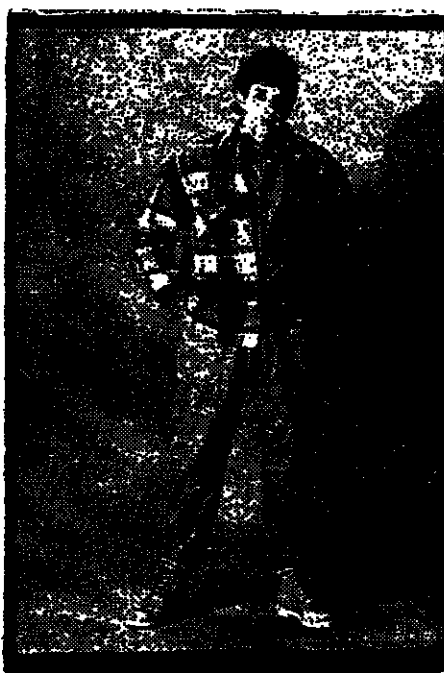
The Aquino administration has comprehensively forgotten former political differences in the scramble for party building in Mr Marcos's former province of Ilocos. There, at least five staunch Marcos politicians from his New Society Movement party - which manufactured a zero vote for Mrs Aquino in one town in the 1986 elections - are running under the umbrella of the administration's coalition parties.

"In certain areas there is simply no-one else," explained Mr Aquino. The official justification for adopting old-style and sometimes tarnished politicians is that it will break up concentrations of Marcos loyalist support which still worry the administration. But the coalition parties have been heavily criticised for abandoning principles in the quest for a political power base and returning to "traditional Filipino politics."

This is most evident in election violence. With less than a week left before the elections, 24 candidates and more than 60 campaign workers have been killed.

Just before campaigning last week in Makati, Ricky Yabut joined three of the town's key eight candidates in signing a "peace pact" for the election period. It came only hours after someone had thrown a bomb at the house of one of his candidates for councillor, killing a campaign worker. None of the signatories thinks the pact will be worth more than the paper it is written on.

As election day looms, the Commission on Elections has postponed polling in 10 provinces, and expects to do the same in two more.



THEY WORK THE SAME HOURS, IN THE SAME JOB. WHY DOES ONE PRODUCE TWENTY PERCENT MORE THAN THE OTHER?

The man standing on the left is a typical American worker. He's no brighter, no more talented than the British worker on the right. Yet last year, despite the success of a great many British companies, the American produced 20% more. Now one of the many reasons for that is, a lot of Americans are better trained and educated for their jobs. Whether they work in a Boston boardroom or on a Pittsburgh production line. And they've got the appropriate vocational qualifications to prove it. The same is true of Germany, where 2 workers out of every 3 have qualifications that are relevant to their jobs. In Britain, however, the figure is only 2 out of every 5. The fact is, our vocational training and qualification system just isn't working as well as it should. It creates overlapping qualifications in some sectors and leaves others with none at all. And where they do exist they sometimes over-emphasise theory at the expense of practice. So the government has set up the National Council for Vocational Qualifications. Our job is to make the system work effectively for companies like yours.

To increase the number of well-qualified workers. To make sure every industry, business and occupation has its own set of employment-led qualifications, designed to help increase efficiency and productivity. Together with the Manpower Services Commission, we help employers, the unions and awarding bodies decide on the standards of competence that qualifications need to meet. Those that do meet the standards are then stamped with the NCVQ insignia and given the title of National Vocational Qualification (or NVQ). Some sectors have already established their standards and so we've approved the first NVQs. In agriculture for example. And hotel and catering. Eventually we'll have an efficient system of qualifications that covers every industry and business. Then, who knows? One day it could be the British worker producing twenty percent more. For further information on the National Council for Vocational Qualifications write to us at 222 Enston Rd., London NW1 2SZ.





## AMERICAN NEWS

Arms scandal  
throws Bush  
on defensive

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

VICE-PRESIDENT George Bush has been thrown on the defensive in his campaign for the Republican Party's Presidential nomination by questions about his role in the Iran/Contra arms for hostages scandal last year.

Last Thursday, on the eve of the first full-scale debate among the Republican candidates in Iowa, which on February 8 sees the first real test of American voters' perceptions of the 13 candidates from the Republican and Democratic parties, the Washington Post published an analysis of what is known about Mr Bush's involvement in the scandal.

Although the report contained no startling revelations, Mr Bush found himself hounded in spite of his efforts to put the issue to rest by challenging reporters to put to him any questions which they believe he has failed to answer.

Mr Bush's efforts, which have included an attack on the Iowa newspaper, Des Moines Register, and an attempt to make an issue out of Senator Robert Dole's wealth, his wife's finances and campaign ethics seem to have failed.

Trident deal spoils US  
navy competition drive

BY DAVID BUCHAN, DEFENCE CORRESPONDENT

THE US drive to introduce competition into defence procurement has failed at the top end of weapons sophistication with the award of the contract for the 15th US Trident nuclear missile submarine going to General Dynamics of the previous 14, and at a higher price.

The US Navy, which has led the other two armed services in competitive procurement in recent years, finally succeeded in November in persuading Newport News, the Virginia shipyard, into bidding against the Electric Boat division of GD.

But the navy has now rejected the Newport News bid, and awarded the 15th Trident contract to GD for \$644m, \$29m more than its contract for the 14th boat. The navy claims design changes and inflation

account for the contract price rise, but it is clear the competition from Newport News was never very real.

Though the Virginia shipyard has the US monopoly on making nuclear aircraft carriers, and already competes with GD on Los Angeles-class nuclear powered submarines, it said it needed to add \$85m to the price for tooling up to make Tridents.

By contrast, in the UK the cost of building Tridents is coming down. VSEL, the Barrow-based monopoly maker of UK submarines, is further down "the learning curve" than GD. From experience gained in building the first UK Trident submarine, the Vanguard, for the sub-Saharan scheme not to be initiated with the UK Defence Ministry a contract of around \$425m last October for the second boat, the Victorious.

## Quebec retains the key to Canada's federal election

David Owen on the province's waning but still powerful influence

THE INFLUENCE of Quebec, Canada's only predominantly French-speaking province, is widely perceived to be on the decline.

Montreal, while once again prospering under the Liberal stewardship of Mr Robert Bourassa, has lost its long-running duel with Toronto for the title of the country's undisputed financial and commercial hub. And the separatist (or "sovereignty-association") movement, though still alive and kicking, has become increasingly sotto voce since losing Mr René Lévesque's fateful 1980 referendum.

But in the area of federal politics, the province - which has produced, in Messrs Pierre Trudeau and Brian Mulroney, Prime Ministers who have wielded power in Ottawa for all but one of the past 20 years - remains very much the focus of attention.

In a nutshell, Quebec, which accounts for more than one in four of the seats in Parliament - is widely expected to hold the key to the next general election (due to be called by September 1989).

For more than 20 years after Mr Lester Pearson ended Mr John Diefenbaker's six-year spell as Prime Minister in 1963, Quebec, initially in the throes

of the profound transformation wrought by Mr Jean Lesage's revolution tranquille, was regarded as the federal Liberal Party fiefdom.

In the seven elections between Mr Pearson's win and Mr Trudeau's final victory in 1980, the Liberals secured a total of 418 Quebec seats against just 28 for the Tories. Even when Mr Joe Clark's Conservatives briefly broke Mr Trudeau's stranglehold on power in 1979, they returned only two Quebec MPs. In the run-up to Mr Mulroney's landslide 1984 victory, the declaration that without Quebec the Conservatives would remain forever in opposition acquired the status of a theme song, according to his former press secretary, Mr Michel Gratton.

In the event, Mr Mulroney's emphatic win dramatically reshaped the political landscape. Suddenly, 59 of 75 Quebec MPs sported Tory blue. Today, Liberal Party strategists plot to dub Quebec "the most tickle-deck in the western world".

As speculation mounts that 1988 may be election year in Canada, all three main parties are confident of impressive



Quebec Liberal Robert Bourassa, left, and Brian Mulroney.

results in the province. The Conservatives base their hopes of a repeat performance both on Mr Mulroney's local boy image (he is beyond doubt more popular in French than either of his principal rivals) and bona fide policy issues such as the US-Canada free trade agreement and the Meech Lake constitutional accord. The latter promises to bring Quebec

into the federal constitution rejected by the Parti Québécois in 1982. Both initiatives have garnered widespread support in the province.

"Quebec and the west and fight for the rest will be the strategy," forecasts Mr Bill Fox, an Ottawa-based political consultant. "Quebec is very much a favourite son kind of a place," he adds.

For their part, the Liberals are hoping to cash in on the endorsement of the Meech Lake accord by their leader, Mr John Turner, at the cost of a deep rift in the party which has traditionally stood for centralised government.

They also expect to benefit from the dynamic of running in a hard-fought three-cornered contest rather than a toe-to-toe slugfest with the Tories. The widespread Liberal bed-rock vote, they reason, should be enough to win back many seats lost to Mr Mulroney in 1984, assuming a stronger showing from the left-of-centre New Democratic Party. "If the NDP does two-thirds as well as Quebec as the polls say it is doing, you will have a tight three-horse race," believes one prominent Liberal Party adviser.

Of course, it is these same opinion polls which have been giving the NDP and its popular leader, Mr Ed Broadbent, cause to expect a much improved performance in Quebec. Until now, the party has never in its 54-year history won so much as a solitary seat in the province. Between May and September

last year, the NDP was consistently polling more than 40 per cent in Quebec's 75 constituencies, including much of the anti-Liberal protest vote which went to the Tories in 1984. However, the party received a setback in October when Mr Robert Turpin, a former Tory who crossed the floor to become its first ever Quebec MP in December 1986, again defected to sit as an independent following a bitter row over his allegations of Communist infiltration in the party's provincial network.

A December poll put NDP support in the province as low as 28 per cent - an indication that its new-found popularity in Francophone Canada may well have peaked. Conservative support was also estimated at 28 per cent, leaving the Liberals with a commanding lead in the province with 43 per cent of decided voters.

Quebec has voted for the party winning the most parliamentary seats in no fewer than 11 of the past 14 elections - a record which it shares with Ontario, the most populous and hence best-represented province. This time around, the NDP has a chance of winning the Tories manage to hang on to may well determine whether they remain in power.

## Peronists finally select leader

BY OUR BUENOS AIRES CORRESPONDENT

PERONISM, still Argentina's largest political force despite its unprecedented electoral defeat four years ago, finally believes it has found a new leader.

After years of indecision and sometimes dangerous wrangling, the Peronists have plumped for the logical choice, Mr Antonio Cafiero, the governor of Buenos Aires province.

The appointment of Mr Cafiero as head of the Peronist National Council and party president has prompted hopes that Argentina's main opposition movement has come out of a long wilderness when it was without an undisputed leader.

The Peronists have been drifting in all directions since their founder, General Juan Domingo Perón, died during his third term as Argentina's elected president in 1974. Mr Cafiero's elevation has confirmed suggestions that he will be the Peronists' probable candidate for president at elections in 1989.

But before he can challenge President Raúl Alfonsín's ruling Radical Party, Mr Cafiero will have to assert his authority on

A team led by Mr Juan Sourrouille, Argentina's government Minister, arrived in Washington yesterday apparently hoping to win help from the US on debt payments, writes our Buenos Aires Correspondent.

The team, including Mr Mario Broderick, Treasury Secretary, and Mr José Luis Machinea, central bank president, would hold talks with the International Monetary Fund and senior US officials, Argentinean government spokesmen said.

According to an official source, exploratory talks with Mr James Baker, US Treasury Secretary, and Mr Alan Greenspan, head of the Federal Reserve, would focus on a reduction in interest rates and the possibility of the US Treasury organising a \$500m bridge loan.

most of Argentina's unions, and much of the right wing of Peronism.

Already, the union bosses appear to have given Mr Cafiero a rap over the knuckles after his clumsy start as Buenos Aires governor last month. Weeks after taking office, he announced that 3,000 provincial employees taken on to the payroll by the outgoing Radical Party administration were being fired.

He ran up against the unions and in an embarrassing climb-down said each case would be reviewed.

Surinam picks  
civilian  
president

A CIVILIAN was elected president of Surinam by the National Assembly yesterday, paving the way for a return to democracy after seven years of military rule. Elected reports from Paramaribo.

The 51-member National Assembly elected Mr Ramsewak Shankar, a 50-year-old former Agriculture Minister, as president for a five-year term, the official Surinam News Agency (SNA) said. Mr Henck Arron, a former Prime Minister, was elected vice-president.

Mr Shankar, whose inauguration is scheduled for January 25, will replace military leader Mr Desi Bouterse as head of government. Mr Bouterse seized power in a 1982 Dutch colony in a 1980 coup.

Mr Shankar, an East Indian by ancestry, was nominated for the presidency by a three-party opposition coalition which won 40 of the Assembly's 51 seats in last November's general election.

One senior diplomat said: "There won't be a complete overhaul of the political structure overnight."

Brazil plays down  
loan interest row

BY IVO DAWNAY IN RIO DE JANEIRO

THE potentially damaging row between Brazil and its bank creditors over the schedule for resuming 1988 loan interest payments stemmed from a genuine "double reading" of November's interim agreement, a Brazilian Finance Ministry official said yesterday.

Brazil had always intended to resume normal payments only after terms of rescheduling for 1988 and 1989 had been agreed. The official timetable for this was within the current month, and involved only a short delay. Bankers say it could take well into next month.

Further, Brazil had calculated that 60 per cent of the financing for debt interest falling after January 1 would have to come from new money.

The dispute centres on interpretation of an interim agreement signed in October 1987, which provided for a 10-month moratorium on bank debt interest payments. While the main financial provisions of the accord up to December 31 appear to have been achieved,

foreign banks claim Brazil failed to meet a commitment to resume interest payments on 1988 debt from January 1. Some commentators reported that Mr Fernando Collor, the central bank president and chief Brazilian negotiator, was already prepared to back down in order to resume normal interest payments forthwith.

Mr Collor left for the US confirming only that full agreement on rescheduling 1988-89 debt could be reached "within a reasonably rapid timescale".

According to an unconfirmed report, he added that there was no danger of US bank regulations re-charging the country's debt as "wasting impairs". As Brazil was no longer conditioning the resumption of 1988 payments on a long-term rescheduling agreement.

## WORLD TRADE NEWS

## Crown Agents to administer part of Japanese aid

BY IAN RODGER IN TOKYO

THE Crown Agents, purveyors of goods and services to old English colonies for decades, have acquired a new and unexpected client - the Japanese Government.

They are to administer part of the \$500m, three-year aid scheme for sub-Saharan Africa and other very poor countries announced by Japan last year as part of a large boost to its aid spending.

Normally, Japan, like other important donor countries, would administer its own aid schemes, but in the case of the sub-Saharan grant plan, the first Japanese scheme not to involve project finance, the Government decided to enlist the help of others, including the

Crown Agents because of its established expertise in procurement of goods for developing countries. Officials point out that grant schemes are the most difficult to administer, especially this sort which is intended to help countries buy necessities, such as industrial raw materials, rather than carry out specific projects.

There was a big scandal in Japan two years ago over misdirection of aid funds to the Philippines. Until now Japan's aid effort, has concentrated on Asia. It has only limited experience in Africa.

Also, although the country's aid budget is rising rapidly, the

number of personnel to administer it has not. "We concluded that we had to use external resources," says Mr Takao Kawakami, Deputy Director General of the Foreign Ministry's Economic Co-operation Bureau (ECB).

The ECB turned naturally to the United Nations Development Programme Office of Project Executions (UNDOPE), and it will be doing some of the procurement and auditing for the scheme. But a Japanese trading company official also suggested using the Crown Agents.

Initial contact was made with the Crown Agents' Kobe office last year and, after a couple of missions between London and Tokyo, a deal was reached

under which the Agents will manage somewhat more than half the \$160m to be spent in the current fiscal year.

The aid programme works in that the recipient countries first agree with the Japanese authorities on a shopping list. Then the Crown Agents or the UNDOPE carry out the purchases, which can be made from any industrial or third world country. The Japanese, who have been criticised for using their aid programme to boost their own exports, are very proud of the fact that this scheme is totally untied.

The agents will also arrange for delivery and checking that the goods have arrived. Formally, they will be hired

by the recipient country, but this is only a device to avoid the Japanese having to go through their own excessive procurement procedures.

The first donations, of ¥3.5bn (\$27.2m) to Kenya and Zambia, and ¥2.5bn (\$19.5m) to Tanzania, are expected to be on the way within a few weeks, the rest by the end of March.

The Japanese are hoping that the scale of the programme will be enough to overcome the criticisms who in the past have complained about the small size of its aid programme.

The \$500m scheme is in addition to a \$20bn loan programme for the more advanced developing countries also announced last year.

Peter Montagnon in London adds: The Crown Agents yesterday said they were "flattered and gratified" by the Japanese approach. Though they have administered aid programmes before for other countries, including Sweden, Norway and Ireland, this is the largest such commitment yet.

A special unit has been set up to handle the business for which Crown Agents will change almost entirely to cover costs and produce as required by statute, a real rate of return.

China may  
go for joint  
military  
ventures

By Robert Thomson in Peking

A RARE appearance by senior Chinese military officials at a briefing yesterday highlighted the willingness of China's previously secretive defence industry to engage in joint production of military hardware.

The chief of the Chinese navy, Admiral Guan Welle, produced an equipment shopping list, including an early warning system and equipment used in the detection of low-noise submarines, sea-skimming missiles, and mines.

A shadowy Chinese corporation, Poly Technologies Incorporated, the equipment shopfront for the Chinese armed forces, was also represented yesterday and will co-host a seminar on military technology in June.

US congressmen are alleged that Poly Technologies has been responsible for the sale of the controversial silkwork anti-submarine missiles to Iran.

Guan Welle admitted that China was still a bit backward, particularly in military electronics. "Comparatively speaking, there is a gap between our systems and those of the advanced countries, and we must acknowledge that electronics plays an important role in modern warfare. We have learnt some lessons from recent local wars," he said.

Other officials indicated that China is very keen to establish joint ventures or co-produce technology with foreign companies.

The Chinese navy is particularly keen of new equipment, according to Guan Welle, the director of the navy's science and technology department.

EC acts against  
China bicycles

The European Commission said yesterday that it has imposed a provisional anti-dumping duty on imported bicycle chains made by the Chinese company China National Light Industrial Products and that it has re-opened a three-year old inquiry into the case. Tim Dickinson reports from Brussels.

The action follows the receipt of evidence in Brussels that the Chinese manufacturer had not been keeping a price commitment given after an inquiry in 1984 established that dumping was taking place.



Howe: fares too high

Japan may  
lower  
air fares

By Ian Rodger in Tokyo

THE JAPANESE government is considering lowering airfares for international commercial flights originating in Japan.

The move came as Sir Geoffrey Howe, the British Foreign Secretary, was complaining in a speech in Tokyo that airfares between Japan and Europe were far too high.

"It is absurd that it costs almost twice as much per mile to fly from Tokyo to London as from Tokyo to New York, and around six times as much as from London to New York," Sir Geoffrey said in a speech to the Japan National Press Club.

Mr Shintaro Ishihara, Japan's Transport Minister, said yesterday he had instructed his officials to study fare cuts.

The opportunity arose because existing fares were set when the dollar was much stronger against the yen. For example, round trip fares for flights between Japan and the West coast of the US are based on an exchange rate of ¥166 to the dollar while those to the East coast are based on a rate of ¥177 to the dollar.

Japan Air Lines said yesterday that JAL had proposed a number of cheap fares to Europe last year, for young people, for spouses and other groups, and they were accepted by every European country except the UK.

Reuter adds from Tokyo: Sir Geoffrey called on Japan to take on a greater world role and to match its new economic strength by opening its markets more to foreign goods.

In a luncheon speech he said co-ordination between Japan and Western European countries on economic matters was vital, particularly with the rising value of the yen.

Hanoi announces liberal  
foreign investment code

VIETNAM has announced a liberal foreign investment code to attract capital and technical expertise from Western nations, agencies report from Bangkok.

The Council of State promulgated the law on January 1 after the National Assembly adopted it on December 29, the official Vietnam News Agency said in a report monitored in Bangkok yesterday.

The rules permit wholly foreign-owned companies to be set up. They also allow foreign companies to have up to 99 per cent stakes in joint ventures with Vietnamese firms.

They allow foreigners to be managing directors of companies, permit repatriation of profits and capital and promise that no venture with foreign capital will be nationalised. Mr

Vo Dong Giang, chairman of the State Commission for Economic Relations, was quoted as saying in Hanoi that the law ensured "safety of property, effectiveness in business management, and high profit".

Mr Giang said the government will issue a series of documents to ensure the code's principles of equality and mutual benefit. He said a single authority will handle foreign investment and create favorable conditions for investors.

The government will work out other agreements on investment from socialist countries and with Japanese living overseas. The 42-article code, published by the Vietnamese news agency, caps a year of reforms under Mr Nguyen Van Linh, general secretary of the Communist Party.

Sri Lanka prawn project  
a success for Unilever

BY MERVYN DE SILVA IN COLOMBO

A THREE-YEAR experimental aquaculture project has proved such a success that it will be used as a model for similar projects around the world by the Anglo-Dutch conglomerate Unilever, says the new chairman of Levers (Ceylon), Mr John Kemper.

The research and development effort, he says, has been more than justified by the export of 250 tons of tiger prawns to Japan. It is planned to double production this year.

The Rupees 46m (£896,000) income from prawn exports enabled the company to pass its 1987 export target of Rupees 100m. Exports last year earned Rupees 116m.

The company's other main export item is rubber. Exports to India in 1987 earned Rupees 70m. Levers (Ceylon) also sells industrial fats to Saudi Arabia, and soap, toothpaste and other items to the Maldives.

## Istanbul invites tender for third bridge

BY JIM BOGGEREN IN ANKARA

The city of Istanbul municipality has invited tenders at short notice on a "build-operate-transfer" basis for a contract valued at about \$300m to build a third bridge across the Bosphorus. Companies have until February 8 to prepare complex technical and financial offers.

The UK's Trafalgar House, which the local Extra Construction Industry appears to be strongly placed to win the contract. This contrasts with spring 1985, when Trafalgar House subsidiary Cleveland Bridge Engineering lost the second bridge and associated motorways to a consortium of Japanese, Italian and local companies. The company built the first bridge in the 1970s.

Behind the winning bid for the second bridge aroused UK allegations of unfair and predatory

tendering, although the award was made to the lowest price. Now it seems that the UK government is determined not to let the third bridge slip out of its grasp.

Mrs Margaret Thatcher, the British Prime Minister will visit Turkey in the first half of 1988, possibly in April, and is expected to lobby hard for the contract.

Faced with the strength of UK political and financial backing behind the Trafalgar bid, the Japanese may choose not to risk a second battle-royal. Instead, they may seek to participate through subcontracts, say Ankara diplomats.

Bids from rival UK-led groups cannot be ruled out, nor from West Germany. However, Trafalgar House has been actively pursuing the contract for more than 18 months, and has submitted several studies to the municipality.

The BOT method was chosen by the municipality in order to relieve foreign debt servicing pressure. Construction financing will be paid off from toll revenues by an operating venture set up by the successful bidder.

The Turkish government says it will seek BOT offers as much as possible in future for development projects to cut back on capital spending.

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## Burton Group's sales and bids under inquiry

BY NICKI TAIT

BURTON Group, the multiple clothing retailer which takes its Debenhams department store chain, yesterday announced that Department of Trade and Industry had asked for information concerning acquisitions and disposals made during the past three years.

News of the DTI inquiry was confirmed by Sir Ralph Halpern, Burton's flamboyant chairman, at the company's annual meeting in London yesterday.

Rumours of DTI interest in Burton's affairs, particularly in its successful £560m bid battle for Debenhams in 1986, had been circulating in the City for over a year.

Sir Ralph told the 800-odd shareholders present at the meeting that the request had been made under section 447 of the Companies Act. This allows the regulation of whatever books and papers the officials may require.

"We understand that many companies are asked for information in this way each year," added Sir Ralph. "Such inquiries - which the DTI does not announce however - are, of course, confidential and very different to a formal, publicly announced investigation of a company's affairs by outside inspectors appointed by the

DTI under wholly separate provisions of the Companies Act."

The DTI itself would make no comment on the Burton inquiry, nor, indeed, confirm its existence. It did, however, add that it makes around 130 inquiries a year under section 447, and that are "usually complete within a matter of weeks."

The resulting evidence can be used in anything from criminal proceedings and insider trading matters, to winding-up provisions or to assist the Bank of England.

In his statement to the meeting, Sir Ralph said that there had been no suggestion by the DTI that these inquiries implied any criticism of the Burton Group or any of its directors or executives. The company, he continued, had supplied all the information requested.

After the hour-long meeting, Burton declined to elaborate on the nature of the DTI's interest or to say whether it related to the Debenhams bid. In that instance, Burton claimed victory at the eleventh hour - after a 7.7 per cent stake in Debenhams held by Sir Philip Harris, of Harris Queensway, and Mr Gerald Ronson of Heron International, was finally pledged in favour of the Burton bid.

## More employers offering profit-linked pay deals

BY PHILIP BASSETT, LABOUR EDITOR

PROFIT-RELATED pay schemes registered with the Inland Revenue now cover more than 70,000 employees, Mr Peter Brooke, the Paymaster General, said yesterday.

The final two months of the year saw a sharp rise in the number of companies setting up profit-related pay schemes. However, the increase, described by Mr Brooke as encouraging, leaves the number of companies operating such schemes still relatively low.

Ministers hope that profit-related pay schemes, under which 50 per cent of such payments attract tax relief up to a fixed limit, will help introduce greater pay flexibility in the labour market.

The number of schemes registered with the Inland Revenue

stood at 430 by the beginning of this year, compared with 140 two months previously, Mr Brooke told a conference in London.

Payments under these schemes are expected to amount to about 7.5 per cent of pay in the first year.

Mr Brooke said the Government expected 1988 to be "a year of growth" for PRP, which would mean "radical change in the antiquated system of pay negotiation throughout Britain."

Given the relative complexity of the PRP legislation, and the expected inexperience of professional advisers in this new field, the Government found the number of registered schemes encouraging.

## Concession for nurses in pay dispute

By David Brindle and Peter Hadden

THE GOVERNMENT yesterday backed away from a confrontation with Britain's nurses when it withdrew plans to replace their varying, unsocial hours payments with a flat-rate premium of £1.20 an hour.

The move came as nurses in several parts of the country threatened to copy the strike last week by 27 staff at a hospital in Manchester, north-west England. The strike had attracted widespread publicity.

Mr Rodney Bickerstaffe, general secretary of the National Union of Public Employees, to which all 37 strikers belong, said last night: "It is a shameful state of affairs that nurses were forced to put their own professional reputation on the line before the Government was prepared to back down."

The decision to abandon the pay plan was announced on the last day for negotiating an agreement before the plan could be submitted to the nurses' pay review body for possible implementation later this year.

The Government will now ask the review body to consider the issue of nurses' pay as a whole.

The existing "special duty payment" rates for working on Sundays, bank holidays and at night will be assessed alongside salary rates for the profession's proposed revised grading structure.

Under pressure from the nursing unions, ministers had already dropped their earlier insistence that submission of the grading structure to the review body would be conditional on agreement on the £1.20 special duty rate.

They had, however, insisted on continuing negotiations on the proposal.

The unions believed the aim was to help finance the revised structure, which is designed to provide greater rewards for qualified nurses, by cutting the £465m a year cost of the special duty payments.

## French seek British union help over Tunnel project

BY PAUL BETTS IN PARIS AND JIMMY BURNS

FRANCE'S pro-communist union, the Confederation Generale du Travail is seeking the support of the TGWU transport union, Britain's largest union, to strengthen its negotiating position with the Anglo-French consortium building the Channel Tunnel.

CGT officials have written to Mr Ron Todd, general secretary of the TGWU, suggesting that the two unions should intensify consultations with a meeting in London later this month.

They also want a series of exchange visits on both sides of the Channel to compare labour conditions at the two sites where work is most advanced.

The meeting between the unions scheduled for later this month is likely to add a new political dimension to growing union co-operation over the Channel project.

The CGT which claims to represent the majority of the more than 500 construction workers employed on the Sangatte site, near Calais, says that UK workers on the project enjoy better industrial relations, pay and conditions than their French counterparts.

The CGT says French workers recruited by Transmanche on the last day for negotiating an agreement before the plan could be submitted to the nurses' pay review body for possible implementation later this year.

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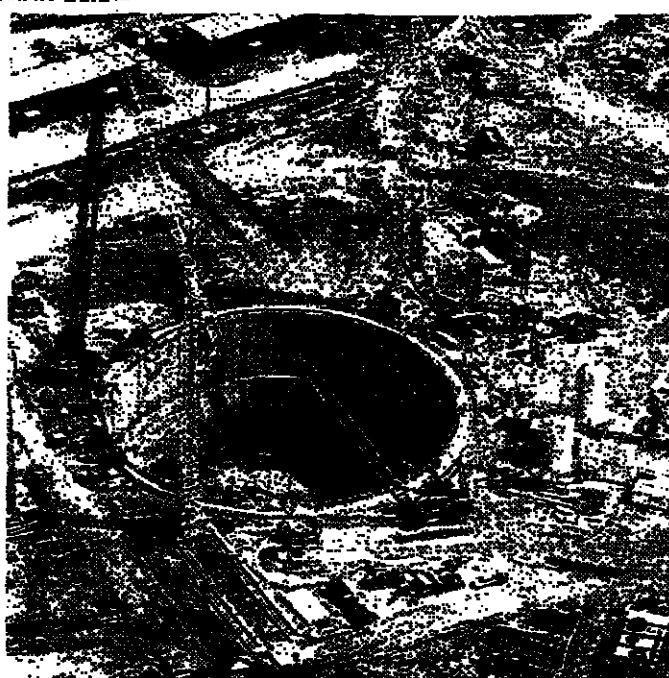
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French end of the tunnel takes shape at Sangatte. Grain, is covered by the provisions of a national civil engineering agreement.

TGWU officials say that the agreement has generally proved satisfactory by ensuring that union officials have a large say in local negotiations.

Relations between the CGT and Transmanche Link have been fraught for the past six months.

Sangatte was blocked by pickets for several days last month in the second of two protests over pay and conditions at the site.

The CGT has traditionally been strong in the Calais area, where the mayor is a member of the Communist Party, and where there have been labour confrontations as a result of coal mines and steel plants.

Mr George Henderson, a TGWU official and chairman of the Trades Union Congress transport committee, said last week that his union supported the CGT's wish for closer liaison.

However, British trade unions do not always favour a common front on the grounds that industrial relations remain peculiar to each country.

## Euromoney trims operations

BY DAVID WALLER AND ALEXANDER NICOLL

EUROMONEY Publications, the financial magazine, newsletter and conference company, has made 35 of its 210 employees redundant in response to depressed conditions in world financial markets.

It blamed the move on a severe contraction in advertising revenue since the markets crashed in October last year, saying that advertisers in the international banking community had cut promotional expenditure.

Mr Padraic Fallon, Euromoney's managing director, said: "The world has changed since Black Monday. Our advertisers on Wall Street and in the City of London have been hard hit."

A key factor was the Euro-bond markets, where there has been a progressive decline in activity. New bond issues fell 25 per cent last year, from the record \$183bn in 1986 to \$143bn.

Euromoney Publications, founded in 1968 by Sir Patrick Sergeant, then City editor of the Daily Mail, grew rapidly in line with the level of activity in the Eurobond markets.

The boom in Euromoney magazine's business reached its peak with the September 1987 issue when it ran to 492 pages, plus 10 additional surveys published with the magazine. The December issue had only 188 pages and two surveys.

Growth was reflected in the company's turnover - which rose from £9.8m in 1984 to £25.9m last year - and in the level of staffing, which doubled during 1987.

Mr Fallon said that production and support staff bore the brunt of the redundancies. The company's London office shed 28 employees, New York 7.

Euromoney, the shares of which were listed on the Luxembourg Stock Exchange in June 1986, is 78 per cent owned by Associated Newspapers Holdings, publishers of the Daily Mail and Mail on Sunday.

## Jewish holidays enforced at Canary Wharf development

BY JOHN SPECK

EMPLOYEES working on the Canary Wharf construction project in London's docklands are all to observe a Jewish working week and holidays - regardless of whether or not they are Jewish.

The Transport and General Workers' Union said yesterday that under an agreement it has reached with the Jewish-controlled Olympia and York property developers, employees on the £3bn development will not work on Saturdays or during 13 other Jewish holidays.

A clause recognising Jewish holidays forbids all work at the Canary Wharf site between "one hour before sunset on Friday and one hour after sunset on Saturday."

Though this clause is always inserted by the Canadian company in the contracts of all workers they employ, it is unusual for a UK labour relations agreement. The company is controlled by three brothers - Albert, Paul and Ralph Reichmann, who are devout orthodox Jews.

As well as Jewish holidays, workers will still get time off at Christmas, Easter and other

traditional bank holidays. Their total holiday entitlement will be considerably higher than average for the construction industry.

Civil engineers employed by Olympia and York sub-contractors have already been told that if they break the ban on working on Jewish holy days, it might lead to the cancellation of their contracts.

Olympia and York, founded in Toronto in the early 1950s, has always employed workers on the understanding that they will not work on Jewish religious days.

In London, the company declined to comment on the agreement at Canary Wharf, but its Canadian office said: "Employees are happy with the policy because they get Jewish holidays and statutory holidays."

The company is understood to have reached deals for Jewish holidays with the TGWU, the construction union Ucaat, and the EETPU electricians' union. The TGWU welcomed the agreement because it fitted in with the TGWU's campaign for a shorter working year.

## Value of Norwest Holst put at half buy-out cost

BY CLAY HARRIS

NORWEST HOLST, the civil engineer and contractor, is to receive a £7.5m cash injection in a transaction which values the group at less than half the price for which it was bought by its managers in April 1986.

B&C Ventures, the development capital subsidiary of British & Commonwealth Holdings, the financial services and industrial group, is to receive a 35 per cent interest in Norwest Holst in return for its subscription.

This values the whole of Norwest Holst at £21.4m, compared with the £45m buy-out price.

The deal underlines the heavy debt burden faced by highly leveraged management buy-outs. Norwest Holst management put up only £300,000 of the initial purchase price; the rest was supported by bank lending.

Mr Peter Mason, managing director, said that interest costs had wiped out all but £200,000 of the group's £6.9m operating profits in the year to March 1988-89 results.

In the year to March 1988, interest is expected to cost £4.7m, compared with forecast operating profits of £7.5m.

After the injection, bank loans will have been reduced to less than £10m. The balance had also been cut by property disposals and by the investment of £15m in preference shares and loan stock by the Norwest Holst pension scheme.

The pension fund's investment amounts to 30 per cent of its total assets and will give employees a 20 per cent stake in the company. Excluding the investment in the company's own shares, the pension fund remains substantially in actuarial surplus in spite of a "holiday" on the company's contributions.

The 45 per cent stake not held by B&C Ventures or the pension fund is split between the original management equity investors and bank lenders.

Norwest Holst plans to seek a stock market flotation after its 1988-89 results.

Modern technology provides a vivid contrast with the tools available 900 years ago when William the Conqueror compiled his Domesday Book survey of Anglo-Norman England.

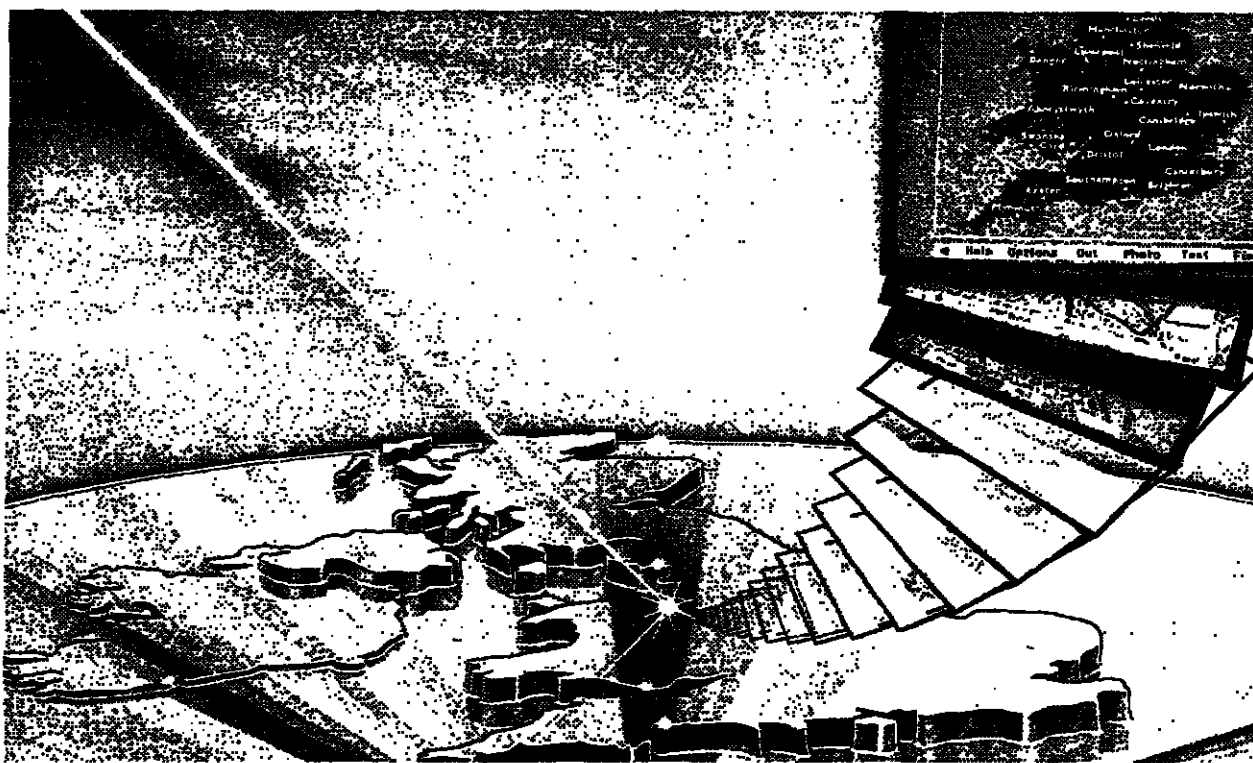
For if the British Broadcasting Corporation's 1986 Domesday Project was also published in book form, it would fill over 300 volumes and take seven years to read.

Instead, this ambitious survey of 20th century British life, comprising 250,000 pages of text, 50,000 photographs, 24,000 maps, 60 minutes of video and millions of statistics, is 'printed' on only two LV-ROM (LaserVision-Read Only Memory) discs of the Advanced Interactive Video (AIV) system.

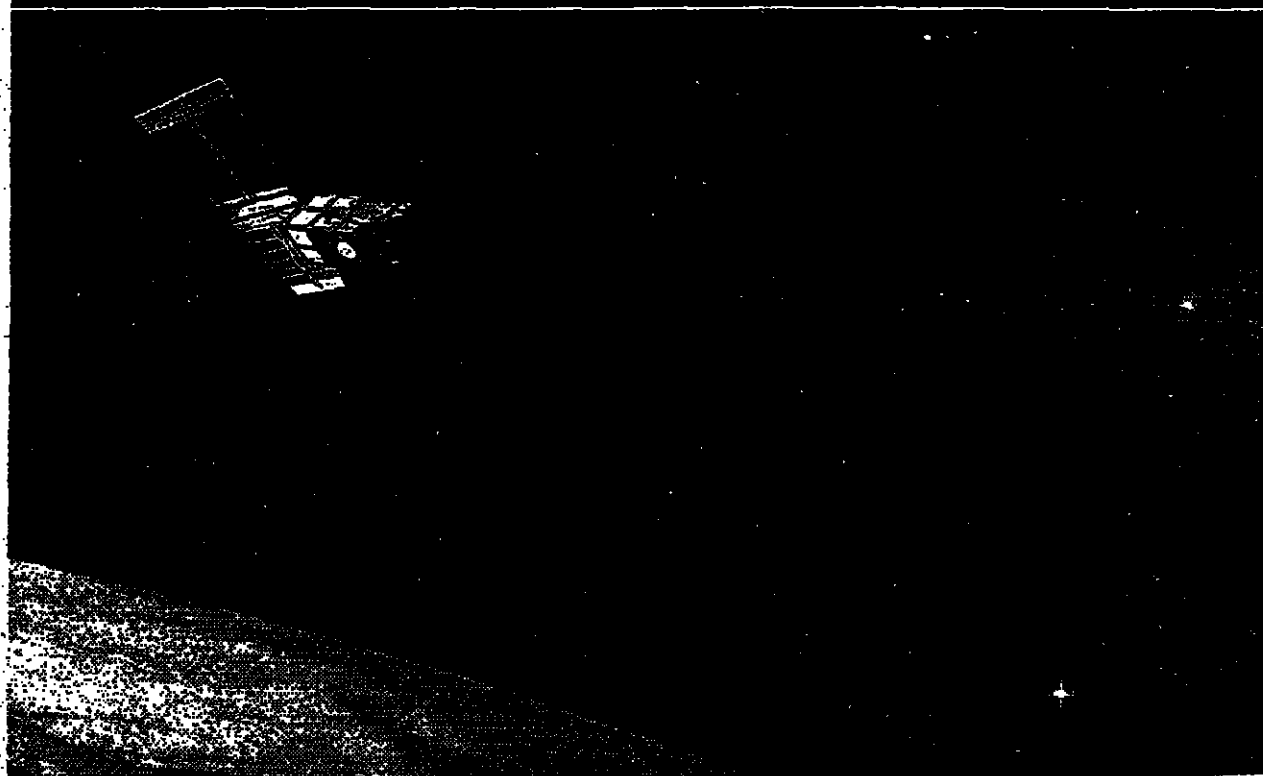
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In February 1986, just a few hours after being placed in an 817 km quasi-polar orbit, the French remote sensing satellite SPOT-1 began transmitting some of the most detailed images of the earth ever recorded from space.

It was the prelude to a non-stop photo-survey of the entire globe.

During each orbit SPOT-1 makes tens of thousands of images for comparative study purposes in applications ranging from agronomy and hydrology to ecology, geology and oceanography. Thus contributing to a better understanding of life on earth.

The attitude sensors and detection unit that form the 'eyes' and the 'heart' of SPOT-1 panchromatic and multispectral imaging systems (High Resolution Visible, HRVs) were designed by SODERN, a high-tech French company associated with the Philips organization.

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PHILIPS



## UK NEWS

# High-tech foam orders expected to increase

By Alice Rawsthorn

BEAVERCO, one of the largest foam manufacturers in the UK, plans to create 100 jobs to increase production of high-technology foam for the furniture industry after the announcement of the Government's new regulations on furniture flammability.

The company has been manufacturing its Safeguard foam for use in the contract furniture sector in relatively small quantities since September.

After the Government's decision to ban the use of standard and high-density foam in furniture from the end of February next year, it expects a big demand for combustion-modified, high-resilience foam from the domestic furniture industry.

Initially, Beaverco will convert part of its existing production plant in Alfreton, Derbyshire, to make the foam. It also plans to open plants to increase capacity. Mr Terence Keely, finance director, said the company was looking for suitable sites.

Beaverco employs 400 people in its Beaverfoam subsidiary. According to Mr Keely, the company plans to recruit up to an extra 100 over the next few months, enabling it to meet demand.

Other leading foam producers are preparing to increase production of combustion-modified foam. All have experienced a sudden rush of interest from domestic furniture manufacturers since the fire over furniture flammability began.

Dunlopillo, part of the BTR group, is considering how to increase production of its Carefoam DX. It has been manufacturing the foam at its factory in Hirwaun, South Wales, since last spring. Dunlopillo plans to increase its output of Carefoam by the summer.

Over the past year British Vita has invested £250,000 in modifying its established foam plant in Manchester to produce combustion-modified foam. By early March it should be able to turn a quarter of its capacity over to the new foam.

Mr David Hine, chairman of Vitafoam, said the company had created 50 jobs over the past two months in response to demand. He described the level of interest from the furniture makers yesterday - the day after the government announcement - as "quite unbelievable."

## Reform of ITV profit levy cost Treasury £19m

By Raymond Snoddy

GOVERNMENT reform of the system of profits levied by Britain's independent television companies cost the Treasury £19m in its first year of operation, the National Audit Office said yesterday.

The changes, which cut the rate of levy on UK public TV companies from 66.7 per cent to 45 per cent and introduced a levy of 22.5 per cent on overseas profits for the first time, were designed primarily to make ITV more cost-conscious and to raise the rate of tax on a given level of profit.

The NAO said in a report that in the first year of the new system, introduced in April 1986, the ITV companies paid £68m in levy compared with the £82m they would have paid under the old tax regime.

The report suggests that the

## Every trick in the book for Next's mail order

By Maggie Levy

NEVER HAS a mail order catalogue been launched with such fuss. Next - the high street retailer that took over Grattan, the mail order business, 18 months ago - launches its "home shopping directory" today.

The directory is Next's attempt to "break the mould" of traditional mail order retailing. Perhaps that was behind the selection of the venue for yesterday's press conference - the traditional-looking old library reconstructed within the brash new Lloyd's building in the City.

There Mr George Davies, Next's chairman and chief executive, his deputy Mr David Jones, and a cast of other characters put on a show that ranged from comedy to striptease.

The tone was scornful when the subject of traditional mail order companies was broached. The market is worth £3.6bn a year, said Mr Jones, a mere 6 per cent of non-food retail sales, although 9m UK homes, nearly 40 per cent of the total, have a catalogue.

Indeed, few come to light except through press stories like those yesterday which coincided with Burton's annual general meeting. The DTT's secrecy was unbroken.

Unlike the DTT's continuing inquiry at Guinness, to which external inspectors were appointed under the more narrowly focused Section 442, which centres on suspicion of insider trading, the DTT's investigations are not announced by the Government.

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# Burton investigation clothed in secrecy

WHEN BURTON Group, the retailer headed by Sir Ralph Harris, was approached last year by investigators from the Department of Trade and Industry, that fact alone was not unusual. What is more unusual is that the existence of the inquiry has been confirmed.

Each week, the DTT launches an average of more than two inquiries such as that at Burton under Section 447 of the 1985 Companies Act. This gives the Trade and Industry Secretary wide discretion, "if he thinks there is good reason to do so" to authorise the department's internal investigators to demand that documents be produced and questions concerning them be answered.

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Sir Ralph Harris confirmed DTT request for papers.

advised by Mr Roger Seel, then at Morgan Grenfell, and the target by Lord Spens, formerly with Henry Ashurst.

The other inquiry which emerged was into AE, the former motor components company, concerning an unsuccessful

defence against takeover by Turner & Newall, the engineering and building materials group.

In neither case has the DTT or any other public body brought any official action so far.

As far as Burton itself is concerned, comment is inevitably scarce. Sir Ralph's statement to shareholders appeared to imply that the inquiry at the retail group should be seen in a slightly wider context.

"There has been much talk over the last year about the authorities' interest in takeover bids made in 1985 and 1986," he said. "In common, it would seem, with a number of other companies who were involved in takeovers during this period, the DTT has asked for information about acquisitions and disposals of assets and companies over a period of three years."

A good deal of that talk, of course, has come as a spin-off from revelations concerning Guinness' bid for Distillers Group in 1986, both in relation to pending criminal charges and in the wider context of takeover mania.

Both the DTT and Burton decline to elaborate on which papers have been requested, or what subject matter concerns the Government. During that period, however, Burton was involved in only one big acquisition - the contested £560m takeover of Debenhams which it finally won in early August 1985.

Victory was an eleven-hour affair, as the takeover built up Mr Gould Rosson of Heron International and Sir Philip Harris of Harris Queensway - and amounting to 7.7 per cent of Debenhams shares - were finally pledged in Burton's favour.

The DTT says that Section 447 investigations can be used in connection with subsequent criminal proceedings, including insider trading charges, or winding-up petitions, or passed on - if relevant under the Banking Act - to the Bank of England.

However, when this does happen the existence of the original probe is not officially revealed.

The mere existence of an investigation does not give any cause to jump to any conclusions about a company either to assume that there is fire behind the DTT's smoke or to dismiss the probe as a routine procedure.

## Spending on US acquisitions 'doubled'

By Ralph Atkins

DOLLAR SPENDING by British companies on US acquisitions more than doubled last year, according to a survey by J.P. Morgan & Co., the corporate finance adviser.

The number of US businesses bought by British companies increased for the 11th successive year in 1987. A total of \$29.2bn (£16bn) was spent buying 314 companies, compared with \$13.9bn for 222 companies in 1986.

The survey says the sharp rise reflects the shortage of investment opportunities in the UK to absorb large cash flows in companies. British buyers are particularly keen on the US, while the development of banking skills and the globalisation of markets has forged strong links across the Atlantic.

However, it warns that 1988 will not see unchecked growth continuing as companies adopt a more cautious attitude after the stock market crash. About a third of the finance for 1987 acquisitions was raised through share issues, with the rest paid in cash.

The survey analyses the performance of US acquisitions made in 1982. It concludes that

1987 TOP ACQUISITIONS BY SIZE		Price \$m
UK acquirer	US acquisition	
1 British Petroleum	Sohio	7,500.0
2 Hanson Trust	Kidde	1,700.0
3 ICI	Stanley	1,650.0
4 Unilever	Neuman	1,500.0
5 Blue Arrow	Magnum	1,300.0
6 Grand Metropolitan	Hesslein	1,200.0
7 National Westminster	First Jersey	820.0
8 Hawley Group	ADT	715.0
9 Ferranti	Int. Signal & Control	655.0
10 TSBEMI	Star-Center	575.0
11 Pilkington	Visioncare	574.0
12 WPP	JWT Group	566.0
13 Guinness	Schenley	480.0
14 Valspar	Vale & Nutone	460.0
15 Glaxo	Glaxo	384.0
16 Smiths Industries	Leas Siegler division	350.0
17 TI Group	John Crane Houdaille	310.0
18 J.Sainsbury	Shaws Supermarkets	261.0
19 General Electric	Gilbarco	250.0
20 AngloGold	AngloGold	235.0
21 Sider	Barber Colman	227.5
22 Bowater Industries	Reidman	226.0
23 BTR	Stewart Warner	222.0
24 General Electric	Astronics (Leas Siegler div.)	205.0
25 Ratners	Sterling	203.0
26 City and Foreign	Alexander President	203.0
27 Saatchi & Saatchi	Peterson	184.5
28 Maxwell Communications	Diversified Printing	162.0
29 William Collins	Harper & Row	156.0
30 Courtiside	Porter Palms	140.0

Source: J.P. Morgan &amp; Co.

## School core assessment plan set out

By Michael Dixon, Education Correspondent

IT WILL take at least five years to set up the Government's proposed system for assessing children's progress in the new national school curriculum, says a top civil servant in a report published yesterday.

The report confirms that children are to be assessed at the age of seven years as well as at 11, 14 and 16. However, it recommends that account be taken of teachers' judgments in addition to standardised tests' results.

All tests should be carefully designed on the basis of professionally agreed benchmarks of what children should know, understand and be able to do in a range of basic subjects appropriate to their particular age.

Wherever possible, the tests should consist of tasks aligned to the subjects pupils are being taught, rather than solely pen-and-paper exercises which are the type used in the former 11-plus examination.

The report says that if the assessment procedures are well designed they are likely to prove motivating to children. Many pupils seem to need short-term objectives which are clear and which they perceive to be attainable.

The task group is led by Professor Paul Black of King's College, London.

It emphasises that assessment procedures should be aimed primarily at discovering each child's particular learning needs, so enabling teachers to decide what pupils need extra help with or to catch up on to maintain above-average progress.

Individual children's performances would be reported only on a need-to-know basis to themselves, their parents and their teachers.

The report says setting up the assessment system will require extra spending, not yet quantified, for teacher training and development of tests.

It emphasises that "the strategy will fail if teachers do not come to have confidence in, and commitment to, the new system as a positive part of their teaching."

Report of task group on assessment and testing, Department of Education, School Curriculum and Assessment, HMSO, London, £2.50.

## James Capel analyst moves to head OEM

By David Walker

MR DOUGLAS HAWKINS, an investment analyst, has left his position as head of research into the electronics sector at stockbroker James Capel to become managing director of Office and Electronic Machines, a typewriter and office equipment distributor.

Mr Hawkins said yesterday that his parting from James Capel was "amiable". His appointment is part of a boardroom shuffle at the loss-making OEM, where five former directors have resigned this week.

Management control is now in the hands of Mr Hawkins and Mr Allen Mills, appointed chairman last summer.

Trinipath, Adler office equipment, last month reported pre-tax losses of £42,000 for the first half of 1987 compared with profits of £1.1m for the first half of 1986. Last June it was obliged to restate its 1986 figures after it rescued a customer company. As a result, a profit of £91,000 was downgraded to a loss of £429,000.

News of Mr Hawkins' arrival prompted OEM's shares to gain 38p to close at 145p yesterday.

## Police offer rewards to combat violent crime

By Alan Pike, Social Affairs Correspondent

A SCHEME that will pay rewards to people giving the Metropolitan Police confidential information about serious and violent crime was launched yesterday with government support.

The project, called Crimestoppers, will focus on a particular crime each week which will receive publicity via London press and broadcasting networks.

Members of the public will be encouraged to call a Freephone telephone number if they have information on this or any other violent crime. Rewards of between £50 and £500 in cases leading to arrests will be paid confidentially through the Community Action Trust, a charity.

Mr Peter Imbert, Metropolitan Police Commissioner, said yesterday he regarded the scheme as a significant initiative in the

## Police offer rewards to combat violent crime

By Alan Pike, Social Affairs Correspondent

fight against crime.

He accepted that there could be no substitute for the citizen who was willing to come forward and testify, but said it was necessary to recognise "certain bleak realities". Some people, for instance those living in high-crime areas who feared reprisals or the associates or families of criminals, were unlikely to come forward in the normal way.

"With the Crimestoppers project we will try to enlist these people in our cause, whatever their private motives may be. We shall offer anonymity and CAT will award modest cash rewards for information which helps us to make an arrest."

Mr Douglas Hurd, the Home Secretary, supporting the scheme, said it would help to tackle head-on the most damaging area of violent crime.

## Investcorp buys jeweller

By Christopher Parkes

INVESTCORP, the Bahrain-based investment bank, has bought the Chaumet jewellery shop in Bond Street, London, for about £3.5m.

The shop's inventory of high-class jewellery and watches accounted for about half the purchase price.

Administrators from Price Waterhouse, the accountancy firm, had been running the business since June, when its Parisian parent was declared bankrupt and the French company's principal directors were arrested on fraud charges.

Investcorp, which has substantial stakes in Tiffany's of New York, bought the Chaumet parent and its Breguet watch business last July in a deal that included \$12m cash and a percentage of future sales.

It is now believed to be considering a bid for the Chaumet business in New York.

Mr Dipankar Ghosh, one of the administrators, said investcorp's bid for Chaumet's London operations was the highest of several offers.

## Goodyear to expand tyre output

By John Griffiths

GOODYEAR GREAT Britain, the UK subsidiary of Goodyear, the US tyre maker, is to recruit 286 production employees, who will work only at weekends, and to invest £10m in expanding tyre output at its Wolverhampton, West Midlands, factory.

The extra jobs will be partly offset by up to 40 redundancies that might arise from the decision to end inner-tube production in the face of heavy competition from European rivals.

The expansion is the second in 18 months for Goodyear Great Britain. The company employs nearly 3,700 people at the Wolverhampton plant and a further 2,400 in tyre distribution and other non-manufacturing activities.

In mid-1986 it recruited 374 weekend workers and invested £20m to increase truck-tyre output.

The latest move is part of a continuing recovery by the UK tyre industry in the past two to three years after savage cuts in the workforce and capacity in the late 1970s and early 1980s.

Employment remained well above the average of Britain's main industrial rivals, the Government had failed to exploit the huge economic windfall provided by North Sea oil, and the recent pace of gains in productivity was unlikely to be sustained.

Analyses of the Government's fiscal and monetary policies

## Turbulence seen in car market

By Kevin Done, Motor Industry Correspondent

THE MOTOR TRADE might again suffer because of the drought between Ford, Rover Group and General Motors (Vauxhall).

It suggests that the conditions for disorderly marketing will develop as demand begins to weaken from last year's record level, and as Vauxhall's new Cavalier, due to be launched this year, begins to challenge Ford's current supremacy in the mid-range of the market.

The EU's forecast of 1.95m new car sales in 1987 has already been overtaken by official statistics published last week, which showed booming sales surging to a record level for the third successive year and exceeding 2m for the first time.

Demand was continuing high at the end of the year with December sales at their highest level for that month since 1971.

The EU forecast of 1.95m new car sales to 1.85m this year and a further drop to 1.75m in 1988 before demand begins to strengthen again in the early 1990s, rising again to 2m in 1992.

The UK car market is one of the most fiercely contested and is likely to be on the receiving end of diverse new suppliers, it says.

The UK Passenger Car Market: 1988 Edition. Economist Intelligence Unit, 40 Duke Street, London W1A 1DW. £125.

## Economic 'transformation' criticised

By Philip Stephens, Economics Correspondent

A GROUP of leading academic economists yesterday delivered a scathing assessment of the Government's claim that Britain's economic performance has been transformed during the 1980s.

In a series of studies of developments in the economy since 1970, the economists conclude that there have been some improvements in performance during the 1980s.

Increased competition, deregulation, and more flexible labour markets have brought gains for the supply side of the economy. That in turn contributed to the recent surge in productivity growth and output per head which, although con-

sistently below the average of other industrial countries during the 1970s, has since 1980 been higher.

Overall, however, the economists conclude that Britain's record remains disappointing and that the Government's fiscal and monetary policies frequently lacked coherence.

Unemployment remained well above the average of Britain's main industrial rivals, the Government had failed to exploit the huge economic windfall provided by North Sea oil, and the recent pace of gains in productivity was unlikely to be sustained.

Analyses of the Government's fiscal and monetary policies

also showed that these - along with the more long-standing problem of excessive wage demands - had made a significant contribution to stagnating the 1980-81 recession.

The studies are edited by Mr Rudiger Dornbusch, professor of economics at the Massachusetts Institute of Technology, and Mr Richard Lipsey, professor of economics at the London School of Economics.

Mr Dornbusch said the recent buoyancy of the economy had to be measured against the "heavy costs" inflicted by the Government in its first term.

The Performance of the British Economy, Oxford University Press, £2.95.

## Public finances healthy, revenue analysis shows

By Philip Stephens, Economics Correspondent

THE HEALTHY state of public finances resulting from growth in the economy, increases in earnings and higher taxes on luxury goods was underlined yesterday by the official analysis of government revenues.

The Inland Revenue's 1987 statistical abstract also shows how cuts in income tax rates have had little effect on the overall burden of taxation. The reductions have been financed partly by a natural rise in the receipts as earnings have outstripped inflation and partly by a rise in tax on industry.

Since the present Government took office, the share of Inland Revenue receipts accounted for by corporation tax has jumped from 18 per cent to 24 per cent. Most of that increase has come since 1984, reflecting buoyant

profits and the phasing out of investment allowances.

The share of receipts accounted for by income tax has fallen from 78 per cent to 67 per cent but receipts have not fallen substantially in real terms. Individuals have also seen an increase in indirect taxation, largely through the doubling of VAT rates.

Smaller taxes, such as stamp duty, are also contributing to the rising level of receipts flowing into the Exchequer. In the current financial year, stamp duties are expected to yield £2.1bn, nearly twice as much as two years earlier.

The Treasury expects the buoyancy from overall tax receipts to continue.

Inland Revenue Statistics 1987. HMSO. £10.95.

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Dated: December 30, 1987

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GMAC Overseas Finance Corporation N.V.

Dated: December 30, 1987

# Public finances healthy, revenue analysis shows

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

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Since the present Government took office, the share of Inland Revenue receipts accounted for by corporation tax has jumped from 18 per cent to 24 per cent. Most of that increase has come since 1984, reflecting buoyant



## UK NEWS

# All-night TV network across country planned

BY RAYMOND SMOODY

THREE NETWORK independent television companies - Central Independent Television, Granada and Yorkshire - are to join up to launch an all-night television network which could bring 24-hour-a-day television to almost all the UK.

Television 24 hours a day is available only in the London area, where it was launched last year by the two London ITV companies Thames Television and London Weekend Television.

The three companies, each of which has its own, limited, night-time service, have now decided to launch their own combined service.

That could be broadcast by the further six ITV companies that have expressed interest - Scottish, Grampian, Ulster, Border, Tyne Tees and Television South West.

The three majors would assemble the service mainly, to begin with, but the longer-term aim is that programmes would be bought from smaller ITV companies and independent producers.

The aim is to launch the non-metropolitan night network in the middle of next month to coincide with the launch of all-night television on Channel 4.

The spread of 24-hour television to most of the UK will make it economically feasible for Independent Television News to provide a full, round-the-clock service of on-the-hour bulletins through the night.

A special one-hour news programme from 6am to 6am is also planned, with the last 15 minutes likely to be devoted to financial and business news.

The spread of all-night television would increase its attractiveness to advertisers. Audiences are small, particularly after 3am, but night-time television has proved a cost-effective way of reaching young adults.

However, the new service will create an unusual north-south divide in commercial television.

Anglia Television broadcasts all through the night by taking programmes from both Thames and LWT and augmenting them with its own material. Television South also takes night-time programmes from the London ITV stations.

The use of night hours is seen as politically important for the ITV companies.

They hope to prevent the Government putting a national commercial night-time service out to tender when ITV franchises expire in 1990, and before the three-year extension of the franchise.

The BBC steered clear of night-time television but examined the possibility of specialist services delivered overnight to video recorders.

## Du Pont to invest £20m in Ulster site

By Our Belfast Correspondent

DU PONT UK, the US-owned chemical company, yesterday announced details of a £20m investment at its factory in Northern Ireland.

It is to build a high-technology plant for production of chlorine and caustic soda at its Maydown complex in Londonderry. The investment will maintain the company's competitiveness in international markets and help to safeguard the jobs of the 1,100-strong workforce.

Work on the factory will start later this year with production due to begin in June 1990.

The plant will produce chlorine for use in the on-site manufacture of Du Pont's Neoprene chloroprene rubber and Hypalon chlorosulphonated polyethylene. It will also make caustic soda for the Neoprene, Hypalon and Kevlar para-aramid fibre.

The \$45m Kevlar plant will come on stream later this year with an initial annual capacity of 7,000 tonnes. The factory will be designed to comply with all current and anticipated environmental regulations.

## Maggie Urry shows how UK mills can give producers a valuable foothold in the EC

### Paper sales that mask a crucial turnaround

AT FIRST glance, it might seem an alarming prospect for the UK's paper and board industry. Unilever's sale of its last remaining UK paper business, Thames Board, to Iggesund, the Swedish paper group, just before Christmas, points to increasing foreign control and a further rise in the already significant level of foreign investment.

As one industry observer puts it: "Of the 60 paper and board producers in Britain, a good third are owned at least 50 per cent by foreign interests and in some terms they control considerably more than a third of the market."

UK paper makers, however, are far from alarmed. On the contrary, they argue that greater foreign interest demonstrates the British industry's revival over the last five years after a much longer period of decline. It also allows companies such as Unilever, which do not regard paper as a core business, to sell their mills at a reasonable price.

In common with the paper industry around the world, economic growth in the UK has allowed both volumes and prices to rise in what has always been a cyclical business. At the same time, the sterling exchange rate has been more favourable for UK producers.

It is widely felt to be better for the industry, and for the 800 employees at Thames Board's plant in Workington, Cumbria, making high-quality duplex carton board, for it to

be owned by a group prepared to make the continuing investment required in such a capital-intensive business.

Mr David Clark, of the European Paper Institute, believes that the sale of Thames Board illustrates the growing internationalisation of the paper industry. "Of the top 50 pulp and paper companies in the world there are not many Europeans, mainly North Americans and Japanese. The Europeans are trying to get into the world league."

He points to a series of recent investments made in the UK by foreign companies, mainly Scandinavian or North American, such as the expansion of Finnish-owned United Paper Mills' newsprint mill at Shotton, in Cwyd, the building of a paper mill at Irvine in Scotland by Kymmene-Stromberg, also of Finland, and the reopening of the newsprint mill at Bridgewater on Merseyside by Consolidated Bathurst of Canada.

There are a number of reasons why foreign companies are keen to build or buy UK mills. In the past they have often been motivated by the desire to find an outlet for the pulp or basic products such as kraftliner - the brown paper that goes into corrugated cardboard - produced in their own country.

By owning production within the EC, such companies can avoid any restrictions on exporting from their home countries to EC members, and reduce the currency complica-

tions. The UK is an easier country for foreigners to invest in than some others in the EC.

The Scandinavian companies are eager to get a foothold within the EC, feeling constrained by their own small markets and limited raw material supplies. Iggesund exports nine tenths of its production.

Mr Joergen Nordin, Iggesund's managing director, says: "It is more or less impossible to

mentary to our products. We will offer our customers a better service through a broader range, more efficiently produced."

He believes that as part of Iggesund, the Thames Board plant will be able to earn a higher return on the hefty investment Unilever made in it.

Mr Richard Brewster, chief executive of David S. Smith, a British paper company that has

over by foreigners it is better than being starved of capital."

Wiggins Teape, part of BAT Industries, has also recently sold two businesses to a foreign company, this time a US group, James River. Mr John Worledge, chairman of Wiggins Teape, said that the two - making drawing-office and photographic paper - were sold because the group could not invest sufficient capital in those businesses as well as its other interests.

Mr Worledge says: "The important thing is that the buying company see a greater opportunity than the seller. James River is very committed to expand the business it has taken over."

He admits that he is in no position to condemn foreign ownership within the paper industry, since Wiggins Teape has made a number of acquisitions abroad and sees the moves in the context of a single European market rather than a number of national ones.

Thus it may prove beneficial for the paper industry as a whole if the fact that investment is being made and producing a good return is seen as more important than the nationality of the company making it. "Is ownership important?" asks Mr Clark. "Does it matter where the shareholders are when there is a greater international market in finance?"

### 'If foreigners take over some companies, that is better than being starved of capital'

increase pulp production in Sweden. We have reached our limit, which is one reason why we were interested to buy Thames Board."

Sir Jonathan Benn, chief executive of Reed International's European Paper Group, says the availability of home-grown timber in the UK is of particular interest to the Scandinavians. They are using up their forests almost as fast as they can be replanted.

The other reason for Iggesund's interest in Thames Board, says Mr Nordin, is that there is a "perfect strategic fit" between Iggesund and Thames Board. We are both in the high-quality sector and Thames Board's paperboard is comple-

been expanding rapidly, says: "Paper mills are always capital-intensive but not always profitable." He believes mills can become high returning businesses too, and has achieved a 25 per cent minimum return on most of David S. Smith's plants.

Mr Tom Wilding, chairman of Bowater UK Paper, the business bought out from Bowater Industries by its management, said: "The UK is now a place to make paper and that has been recognised by the foreigners. It is gratifying to know we have reached the stage where we are expanding."

"The British paper industry needs a lot of capital spent on it - if some British companies achieve that by being taken

## Schools 'fulfil key role in leadership'

BY MICHAEL SKAPINKER

MOST OF Britain's managers acquired their interest in management when they were in their teens or early twenties, suggesting that schools and colleges have a key role to play in encouraging young people to aspire to leadership roles in industry, according to a survey published yesterday.

The survey of 3,000 managers, published by the British Institute of Management, found that 35 per cent of those questioned became interested in a management career when they were children or teenagers.

A similar percentage were in their early twenties when they decided to become managers.

Mrs Gillian Peppercorn and Mrs Gill Skoulding, who carried out the survey, say that "suggests that the environment around the late teens can play an important role in fostering interest in management."

Last year, in a preliminary report on their survey, Mrs Peppercorn and Mrs Skoulding said that just over half of those managers working in large companies would prefer to work either for themselves or in smaller organisations.

More than a third said they actually intended to leave their large employers during the next five to 10 years. The intention to leave was particularly strong among managers under the age of 35, who held a master's degree in business administration.

By contrast, managers running their own businesses showed a high level of satisfaction. Only 18 per cent said they intended to move on to doing something else.

Yesterday's publication of the survey showed that three out of five managers felt they required training in management strategy. Two out of five said they required training in personal communication skills, finance and marketing.

The survey found that there were no differences between male and female managers on issues such as job satisfaction, pay and prospects.

Profile of British Industry - the Manager's View. British Institute of Management, Management House, Cottingham Road, Corby, Northants NN17 1TT. £16 for BIM members. £20 for non-members.

## Anti-noise lobby urges Heathrow night closure

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

CLOSURE OF London's Heathrow Airport at night, except for emergencies, is urged by the Federation of Heathrow Anti-Noise Groups in its response to Department of Transport proposals for revised night jet quotas from April 1.

The new quotas under discussion would reduce the total of night jet flights at Heathrow from 3,650 to 2,750 in summer (April to October) and from 3,150 to 3,000 in winter (November to March). The revised totals would include more flights by quieter types of jets and fewer by noisier jets.

In its comments to the DoT, the federation argues that although night flights at Heathrow amount to 2 per cent only of total aircraft movements there, they cause much disturbance. It says strong opposition to even the quieter aircraft at night "disproves the aviation claim that they are not a problem."

It points out that Heathrow's traffic is growing at 8 per cent a year, so that 2 per cent represents only three months' growth and could be redistributed throughout the daytime.

"Government must accept that as it has encouraged the world's largest international airport to develop in the suburbs of one of the world's largest capital cities, it has resulted in the world's largest environmental problem," the federation says.

"With about 70,000 people seriously affected by 380,000 flights a year at Heathrow, and some areas at times experiencing 500 overflights a day, the airport should be closed at night except for emergencies."

"The people who live near Heathrow are submitted to uniquely high levels of pollution throughout the day and are entitled to expect a peaceful night's sleep at the end of it, even if it is for only 6½ hours. To deny them this is unfair and unacceptable."

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Believe it or not, but what you're looking at in this picture represents an investment of £10 million.

That's how much Peaudouce are spending to set up a factory that'll make the product you can see being modelled below.

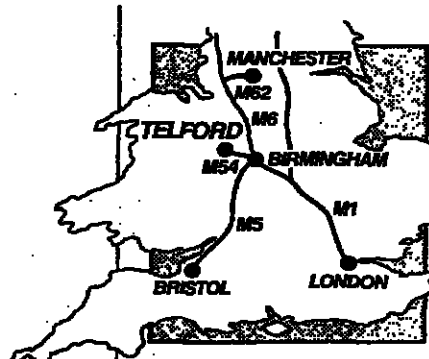
As for the site for this, their first ever British manufacturing unit, we're proud to say that with the whole country to choose from they eventually decided to build in Telford. Incidentally, once in full swing, the factory's set to produce more nappies than any other in the U.K.

So what made the world's third largest producer of "baby hygiene products" plump for the Shropshire town?

To understand their choice one must first consider the nappy. As a product, its value as compared to its bulk is low. Also, by its very nature, it's a high volume product.



## COULD THIS PICTURE HOLD THE SECRET OF YOUR COMPANY'S FUTURE SUCCESS?



Combine these factors and you can see why, in the nappy world, regular, reliable and economical transport is all important.

Telford, thanks to the M54, and its location close to the heart of Britain's motorway network, admirably meets all these criteria. In fact, two thirds of the entire British consumer market can be reached from Telford by HGV in under four hours.

The French were also impressed with how easy it is to get people to and from the town. Birmingham International Airport is only a forty minute drive away, while just over two hours on a train will get you to the heart of London.

As the new factory is set to create 235 jobs, the ready availability of a skilled, adaptable workforce was another key consideration. Needless to say that in Telford Peaudouce found all the people they needed. Moreover, in the Telford Development Corporation they found the people who could make the whole project go as smooth as, dare we say it, a baby's bottom.

Telford Development Corporation not only offered advice and assistance at every stage of the planning process, but also made sure that the red tape was kept to a minimum.

Add all this to the fact that Telford is set amongst some of Britain's most beautiful countryside and you'll begin to understand why the town came top of the French multinational's list.

So if you're thinking about relocating your business perhaps this baby's bottom is just the pointer you've been looking for.

But before you read the rest of the paper we'd like to leave you with one final thought. With £10 million at stake, you can rest assured that when Peaudouce finally chose Telford as the site of their new nappy factory, it wasn't a rash decision.

To find out more ring Chris Mackrell, Commercial Director on 0952 613131.

Telford Development Corporation, PRIORSLEE HALL, TELFORD, SHROPSHIRE TF2 9NT.



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## UK NEWS - DTI WHITE PAPER

## Move to stimulate small business

REPORTS BY HAZEL DUFFY

LORD YOUNG, the Trade and Industry Secretary, introduced his White Paper yesterday as "providing the framework for the DTI for the next five years."

It starts from the premise that, although "since 1981 the economy has been transformed," there is still much to achieve. "The enterprise culture and the efficiency and competitiveness of industry and commerce need further encouragement. That is the role of the DTI."

The themes of the white paper are the promotion of open markets and of individual enterprise and initiative. The main policy changes concern business and education, business development, regional policy, competition policy and the use of technology. Underlying the changes is

the need to encourage the expansion of small and medium-sized businesses. That will be done by getting them to use consultants to improve key aspects of their businesses, such as marketing and design.

Grants which were taken up mostly by big companies,

such as regional development grant and certain research and technology grants, are abandoned for a more selective approach in the regions, favouring collaboration between companies and with education in research.

Apart from competition policy, the regulatory role of the DTI in the City and consumer affairs remains unchanged.

DTI - The Department for Enterprise; Command 278; HMSO, £5.

## Corporate merger attitude unchanged

THE GOVERNMENT, reviewing competition policy, opposes radical change in its attitude to corporate mergers, writes David Churchill.

Mergers will still be referred to the Monopolies and Mergers Commission, mainly on grounds of the potentially detrimental effect on UK competition, but the Government will keep the right to refer mergers on other grounds it believes are in the public interest.

The public-interest criteria as set out in the 1974 Fair Trading Act, the basis of the commission's deliberations, remain unchanged.

DTI officials who conducted the review over the past 18 months also acknowledge the commission's progress in speeding up merger inquiries.

Although the commission may be able to save some more time, the Government is looking for further savings to come from other aspects of the procedure, including time taken by the DTI and the Office of Fair Trading.

There are two main changes. The most significant change in merger procedures will be a new formal, but voluntary, procedure for giving advance notice of mergers.

Companies are able, at present, to gain informal, confidential advice from the OFT about whether a merger is likely to be referred; legislation will be introduced to formalise the system.

Companies planning a merger or acquisition can submit to the OFT a standard questionnaire.

In simple cases this will be sufficient for the OFT to decide, without further inquiry, that there is no ground for a reference. If so, and if the merger has been publicly announced to enable objections to be made, the merger will be automatically cleared after a four-week period.

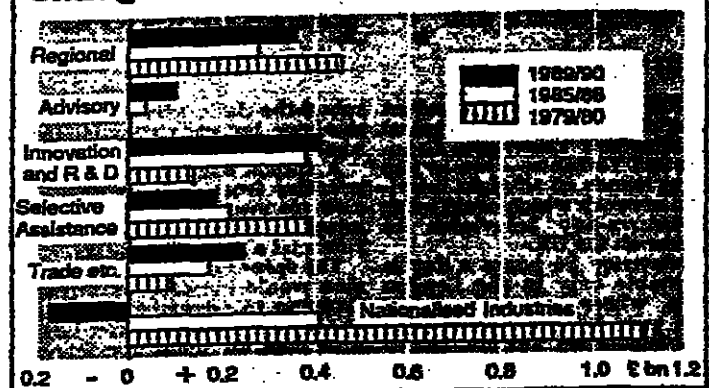
In more complicated cases, where the OFT needs more detailed information, the automatic four-week clearance procedure will lapse.

Mergers not referred to the OFT will remain liable for a reference to the commission for up to five years.

The second change will be to enable the OFT to accept legally-binding undertakings from companies to divest assets or to change working practices so that the merger would not be detrimental to competition.

## Policy seeks to help regions to develop their own potential

## Changes in DTI's Spending Pattern



will continue on the same basis as before. It will be extended to certain inner-city areas that had not previously qualified.

The map of assisted areas - development and intermediate - will not change for the lifetime of this Parliament.

New incentives being introduced include:

- Small and medium-sized businesses (fewer than 500 employees) in the assisted areas, and those inner-city areas in the Urban Programme, will receive two thirds of the cost of private sector consultancy (one half otherwise).
- Small companies (fewer than 25 employees) in development areas can apply for investment grants of 15 per cent towards the costs of fixed assets subject to a maximum grant of £16,000, and innovation grants of 60 per cent to support product and process development subject to a maximum of £25,000.

English Estates is to give priority to a new programme of managed workspace, mainly in inner cities.

Spending on regional assistance will not be cut on planned levels (although it has been running above for the past two years). Provision for 1988-89 is £279m RDG (reflecting the phase-out) and £266m ESA for Great Britain (Ulster comes from a separate budget).

But the new policy received a guarded welcome from the Scottish Council Development and Industry which represents Scottish businesses, trade unions and local authorities. The council said it agreed with the switch from automatic to selective regional incentives, and approved of the change towards favouring "enterprise rather than narrowly defined industrial development."

It gave a warning, however, that it would be necessary for the Scottish Development Agency to help businesses finance projects on a large enough scale to ensure that the Government kept to its promised levels of spending.

The Scottish Trade Union Congress said the White Paper represented the Government's abandonment of any commitment to regional policy. The policy "guaranteed that the

north-south divide will deepen in coming years."

The Institute of Directors said it welcomed the abolition of automatic regional development grants which in the past often went to large companies while only having a marginal impact in reducing unemployment. Mr John Bannham, director general of the Confederation of British Industry, commented: "A sharper, more business-like approach to promoting enterprise in Britain will be welcome."

Mr Norman Willis, general secretary of the Trades Union Congress, said that support for regional development will not be reduced. Mr Garfield Davies, general secretary of the shop workers' union Usdaw, said the plans were a vindictive attempt at penalising those regions that do not support the Government.

## Big changes in approach to innovation

CONSIDERABLE changes in innovation policy are proposed and the White Paper discloses the Government's conclusions about what should follow the £350m government-backed programme of information technology research.

The DTI is concerned that UK industry-funded research and development as a proportion of gross domestic product is lower than in competitor countries. The DTI also says the Government should not take on responsibilities for innovation that are primarily those of industry, particularly for developments near to the market.

With that framework, the DTI's aims will be to:

- Give greater emphasis in collaborative programmes to longer-term research for developments near to the market.
- Encourage collaboration between higher

education institutions and companies.

- Give more encouragement and facilitation of technology transfer.
- Encourage innovation by small firms, especially in technologies, and in the regions.

The Government has decided not to follow some of the main recommendations made in 1986 by an official committee, known as IT'86, for a new five-year programme of information technology research to follow Avey, worth £1.06bn, to which public funds would contribute £425m.

In particular, the Government has decided against a specific programme of support for information technology applications, a recommendation that was central to IT'86's recommendations.

However, the white paper emphasises that the UK will be contributing about £200m to the second phase of the European Esprit programme. The white paper also announces a national initiative in information technology research to complement Esprit.

DTI has earmarked £29m over the next three years to this programme and the Science and Engineering Research Council will contribute a further £55m.

The general scheme for providing innovation grant assistance to individual companies will end. Also to finish are the Microelectronics Industry Support Programme, Support for Software Products and the Fibreoptics and Optoelectronics scheme.

The DTI wants to ensure that shareholders and bankers understand the advantages of investment in research and development. The Government is giving its full support to the proposals of the Accounting Standards Committee for the reporting of R&D expenditure in companies' annual accounts.

The financing and encouragement of collaborative research will be pursued through Link, Eureka, national collaborative research programmes, and general industrial projects.

The Government is launching a collaborative research programme into superconductivity (the ability of a material to transmit electricity without meeting any resistance). Five firm proposals for some £7m of industrial collaborative work have already been received, and a further 12 have expressed interest.

## Business to be brought closer to education

EDUCATION, and the dissemination of information about best practice, are important themes.

The launch of the Enterprise Initiative is the main response, designed to "provide the most comprehensive self-help package offered to business by Government."

It aims to raise the level of management performance in small and medium-sized businesses and to encourage use of outside consultancy services.

The DTI will normally give half the costs of consultancy projects. It will cover design, marketing, quality management and manufacturing systems.

From April, businesses will also be helped with planning and with the introduction of financial and information systems. About £50m will be earmarked for the initiative in

1988-89. The initial target is to support 1,000 projects every month. The plan is that £250m will have been spent by 1990-91.

Private-sector contractors, such as the Institute of Marketing, and the Design Council, will act as project managers in the provision of consultants.

Consultancy and advice will be expanded to the export services of the DTI.

The aim will be to encourage companies to devise their own approach to exporting and to use the DTI's export services.

The DTI plans to expand its work in bringing business and education closer. The objectives are to enable 10 per cent of teachers every year to have the opportunity to gain personal experience of business and to give every young person two or more weeks of work experience before leaving school.

## Boost for department's satellite office strength

DTI ORGANISATIONAL changes will affect Whitehall and regional levels. The seven regional offices will be strengthened; three extra sub-offices will be set up in the south-east; and about 24 satellite offices will be set up by April, often at chambers of commerce and local enterprise agencies.

Satellite-office enterprise-counsellor teams, including experienced private-sector people, will operate from regional offices.

Outside agencies such as chambers and other regional bodies delivering services to exporters, and which are close to small and medium-sized businesses, could be used by the DTI.

Outside agencies, including local enterprise agencies, chambers and management consultants, may supply an informa-

tion and signposting service for business development initiatives.

At Whitehall level, sponsor divisions for industrial sectors, dating from the days of the former Department of Industry, will disappear.

The white paper says: "The danger is that 'sponsorship' can give the impression of 'responsibility' for particular sectors of industry. This is misleading and detracts from the message that industry is responsible for its own destiny. At the same time, concentration on individual companies or sectors inhibits DTI from its real role of spreading best business practice."

DTI divisions will cover information technology, materials and manufacturing technology and encouragement of spread and application of such technologies.

## Company Notices



**EAST RAND PROPRIETARY MINES, LIMITED**  
 Registration No. 01/0073/08  
 (Incorporated in the Republic of South Africa)

## LAST DAY TO REGISTER TO PARTICIPATE IN THE RIGHTS OFFER

Further to the company's announcement published on 18 November 1987 and the circular to shareholders posted on that date, it has become necessary to extend the last day to register to participate in the rights offer from Friday, 15 January 1988 to Friday, 22 January 1988.

Accordingly the rights offer will be made to shareholders registered at the close of business on Friday, 22 January 1988. The company's register of members will be closed from 23 January to 31 January 1988, inclusive.

Johnannesburg  
 13 January 1988

Registered office:  
 13th Floor  
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 London EC1P 1JA

Paris correspondent:  
 18 Boulevard des Capucines  
 Paris 75002



## National Westminster Bank PLC

## Notice to Preference Shareholders

Notice is hereby given that a dividend of 2.45p per share for the half-year ended 31 December 1987 will be paid on 29 February 1988 to holders of the Cumulative Preference Shares registered in the books of the Company at the close of business on 4 February 1988. By order of the Board  
 G.J. POVEY, Secretary  
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 12 January 1988

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## Legal Notices

## NORTH SEA GAS SERVICES (OT YARBOURTH) LIMITED

We Adrian Richard Stanway and Jonathan Michael Simon of Cork Quay, Scottish Life House, 14 New Road, Southampton, Hampshire, SO9 1ZG and Cork Quay, The Arcade, St Georges Street, Norwich, NR3 1AG respectively, were appointed joint administrative receivers of North Sea Gas Services (OT Yarmouth) Limited (Registered No 1327894) by Midland Bank plc on 4 January 1988 under a debenture dated 28 March 1985 giving the holders a fixed and floating charge over all the assets of the company.

A R STANWAY AND J M SIMON  
 Joint Administrative Receiver  
 Date: 4 January 1988

## NSO (NORTH EAST) LIMITED

We Adrian Richard Stanway and David Miles Middleton of Cork Quay, Scottish Life House, 14 New Road, Southampton, Hampshire, SO9 1ZG and Cork Quay, The Arcade, St Georges Street, Norwich, NR3 1AG respectively, were appointed joint administrative receivers of NSO (North East) Limited (Registered No 1378928) by Midland Bank plc on 4 January 1988 under a debenture dated 28 March 1985 giving the holders a fixed and floating charge over all the assets of the company.

A R STANWAY AND D M MIDDLETON  
 Joint Administrative Receiver  
 Date: 4 January 1988

## NORTH SEA GAS SERVICES (SOUTH WEST) LIMITED

We Adrian Richard Stanway and Jonathan Michael Simon of Cork Quay, Scottish Life House, 14 New Road, Southampton, Hampshire, SO9 1ZG and Cork Quay, The Arcade, St Georges Street, Norwich, NR3 1AG respectively, were appointed joint administrative receivers of North Sea Gas Services (South West) Limited (Registered No 2139822) by Midland Bank plc on 4 January 1988 under a debenture dated 28 March 1985 giving the holders a fixed and floating charge over all the assets of the company.

A R STANWAY AND J M SIMON  
 Joint Administrative Receiver  
 Date: 4 January 1988

## WILLIAM AIRE (CONSTRUCTION) LIMITED

Registered No 1246360  
 (Previously William Aire Limited and Cumberlough Builders Limited)

Notice is hereby given, that I A.J. Garrett of Dalston House, 1, Dalston, P.O. Box 207 128 Queen Victoria Street, London EC4P 4JX, was appointed Administrative Receiver of the above company on 31 December 1987 by National Westminster Bank PLC.

A J GARRETT  
 Administrative Receiver  
 31 December 1987

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## After the Big Bang - the Tidal Wave

Now that the worst of the Big Bang is over, all serious pensioners specialists should be looking out for the tidal wave of new legislation, tax regulations, loopholes and new products on offer.

Never before has the pensioners business been in such a state of turmoil. That's why serious pensioners professionals need every help to keep abreast of new developments.

Whatever your sphere of pensioners interest, you should be reading *Pensioners Management* - the monthly magazine from the Financial Times.

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# Ship mortgagee's insurance covers non-fortuitous fire

THE ALEXION HOPE  
Court of Appeal (Lord Justice  
Purchas, Lord Justice Lloyd  
and Lord Justice Nourse):  
December 18 1987

FIRE ON board can be an "occurrence" and proximate cause of loss to the mortgagee of a ship under a mortgagee's interest policy, though it was started deliberately by the shipowners so that he is unable to claim as assignee of the hull policy. And a condition that his claim as mortgagee only arises if average adjustment has been "passed" and he is "unable to recover" from hull underwriters is satisfied when average adjustment has been issued and the hull underwriters have declined to pay.

The Court of Appeal so held when dismissing an appeal by defendant Mr Norman Philip Compton, a representative of mortgage insurers, from Mr Justice Staughton's decision [1986] 2 FTLR 655 on preliminary issues in an action by mortgagee of the Alexion Hope, Schiffshypothekenbank zu Lubeck AG.

LORD JUSTICE LLOYD said that the case was concerned with a new form of insurance, known as mortgagee's interest insurance. The contract was in the Standard SG form, described in 1791 as "absurd and incoherent". The conditions were known as "mortgagee's interest Clause 1", translated from Swedish. Certain words had no plain or ordinary meaning in English.

It was hoped that the Standard SG form would never be used again for a contract of mortgagee interest insurance, and certainly not in combination with mortgagee's interest Clause 1 without at least some explanation as to how they were to be read together.

The facts were that owners of the Alexion Hope insured her hull and machinery with Lloyd's underwriters for \$4,750,000. The policy was assigned to Schiffshypothekenbank, mortgagee of the ship. On October 22 1982 a serious fire occurred in the engine room. The owners gave notice of abandonment, claiming the vessel was a constructive total loss.

The mortgagee issued a writ against the hull underwriters. They denied the damage was caused by an insured peril. Alternatively they pleaded it was caused by the shipowners' wilful misconduct. That would

afford a complete defence against the mortgagee, since it was suing as assignee of the hull policy. The action was due to be heard as to liability in January 1988.

Meanwhile, on April 25 1985, the mortgagee issued the writ in the present action, claiming that since it was unable to recover from the hull underwriters it was entitled to recover from the insurers under its mortgagee's interest policy.

On the SG form the mortgagee's interest policy covered perils "of the sea... fire, enemies, pirates..." Paragraph 1 of the conditions in the mortgagee's interest Clause 1 provided "This policy has to pay if an occurrence... causes (a) total or constructive total loss... and after... average adjustment having been passed, the assured is unable to recover from the vessel's hull underwriters".

The insurers denied there had been an "occurrence" within paragraph 1. They said a fire was not an occurrence unless it was fortuitous, and that a fire started deliberately, whether by shipowners or a stranger, was outside the cover.

The first question was whether, on the true construction of the policy, a fire would constitute an occurrence: (i) if fortuitous, (ii) if not fortuitous, (iii) if caused by the shipowners' wilful misconduct.

Mr Justice Staughton held that "occurrence" referred to a peril covered by the hull policy or perhaps the perils specified in the SG form, rather than to any event or happening which caused loss or damage. On any view fire was an insured peril.

He held that "fire" included a fire started deliberately, whether by the shipowners, their crew, or a stranger. He answered parts (i), (ii) and (iii) of the first question in the affirmative. The only qualification he added was if the fire had been started by the mortgagee or with its connivance, which was not suggested.

On the appeal Mr Johnson for the insurers argued that "occurrence" meant an occurrence covered by one of the perils enumerated in the SG form. Mr Steel for the mortgagee argued that it should be given its ordinary meaning, of an event or happening, and that the judge was wrong to limit it as he did.

Mr Steel's argument was well-founded. "Occurrence" should be given its ordinary everyday meaning of a happening or event, but one which was not due to ordinary wear or tear, or to the ordinary progression of natural causes.

If that was right, the fire was undoubtedly a happening or event. It was not due to ordinary wear and tear. It was therefore an "occurrence" within the meaning of the policy.

But assuming it was wrong, and assuming that "occurrence" must be read in the light of the perils enumerated in the SG form, one went on to consider the meaning of "fire".

"Fire" in a marine policy was not confined to an accidental or fortuitous fire. It included a fire started deliberately.

In *Slattery v Manoe* [1962] 1 QB 676 Mr Justice Salmon said that "if the ship had been set alight by some mischievous person but without the plaintiff's connivance, there can be no doubt that the plaintiff would be able to recover".

He was right to hold that fire in a marine policy was not confined to accidental fire. It included, as a matter of construction, a fire started deliberately by a stranger to the insurance, as the shipowners were in the present case. Fire would be the proximate cause of loss.

Mr Johnson relied on *Samuel v Dumas* [1984] AC 431, 439 in which the House of Lords held that the loss of a ship by scuttling was not a loss by peril of the sea. Viscount Finlay said "scuttling is not a peril of the sea; it is a peril of the wickedness of man".

Mr Johnson argued that setting fire to the ship also was a loss by the "wickedness of man", and so was irrecoverable. But Lord Finlay's observation must be read in context. He was dealing with perils of the sea. "Perils of the sea" was defined in rule 7 of the Rules of Construction annexed to the Marine Insurance Act 1906 as referring only to a fortuitous accident or casualty. Lord Finlay did not have in mind intermediate perils like fire which could be caused accidentally or deliberately and were not limited by the definition in rule 7.

In *Halsbury's Laws* Vol 25 4th ed para 184 footnote 5 said it was not clear whether the *Samuel v Dumas* principle would be applied where the loss was "by a peril other than a peril of the sea, eg fire".

That doubt should have been resolved by *Slattery v Manoe*, at least as to fire caused by the wilful misconduct of a third party.

All parts of the first question were answered in the affirmative, as they were by Mr Justice Staughton, subject to the same qualification.

The second main issue turned on the words in paragraph 1 of Clause 1, "after a final average adjustment having been passed".

The average adjustment in the present case was prepared at the request of the owners and issued by well-known average adjusters, William Emslie & Son. Mr Steel argued that the adjustment was "passed" when it was issued. Mr Johnson argued it would only have been passed if it had been accepted by the hull underwriters.

Mr Justice Staughton preferred the latter meaning as being the least unlikely. He said an adjustment could in theory be prepared by untrained or incompetent adjusters and it was unlikely the parties would want to treat it as conclusive.

His Lordship came to the opposite conclusion. "Passed" had no obvious meaning in relation to an average adjustment, and was in any event only a translation from Swedish - perhaps not a very accurate translation.

It simply could not in practice happen that underwriters would accept an average adjustment while denying liability. A construction which gave some practicable meaning to the word was preferable to a meaning which defied commercial common sense.

The provision had the limited purpose of triggering a claim against insurers. The cause of action arose when (i) an average adjustment had been issued, and (ii) hull underwriters declined to pay.

The refusal of hull underwriters to pay after an average adjustment had been issued was conclusive proof as against the mortgagee's interest insurers of the mortgagee's inability to recover from hull underwriters. It would be open to the insurers to challenge the hull underwriters' refusal by continuing the claim against them in the mortgagee's name.

The appeal was dismissed. Lord Justice Purchas and Lord Justice Nourse gave concurring judgments.

For the insurers: David Johnson QC and Bernard Reid (Hill Dickinson & Co)  
For the mortgagee: David Steel QC and Jonathan Gilman (Constant & Constant)

By Rachel Davies  
Barrister

## APPOINTMENTS

### Eagle Star change



Mr Michael Butt, who has been appointed chairman of EAGLE STAR HOLDINGS in addition to his existing responsibilities as chief executive, Mr Butt succeeds Sir Jasper Holm, who retired at the beginning of the year.

A.J. ARCHER & PARTNERS has re-organised its activities, including transfer of the managing agency responsibilities of the partnership to A.J. Archer & Co., the board of which comprises the original partners: Mr A.J. Archer (chairman); Mr G.S. Blacker (non-executive deputy chairman); Mr D. Tudor Williams (joint managing director); Mr C.M. Burton (joint managing director); Mr R.J. Maylam, Mr M.J. Harris, Mr D.C. Dolling-Baker, Mr D.B. Repworth, Mr M.R. Massie, Mr G.G.E. Knowles, Mr C. Baker, Mr A.A. Pitt, and Mr T.A. Braim (directors). Two new directors are: Mr L.R. Biney (non-executive) and Mr A.E. Bathurst.

Mrs Jeany Hughes has been appointed to the Salisbury regional board of LLOYDS BANK. She is a publisher with Macmillan, where she is personnel director.

ST. MODWEN DEVELOPMENTS has appointed Mr Derek West as a director with responsibility for pursuing retail opportunities. He was Midlands regional manager.

BANKERS TRUST COMPANY has appointed Mr Andrew Hunter, vice president, as head of the London-based international services division of the corporate trust and agency group and a member of the group management team. He succeeds Mr Philip DeFeo. Mr Hunter was head of administration and operations for Europe, Middle East and Africa in the financial services department.

Mr Nicholas Cannon, legal department, and Mr Christopher Hart, banking, have been

appointed executive directors of SCANDINAVIAN BANK GROUP. Mr Hart is also a member of the banking senior management. Mr Antoine Khayat has joined the board of THE PRIVATE CAPITAL GROUP, personal financial management specialist in the Scandinavian Bank Group. He has also become managing director of Private Capital, a company which provides independent advice to those with substantial assets on matters relating to private banking.

THE BRITISH LINEN BANK has appointed Mr Ian Murray, a divisional director, and Mr Peter Burt, a joint general manager of The Bank of Scotland, to its court of directors. Mr Burt's appointment is non-executive.

GARTMORE has appointed Mr Hugh Carroll as a director of Gartmore Overseas. Based in London, he will be responsible for developing institutional and private investment management business in the Middle East. He joins from Lloyds Merchant Bank where he was Middle East director.

Mr Girvin Vincent has joined STANDARD CHARTERED BANK as an assistant director to head a new bond trading and sales activity in Australian dollar and New Zealand dollar eurobonds. He was with Orion Royal Bank.



Mr Alan McIntock, former chairman and senior partner of KMG Thomson McIntock, who has been appointed chairman of SOUTHWARK COMPUTER SERVICES.

Mr Stan Kaufman, ALLIEDS DEPARTMENT STORES director responsible for buying and merchandising, has been appointed to the newly-created post of director of trading and is promoted to deputy managing director. His role includes marketing and group personnel.

Mr Nicholas Cannon, legal department, and Mr Christopher Hart, banking, have been

### Managing director of Tilbury Group

Mr Michael Bottjer, assistant managing director, will be appointed managing director of TILBURY GROUP on April 8 in succession to Mr Cedric Brand, who is retiring. On March 1 Mr Norman Johnston, managing director of Hall & Tawse Construction and a director of parent Aberdeen Construction, joins the group as a director, taking over responsibility for the management of the construction division from Mr Bottjer. Mr John Chittock has joined the board as finance director in succession to Mr Peter Maltman following his early retirement. Mr Chittock joined from Lesser & Sons (Holdings) where he was finance director.

Mr Larry Thomson joins the board as director in charge of buying and merchandising for all household and furnishing merchandise, warehousing and distribution. Mr George Foster becomes director of buying and merchandising for all fashion departments, as well as taking charge of group catering operations.

CROWN FINANCIAL MANAGEMENT has appointed Mr Peter Nelson as marketing director from February 1. He will be joining from London and Manchester Group, where he is director and general manager of London and Manchester Assurance Co. Mr Ray Pickering has been appointed sales support director of the company appointed representative division. He was with the Sun Alliance Group. Mr Lou Dziedzic as information technology director. He was vice president of information systems worldwide for Crown Life of Canada.

Mr John Barker, Mr Richard Citron, Mr Brian Friedman, Mr Martin Israel, Mr Howard Scott and Mr Philip Spencer have been appointed partners at STONY HAYWARD.

Ms Tessa Hopkins has been appointed director of public affairs at MERCK SHARP & DOHME. She was on the board of Burson Marsteller.

Mr Colin Playle has been appointed director, non-domestic marketing, at BRITISH GAS headquarters, London. He was director of marketing, north eastern region.

Mr James Rath has been appointed secretary of the ASSOCIATION OF INVESTMENT TRUST COMPANIES. He was assistant secretary and succeeds Mr Jeremy Sturgeess, who has retired.

To concentrate on the long-term plans of M.Y. HOLDINGS, Mr Paul Marks, executive chairman and chief executive, has relinquished the post of chief executive to Mr Robert Campbell, managing director.

Mr Philip Worthington, formerly a consultant with W.M.

### Tesco appoints town planner

TESCO has appointed Mr Geoff Macdonald as director of town planning, claiming to be the first retail company to establish such a post. Mr Macdonald has been advising the company on the subject for four years.



### Energy Efficient Design sets a new standard for commercial buildings.

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## JOBS

## What companies pay for good performance

BY MICHAEL DIXON

HOW MUCH of a premium do employers pay for good work? The answer is evidently that, in Britain at least, the price varies considerably with sector of employment.

Some indication of the variance is given by a report the jobs column has just received on a survey by the PA Personnel Services consultancy of 107 organisations engaged in the current graduate-hunting season. Copies of the study, which was made at the start of November, are obtainable from Bernadette Williams of PA at 60a Knightsbridge, London SW1X 7LE; telephone 01-235 6060, telex 27874.

The organisations covered range from small to grandiose: from under £1m to £25m-plus in turnover and from fewer than 250 to more than 20,000 employees. Of the 107, nearly two thirds are offering jobs in several parts of the country. The number of degree-winners they are collectively aiming to bag this year works out at about 12,000, compared with 39 in 1987.

The average salaries they expect to have to fork out to get them, together with the averages actually paid last year, are shown in the accompanying table which breaks down the organisations by sector of activity.

It also indicates, on the basis of 1987 figures, the variances in the salaries typically paid to two contrasting types of previously recruited graduates. They are the "adequate"

Sector of industry	Average start pay for 1988	Average start pay 1987	Typical pay progress of adequate and above-average staff:	After one year:	After three years:	After five years:
			Ade-quate	Above average	Ade-quate	Above average
Oil and gas	12,013	11,913	12,531	12,531	19,237	20,703
Technical and scientific services	10,325	9,600	10,970	11,890	14,079	17,471
Computers and electronics	9,669	9,036	9,923	10,334	12,783	13,947
Textiles, clothing and footwear	9,625	9,000	10,853	11,520	13,660	15,440
Manufacturing except engineering	9,541	9,015	9,384	10,292	11,514	13,067
Chemicals and allied	9,425	8,738	9,354	9,671	11,080	12,664
Transport and communications	9,350	8,737	9,286	9,718	12,416	13,500
Food, drink and tobacco	9,033	8,474	9,603	10,052	12,562	13,688
Engineering (including motor)	9,000	8,599	9,187	9,469	10,750	11,595
Banking, insurance etc	8,878	8,327	9,213	9,907	11,173	12,929
Distribution and retail	8,580	8,158	8,783	9,175	10,550	12,025
Construction	8,270	7,683	8,483	8,683	9,867	10,433
Professional and consultancy	8,200	7,629	8,724	9,964	11,397	12,751
Others	8,878	8,200	8,331	9,006	11,300	13,500
Overall	9,243	8,657	9,533	10,031	11,981	13,353

worker on the one hand, and the "above-average" performer on the other. The differences between them are shown at three stages: first one year, next three years, then five years after they joined the company.

Within the five-year span all the employers expect to lose a fair number of their imports from the higher education system. Estimates of how many will still be on the initial recruiter's payroll after half a decade range from four fifths in the case of companies in the textiles, clothing and footwear industry, to barely more than half in the distribution and retail business and in food, drink and tobacco.

The sector which sets the

lowest percentage premium on above-average over adequate work after five years is construction with 6.8 per cent. Next lowest is the one which pays the highest salaries: oil and gas where the difference between the two types of performers works out at 9.8 per cent.

Thereafter, the premiums range upwards as follows: computers and electronics 13.6 per cent; professional and consultancy services 13.9; engineering (including motor industry) 14.3; manufacturing except engineering 15.9; transport and communication 17.3; banking, insurance etc 17.6; chemicals and allied 18.1; textiles, clothing and footwear 19.1; food, drink and tobacco

19.6; distribution and retail 19.7; technical and scientific services 21.4; and others 21.8. In overall terms, the premium is 16.2 per cent.

Another thing the survey indicates, by the way, is that a growing number of companies think they can identify above-average performers in advance to the extent of offering a small minority of students special signing-on fees. Such fees were paid, on top of salary of course, by 7 per cent of the 107 organisations last year as against only 2 per cent 12 months previously. The average fee in 1987 was £656, or 6.4 per cent of the overall average salary of £8,657 - which while perhaps not enough to term a "golden hello" is certainly more than a "copper come-hither".

## Scotland

TWO senior management jobs with separate companies in Scotland are being offered by headhunter Graham Walker of Anthony Neville International. Since he may not name his clients he - like the other recruiter to be mentioned later - promises to respect any applicant's request not to be identified to the employer at this stage of the proceedings.

The first post is for a group finance director with a company designing, making and marketing products in the fast-moving consumer-goods field, which plans to expand by acquisition of businesses in certain related activities.

Candidates for the main-board job should be qualified accountants with industrial experience, preferably in the manufacturing sector, that shows they are worthy of top line-management responsibility especially in dealing with financial institutions and the like. Those who are familiar with systems-development and acquisitions work will have an advantage.

The pay indicator is £40,000, with car of BMW status among other benefits.

The second post, in a "more beautiful" part of Scotland, is for a sales and marketing director with a British group producing specialised materials and so on for high-technology applications in America and on the Continent as well as in the UK.

Applicants should have a successful record in similar work of international scope in the field of high-tech components such as semiconductors, and preferably a relevant paper qualification.

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We can help.  
Send a stamped self-addressed envelope for the free advice leaflet from the solicitors in the know.  
Grahamson Stiles & Co.  
238 Upper Street, London N1 1RL  
HOTLINE 01-359 8282 (24hrs)

### Exceptional career opportunities in

## RELATIONSHIP & CREDIT MANAGEMENT

Our client bank provides a wide range of UK corporate banking facilities, is a clear leader in its sector, has an ambitious strategy and is well placed to increase its presence in the UK corporate market.

Predominantly relationship as opposed to transaction oriented, the bank has a reputation for flexible, personalised service. The environment is therefore highly favourable for skilled lending bankers of above average professional drive, ambition and creativity... individuals such as the bank now intends to recruit in the following roles:-

### MARKETING OFFICER

In this senior appointment, you will enjoy considerable freedom within your portfolio of corporate and institutional relationships. As a seasoned international banker with a track record of tangible achievement within the UK, your attributes include proven credit skills, comprehensive product knowledge and - above all - energy and persistence in the business development role. Preferred age is 30-40.

Each position offers the satisfaction of working with an excellent range of products, to achievable targets and for above average financial reward. For further information, please contact Loretta Quigley in confidence: telephone 01-606 1706, or write to her at Anderson, Squires Ltd, 127 Cheapside, London EC2V 6BU.

### CREDIT/ MARKETING SUPPORT

Once again, strong (preferably US) credit skills are important - initiative and strength of personal character even more so. Aged in your 20s, you relish the challenge of producing trenchant and objective risk appraisals without supervision. You will immediately be viewed as an integral part of the UK corporate marketing team, and will be ambitious for promotion from your Desk role in the medium term.

Financial Recruitment Specialists

**Anderson, Squires**

## MARKETING OFFICER/CORPORATE LENDING SALARY NEGOTIABLE TO £30,000 + BANKING BENEFITS

Our client, a major Continental European Bank in London has built a reputation in the United Kingdom by steady and careful expansion in servicing its markets. It now wishes to add expertise to one of its two professional Corporate Banking teams.

Candidates, ideally aged 26-35, will have a solid background in Credit Risk Analysis as well as at least two years Marketing experience. A knowledge of Capital Market transactions and the current financial instruments as well as Trade Finance is also desirable.

This is an exciting opportunity for a self-reliant person, anxious to consolidate on their experience and to contribute to a planned development of the Bank's corporate lending activities in the United Kingdom.

Those interested in applying for this position should send their CV in confidence to A. Affleck-Graves, Consultant, Noel Alexander Associates. No details will be forwarded to our client before discussions have taken place with applicants.

**NOEL ALEXANDER ASSOCIATES**

WARDROBE HOUSE, WARDROBE PLACE LONDON EC4V 5AH

International Advisers to Banks and Financial Institutions

## SWAPS, F.R.A.'S AND FUTURES £45K + Excellent Benefits

A respected European Bank with a long established international network needs an experienced trader. Leading a small, successful team the position offers scope and opportunity to make your mark in their expanding deposit markets. The successful candidate will demonstrate commercial ability, be technically assured with a proven track record within a similar environment.

For further details please contact Carolyn Obbard.

We also have immediate openings within major U.K. and International Banks for talented Spot and Forward F.X. Dealers and Eurobond Salesmen.

All enquiries will be treated in the strictest confidence.

16, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-598 4224

**CAPITAL FUTURES**  
RECRUITMENT CONSULTANTS

## INSTITUTIONAL SALES To £40K + Excellent Benefits

Our client, a leading European Investment house with an enviable reputation internationally, is looking for an institutional sales person to join a thriving team.

Supported by a strong research team, the position involves selling UK equities to major clients, primarily miscellaneous financials and merchant banks.

The successful candidate, aged 25-30, will have attained a high degree of achievement in this field and have the confidence and mental agility to respond to this challenging role.

For further details please contact Carolyn Obbard.

All enquiries will be treated in the strictest confidence.

16, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-598 4224

**CAPITAL FUTURES**  
RECRUITMENT CONSULTANTS

# FUND MANAGEMENT

## with Hill Samuel Investment Management Group

Recent promotions and the expanding global investment management activities of Hill Samuel Investment Management, call for additional resources and, as part of this process, we are now recruiting experienced Fund Managers to add strength to the team and develop careers with Hill Samuel.

### Fund Manager - European Equities

Operating as Deputy to the Senior Investment Manager - Europe, you will be responsible, within a team, for day-to-day management of European Unit Trusts and other funds totalling in excess of £100m. A record of success in the European sector is essential. The role involves European travel and client contact.

### Fund Manager - North American Equities

As a key member of our London based North American group, your brief will be to develop, recommend and communicate investment opportunities and ideas in the North American equity markets. You will be directly responsible for managing specific American funds. At least 3 years' experience in this sector is essential and regular visits to the US will be required.

### Fund Manager - International Bonds

An experienced Manager is sought to be responsible for developing and leading our International Bond Management Services for US clients. The role calls for regular travel, primarily to the US, and involves client contact at a senior level. First class communications skills are essential.

In a dynamic investment business environment, our Fund Managers are expected to involve themselves in research and substantial client contact. We will pay generously for ability and relevant experience; successful candidates should anticipate a package circa £35-50,000, together with a car, and includes mortgage assistance, personal performance bonus and profit share. For the right individual, there is every opportunity to build a career.

Telephone, or send CV with current remuneration, in confidence to John Miller, Head of Personnel.



Hill Samuel Investment Management Group  
45 Beech Street, London EC2P 2LX. Tel: 01-628 8011.

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**SIB**

## Two Key Appointments

The SIB (The Securities and Investments Board) is the agency designated by the Department of Trade and Industry to implement the new regulatory structure for investment businesses. Based in the City, the SIB seeks to appoint two members of staff at Assistant Director level in the Policy section of the Regulation Division. Working within an established team, the candidates will be responsible for the development of the policy for the capital requirements and financial regulation of authorised investment businesses. Extensive liaison both internally, and externally with Self-Regulating Organisations and Recognised Professional Bodies, will be involved.

Applicants will have an accountancy or related qualification and experience of the financial services sector gained within an investment business, the accountancy profession or a relevant institution, and have the personal qualities to communicate effectively at senior levels. Experience of the securities industry or financial futures and commodities markets would be particularly relevant.

The rewards will not disappoint. Technical, intellectual and personal challenge will be encountered within this high profile body at the apex of the new framework for investor protection.

Interested applicants should phone Paul Wilson on 01-404 5751 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH. Strictest confidentiality is assured.



**Michael Page City**  
International Recruitment Consultants  
A member of Addison Consultancy Group PLC

Trading & Broking

## Spot FX Trader

A leading European Bank with an increasing presence in the London Foreign Exchange markets is seeking a number of highly experienced dealers who are at present running their own books in at least one of the major currencies. The successful applicants will be dynamic team players with the ability to make an immediate contribution to the well established and highly profitable dealing room. A generous remuneration package is offered to attract dealers of the highest calibre.

## Currency Options Trader

Our client is a rapidly expanding International Bank eager to generate further trading volume and profits through the development of a facility in advanced risk management techniques. It wishes to recruit a team of exceptional Currency Options traders with exposure to either OTC or Exchange traded options and would like to hear from individuals who would be keen to either head up or join a new team, with the assurance of committed financial backing from the Bank. Applicants will have a successful track record within a leading player in the Currency Options market and will be seeking the opportunity to apply their well developed trading and analytical skills in a new environment.

For further information on the above positions contact Anthony Isem, Foreign Exchange Division on 01-929 2383 or send a full CV to Reed City, No.1 Royal Exchange Avenue, London EC3V 3LT.

**REED...City**



## North American Equities

We are members of the New York Stock Exchange and as the result of expansion are looking for additional personnel to join our successful and highly rated team servicing institutional clients worldwide with North American equities.

### RESEARCH

We have openings for analysts with experience in the following sectors:

MACHINERY/CAPITAL GOODS  
RETAIL  
TELECOMMUNICATIONS/TECHNOLOGY

Although specific US experience would be preferred, we welcome applications from UK analysts who have specialised in one or more of these sectors.

### SALES

We are looking for two experienced US equity sales executives to cover UK and European institutions.

For the latter position, a good knowledge of French and German is essential.

We offer an attractive salary and benefit package that is negotiable according to experience.

Please write, enclosing full personal and career details to:

Gareth Hughes, Personnel Department, Kleinwort Benson Group  
P.O. Box 191, 10 Fenchurch Street, London EC3M 3LB.

**Kleinwort Grieveson Securities**

## Account Managers—International Banking

Banque Nationale de Paris p.l.c. is the British subsidiary of one of the world's largest banking groups, providing a range of international banking services for UK and multinational corporate clients. Due to recent internal restructuring, two Account Managers are required capable of maintaining and developing our well established client base.

Applicants for both positions, probably aged between 25 and 35, should be of graduate calibre with a sound credit appraisal background and at least two years' marketing experience with a major bank. Good personal presentation and the ability to communicate effectively at all levels are important.

The first position will combine thorough credit appraisal with the marketing of an extensive range of commercial banking products to UK based medium sized companies, as well as the subsequent development and monitoring of the account relationships.

The second position involves the provision of banking services to a varied clientele, mostly subsidiaries of foreign based companies. The need to negotiate with the client and liaise with the BNP network makes fluency in French as well as English an essential requirement.

Opportunities for the future progression of able performers exist both in the UK and international network of the BNP Group.

A competitive salary and normal banking benefits will be offered.

Please write in the first instance with full career details, indicating the position for which you wish to be considered to Mrs. Paula Keats, Personnel Manager.



**Banque Nationale de Paris p.l.c.**  
P.O. Box 416, 8-13 King William Street  
London EC4P 4HS

## CREDIT ANALYST

Hill Samuel & Co. Limited, one of the City's leading Merchant Banks, is seeking to appoint a Credit Analyst to join its Property and Financial Lending team within the Commercial Banking Division.

The suitable candidate is likely to be aged 22-27, probably currently working within a Clearing or similar bank environment and who has had general experience in most aspects of lending and credit assessment. Preferably applicants will have passed their banking examinations or be well on the way to doing so. This post offers good promotional prospects for the right candidate.

In addition to a competitive salary, we offer excellent fringe benefits including profit share, subsidised mortgage and loan schemes, non-contributory pension scheme, free life assurance and BUPA.

Please send a full curriculum vitae, in strictest confidence, to:

Mrs. Anne Darnford,  
Manager - Personnel Department,  
Hill Samuel & Co. Limited,  
100 Wood Street,  
London EC2P 2AJ.



**HILL SAMUEL & CO LIMITED**



**RBC TRUST MANAGERS LIMITED**

A member of The Royal Bank of Canada Group

### Fund Manager — International Equities

As a result of a programme of expansion, RBC Trust Managers, the London-based Unit Trust Subsidiary of The Royal Bank of Canada, seeks to appoint an International Equity Fund Manager with a proven track record.

The successful candidate will join a team managing the investment portfolios of a number of authorised unit trusts and offshore investment funds currently valued at over £70 million. With the intended launch of additional unit trusts and related products, the appointment carries considerable further potential for the person with innovation, initiative and the ability to communicate effectively with professional clients.

A very competitive package of remuneration including company car, mortgage subsidy, health insurance will be provided.

Applications, which will be treated in strictest confidence, should be forwarded with a curriculum vitae to:

Derek Blacker, Personnel Director,  
The Royal Bank of Canada Centre,  
71 Queen Victoria Street,  
London EC4V 4DE.  
Telephone: 01-489 1177.

## Pension Fund Management



### Highly attractive Salary and Benefits Edinburgh

Our client is Scottish Widows' Fund Management Limited, a subsidiary of one of the UK's largest mutual Life Assurance companies, managing assets in excess of £8 billion of which £3 billion are in managed and segregated pension funds.

The successful candidate will work as part of the Pension Fund Management team which markets corporate investment services to Pension Fund clients and professional intermediaries. The role is seen as a key position and offers an ideal opportunity to contribute to the development of the Company's investment business.

Probably in your thirties, of graduate ability, you will have a minimum of 3 years' investment experience in either a marketing or active fund management role. Considerable weight will be placed on personal credibility and the ability to relate to clients at a senior level.

A highly attractive salary and benefits package will be offered to the right candidate who will be based in Edinburgh, Scotland's beautiful capital city and the UK's second largest Financial Services centre.

Please write with full career and personal details to J D Alexander, ref. B.12007.

**MSL International (UK) Ltd.**  
Broad Quay House, Broad Quay, Bristol BS1 4DJ.

Offices in Europe, the Americas, Australasia and Asia Pacific

**MSL International**



## KOKUSAI EUROPE LIMITED JAPANESE SECURITIES SALES

HAVE YOU THE COURAGE OF YOUR CONVICTIONS?  
DOES AN INCOME REFLECTING YOUR OWN EFFORT AND PERFORMANCE ATTRACT?

Kokusai Europe Limited, a highly respected City based Japanese securities house, is seeking a number of Japanese securities sales executives (with two or more years experience) who are not looking for telephone number salaries but the opportunity to achieve an income which will reflect their own efforts and success.

If you can demonstrate a successful track record in the appropriate markets and your optimism and ambitions remain intact, then we would like to discuss these opportunities in greater detail.

Please contact

Mr. Shuzo Nagata, President and Managing Director,  
Kokusai Europe Limited,  
52/54 Gracechurch Street,  
London, EC3V 0EH.  
Telephone: 01-626 2291.

### MANAGER - TRUST DEPARTMENT

Location: Cayman Islands

Bank America Trust and Banking Corporation (Cayman) Limited is one of the largest and most active financial organizations in the Cayman Islands, and is part of Bank America Corporation's global network.

The Company is currently experiencing strong growth and is offering an outstanding opportunity for a seasoned professional to manage a team of ten Trust Officers and Administrators.

Reporting to the Managing Director, the Trust Department Manager has responsibility for all aspects of Trust and Private Banking, Captive Insurance, Mutual Fund and Managed Company activities.

Candidates will have a legal or trust qualification and are likely to be aged between 35 and 45. They will have minimum of 10 years broad experience in all areas of trust management and the personality and strength of character to promote controlled growth and professional excellence. An excellent salary package is offered, together with generous expatriate benefits. Initial interviews can be arranged in a variety of locations. Please send a comprehensive C.V. in confidence to:

James Hume, Vice President & Managing Director  
Bank America Trust and Banking Corporation (Cayman) Limited  
P.O. Box 1092 Grand Cayman, Cayman Islands

**BANK OF AMERICA**

## Stock Beech

Private client executives

required for  
**London, Bristol and Birmingham**

With three expanding offices, we are interested in talking to individuals or small teams with established private client business.

This is a challenging opportunity to play an important role in our development plans. We currently act for 25,000 private clients and have approximately £850 million under management.

Attractive salary and benefits packages to be negotiated.

Contact: Roderick Davidson, Stock Beech & Co Ltd.,  
The Bristol & West Building, Broad Quay, Bristol BS1 4DD  
Telephone: 0272 260051

**Stockbrokers**

### JOIN A TEAM OF LEADING-EDGE FINANCE PROFESSIONALS

The Alca Group is a fast growing, US based multi-national provider of consulting, data and sophisticated financial software to top corporations and financial service firms. We are looking for several highly qualified professionals to assist us in our growth in the UK and Europe.

#### Responsibilities will include:

- Managing client relationships.
- Helping clients implement sophisticated corporate finance techniques to evaluate business unit performance and investment opportunities.
- Developing and delivering presentations to clients.
- Marketing products and services to existing and new clients.

Candidates will be highly motivated and creative self-starters who possess a minimum of 3 to 4 years of relevant work experience; strong accounting, finance communications and interpersonal skills; and highest ethical standards. Fluency in other European languages is desirable. CA, MBA or equivalent work experience. Please send CV and salary requirements to:

James P. Walsh,  
The Alca Group Ltd  
Ely House  
37 Dover Street,  
London W1X 3RB

No agency or phone enquiries, please.

### EUROBOND SYNDICATIONS NEW ISSUES

#### Manager - Syndicate

We are the Capital Markets arm of a leading International Banking Group. We require a Manager to provide essential back-up to the Director responsible for New Issue Syndication and to manage the department in his absence on overseas business. Responsibilities will include syndication, pricing, assessing risk, management of New Issue positions and liaison with the Corporate Finance department regarding documentation. The successful candidate will demonstrate commercial awareness, be technically assured with a proven track record within a similar environment and will be able to work on own initiative with a confident approach. Competitive salary, bonus and normal banking benefits.

Please send your C.V. to:

Box A0782, Financial Times,  
10 Cannon Street, London EC4P 4BY

### PROGRAMME MANAGER Copying and duplicating industry service

**Dataquest**

DATAQUEST, world leader in high-technology market research, is seeking a seasoned industry professional to cover the European copier industry.

This appointment carries the responsibility for the European programme management of the data research and analysis, client and product support.

Candidates in addition to being self motivated, should have the following background/qualifications:

- Degree or graduate calibre
- 30 years +
- Minimum 5 years experience in the Copying Industry
- Market research/business development skills
- Excellent communication skills

Experience in market research, business planning, product marketing, or competitive analysis is beneficial. This is a challenging position requiring a high level of activity and commitment. A compensation package offered will be commensurate with the candidate's experience.

In the first instance, please address all applications including CV and present salary to Rita Paley at Dataquest, 13th Floor, 103 New Oxford Street, London WC1 1DD. Quoting Ref FT1



# Corporate Finance Officers

As part of our continuing management development programme, we are now recruiting several graduates with at least two years' international banking experience.

We are searching for highly motivated individuals with the potential for accelerated development and progression. They will be assigned to one of our account management groups in London for training and development in Credit Analysis, Corporate Finance and Marketing. Following the completion of training and exposure to our corporate finance activities, challenging appointments will subsequently be provided in London.

Salaries will be based on qualifications and experience and our benefits package is fully competitive within the financial sector.

Please write, including full details of your career to date, to: The Manager, Human Resources, The Toronto-Dominion Bank, Triton Court, 14/18 Finsbury Square, London EC2A 1DB.

**TD** TORONTO DOMINION BANK  
The bank where people make the difference

The Toronto-Dominion Bank is one of the larger Canadian Banks with nearly 1,000 branches and assets in excess of Cdn\$50 billion. Our operations in London have been established for over 75 years.

# Executive, corporate lending

**COUNTY NATWEST**  
A The NatWest Investment Bank Group

## Package £15,000+ MANCHESTER

You have a professional qualification - ACIB or similar, together with good corporate credit skills. Your corporate lending experience will have been gained within a banking environment and you may have developed a particular interest in specific industry sectors. As a team member you will be familiar with loan documentation, company analysis and be comfortable talking to clients.

We are County NatWest. Our Manchester office has an established reputation for innovation and expertise in equity, debt and corporate advice to companies taking part in the continued growth of the strong local economies in the North West.

We offer a key role to assist in the development of asset based financing for companies operating in a wide range of industries.

In addition to an attractive remuneration package, benefits include low interest mortgage facility.

If you share our commitment to play a significant part in the industrial scene in the North West send a c.v. and current remuneration details to: Ian Carlton, Personnel Manager, County NatWest Limited, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES, quoting reference Ex/CL/M/FT. (Interviews will be held in Manchester.)

## FUTURES BROKERS AND A.E.'S

We are an Introducing Broker dealing through two of the largest U.S. Futures Clearers. We can offer producers the best terms and working conditions. Call in strictest confidence to discuss how we can improve on your current deal.

Trevor Neil 01-499-5715  
Haverham Financial Services Ltd

# International Fixed Income Manager

Package c.£100,000

Our client is a leading international investment management group with an impressive record of consistent growth, notably in equities. Their success in matching high performance products to changing market forces now leads them to extend their expertise in fixed income management.

Consequently, the organisation is looking to appoint an accomplished Bond Manager to develop and manage multi-currency bond portfolios. This will include enhancing their capability for segregated bond business, heading a small team involved in the fund management of bond sub-portfolios in existing accounts and, in liaison with the research group, developing fixed income capital market analysis.

With 7 to 10 years' experience, the individual sought will either come from a prominent investment management house or have been responsible for a fixed income team. Alternatively, someone successful in a small boutique who is now looking for a wider international arena will be considered. Probably aged late 30's/early 40's with a track record in bond management, the candidate will be a recognised advocate of the role of fixed income securities in pension and unitised investment products.

An independent approach, yet with the ability to also work in a team, are prerequisite personal characteristics - as indeed is a high degree of business commitment.

The package comprises of an attractive base salary plus a performance related bonus, whilst benefits are those you would expect from an internationally successful financial group.

In the first instance, please write with full c.v., quoting ref. CP/B/15, to Chris Plowman. This will be forwarded direct to our client. List separately any companies to which your application should not be sent.

MSL International (UK) Ltd, 52 Grosvenor Gardens, London SW1W 6AW.  
Offices in Europe, the Americas, Australasia and Asia Pacific

**MSL International**

One of the world's most successful banks wishes to appoint

# CLIENT EXECUTIVES

£25-35,000 + Bonus + Car + Benefits

Our client is a major US bank, one of the largest financial institutions in the world. It occupies an enviable position in the UK as a market leader in the provision of a wide range of financial transactions. Its rate of expansion has created a number of marketing roles, working with major blue chip companies on the following products:

**SECURITIZATION & ASSET SALES \* CAPITAL MARKETS \* CREDIT FACILITIES  
CORPORATE FINANCE \* TREASURY & RISK MANAGEMENT PRODUCTS**

These appointments are viewed as key developmental positions for senior client management. They should be of interest to 'high-achiever' marketing officers, aged in their mid-late 20s, who are at present working in a sophisticated banking environment. The accent in this organization is on innovation and flexibility, and should provide a welcome contrast to many of the large banks within the city.

For further details please contact Andrew Stewart on 01-248 3653 during office hours or on 01-385 9616 evenings/weekends or send a C.V. to the address below. All applications are treated in the strictest confidence.

60, Cheapside, London EC2V 6AX

**BBM**

Telephone: 01-248 3653

CONSULTANTS IN RECRUITMENT

# INVESTMENT ADMINISTRATION

MANAGERIAL OPPORTUNITY - Glasgow

Due to expansion of business and restructuring within the area of Investment Administration, Scottish Amicable Life Assurance Society wish to recruit a suitably qualified and experienced person to join their management team responsible for investment administration and accounting services. Special responsibilities will be allocated for custodianship of assets and security settlements both within the U.K. and internationally.

The successful applicant will be in the age group 28 to 36 years and will have at least five years suitable experience gained within a major Financial Institution, Bank or Stock Broker. A professional qualification in Accountancy or Banking would be preferred although practical experience will be the main requirement for the job.

Scottish Amicable offers a generous salary package which includes a non-contributory pension scheme, subsidised mortgage facilities and relocation assistance.

The commencing salary will be in the region of £18,000 - £17,000 depending on experience and qualifications.

Please apply in writing (enclosing a full C.V.) to:  
W A M Williamson M.A., A.C.I.L., Staff Manager (Recruitment & Training),  
Scottish Amicable Life Assurance Society, Craigforth (P.O. Box No. 25),  
Stirling, FK9 4UE.



**SCOTTISH AMICABLE**  
LIFE ASSURANCE SOCIETY

**1988 - YOUR CRUCIAL YEAR?**  
Changing your career?  
Finding employment?  
Taking vital exams?  
HOW IS THE TIME to provide us for expert assessment and guidance.  
Free telephone: 01-235 5452 (24 hrs)  
CAREER ANALYSTS  
90 Grosvenor Place, W1  
01-235 5452 (24 hrs)

**Corporate Finance**  
c.£35,000 + Bens  
Leading Merchant Banks seeks top people for careers. Vaca London or Edinburgh.  
0985 526779  
KP Personnel Agcy.

# DEVON SYSTEMS LIMITED

Devon Systems Ltd. is an acknowledged leader in off-balance sheet instruments software development. The Company is undergoing a major growth period and is seeking candidates for the following position:

**FINANCIAL SOFTWARE IMPLEMENTATION  
CAPITAL MARKETS**

The position involves pre-installation consultation, training, and post-training support of Devon's application software packages. The candidate will function as liaison between clients and internal software development team, communicating requests for application enhancements.

The ideal candidate will have an in-depth detailed understanding of futures, options, swaps, caps and other off-balance sheet instruments. Experience at a City institution or trading firm is required. The successful candidate will also demonstrate effective communication skills, be highly motivated and self-directed.

This position represents an exciting opportunity for an individual who wishes to further a career in financial markets in an entrepreneurial environment with unique possibilities for self development. Compensation package commensurate with ability.

Applicants with appropriate backgrounds are invited to forward a detailed career summary to:

C. Conde, Managing Director,  
22 Bevis Marks, London EC3A 7JB

## Top Executives earning over £25,000 a year

Can you afford to waste over £2,000 a month in delay? Minister Executive specialises in solving the career problems of top executives. The Minister programme, tailored to your individual needs and managed by two or more partners, is your most effective route to those better offers, 75% of which are never advertised. Our clients have an impressive record of success; many blue chip companies retain our services in the redeployment of their top people. Telephone or write for a preliminary discussion without obligation - or cost.

**MINSTER EXECUTIVE LTD**

28 Bolton Street, London W1Y 8HB. Tel: 01-493 1309 / 1085

# North American Analyst

Morgan Grenfell Asset Management Limited is one of the most successful international investment management companies. We are now seeking an additional experienced analyst to join our specialist regional team based in London covering the North American equity markets.

The successful candidate will cover selected sectors of the US market and Canada. He or she would be expected to play an active role in the formulation of investment strategy based on analysis of these markets. In due course there would be an opportunity to manage regional funds.

This is a demanding but potentially exciting opportunity for a self-reliant analyst who would enjoy working in a small team within a large and dynamic firm. Candidates must have a minimum of 2 years experience of the North American markets and are likely to have had 5 years experience of investment analysis in general.

In addition to an attractive salary and bonus scheme, we offer a substantial benefits package in line with the importance we attach to this post including company car, mortgage subsidy, non-contributory pension and BUPA.

Please write, in confidence, with full CV to:

Stephen Brooks  
Personnel Manager  
Morgan Grenfell  
Asset Management Limited  
46 New Broad Street  
London EC2M 1NB

**MORGAN GRENFELL**

# MIKE POPE AND DAVID PATTEN PARTNERSHIP

BANKING RECRUITMENT CONSULTANTS

MARKETING OFFICER

c.£18,000

Our clients, a major European Bank with worldwide presence, wish to recruit a person aged 28-33 with A.C.I.B. to assist in developing business in the South West of England, based in Bristol.

Applicants should have the ability to analyse financial accounts and prepare reports supporting new business proposals. They should also have experience of short and medium term facilities for working capital and for asset financing in sterling and in currency. Trade Finance including Documentary Credits and Collections and FX products including Options. A knowledge of French would be an advantage and a current full driving licence is essential.

Please apply to: Mike Pope, Managing Director, Mike Pope Limited, 2nd Floor, Bank Chambers, 214 Bishopsgate, London EC2.

**Marketing Officer** c.£20,000  
International Bank seeks Marketing Officer conversant with relationship management and development to maintain and develop corporate advisory, traditional banking and trade finance facilities. You will be in your late 20's/early 30's with 2-3 years marketing experience and have well defined credit skills. Some experience of capital markets products would be an advantage.

**Relationship Officer** c.£20,000  
A strong credit, analytical and documentation background, together with a degree is sought by US Bank. Responsibilities will include the control of a portfolio of companies, annual review of credits and management of accounts and account relationship.

**Corporate Analyst** c.£18,000  
A Senior Analyst with proven skills and the desire for short term progression to a Marketing environment is sought by a major international Bank. Specific experience of analysis of international 'Blue Chip' Corporates is necessary as you will be directly assisting the Marketing Officer on a world wide basis.

**JOSEPH ROWE**

Bell Court House, 11 Blomfield St, London EC2. Tel: 01-438 5286



## EQUITY ANALYSTS

City

As a successful EQUITY ANALYST you are an expert in one of the following:

Newspapers  
Packaging  
Communications  
Leisure  
Food Retailing

It is within these sectors that my clients, highly profitable UK stockbrokers, wish to expand their well established expertise. In return for your incisive analytical ability, your excellent communication skills and your success as an analyst, my clients offer a stable, highly professional environment and an excellent rewards package which is genuinely negotiable. Salary will not be a limiting factor.

Write or telephone in confidence Nicolas Mabin, Regional Director, quoting reference CG0472.  
01-256 5041 (out of hours 01-987 8907)



**Management Personnel**  
Recruitment Selection & Search  
10 Finsbury Square, LONDON EC2A 1AD.

## FINANCIAL ANALYST

INTERNATIONAL MERCHANT BANK  
LONDON TO £30,000

Our client is an established merchant bank with headquarters in London and offices in New York, Frankfurt and Tokyo. The Bank has an impressive financial pedigree with its parent being a substantial (in world terms) European bank. The London corporate finance department is in the process of being enlarged and the opportunity exists for at least two financial analysts to join the Bank at a most exciting stage in its development.

As members of project teams, the financial analysts will work closely with senior corporate finance executives and researchers in evaluating and executing a wide range of transactions both within the UK and across borders. He/she will be expected to contribute fully to the development of proposals, which will include client contact, and to be able to assume full responsibility for managing projects within a short period of time.

The ideal candidate will have experience of financial accounting, financial engineering and mergers and acquisitions within a merchant bank, a broker, the corporate finance division of one of the major accounting practices or within a major acquisitive group of companies. Excellent analytical and communication skills in addition to a high level of self-motivation are essential attributes.

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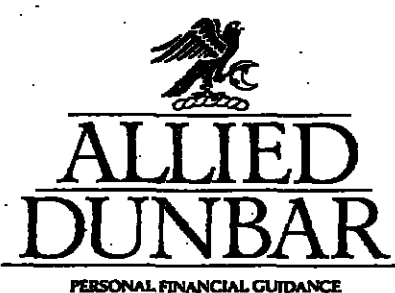
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## FUND MANAGERS

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## MANAGEMENT

## London Electricity Board

## Putting a spark into the service

BY LUCY KELLAWAY



John Wilson (left) and Clive Myers: continuing process of change

YOUR FRIENDLY neighbourhood electricity board may shortly become more sensitive to your needs - offering a better service, and cheaper electricity. It could stand between you and an increasingly fragmented electricity supply system, becoming the focus of the whole industry. Its position in the local economy may be elevated, making it a spur to growth in your area.

That is one version of the post-privatisation electricity story, as seen by Caminus Energy, a Cambridge-based consulting company. While other versions paint the role of the area boards in less high gloss, almost all see privatisation as an opportunity for the boards to broaden their business and perhaps to become better at what they do already.

But are the boards themselves eager and ready for the challenge? If asked point blank, most will say that they welcome privatisation, and the freedom it should bring from government, from imposed financial targets, and from the bureaucratic federal structure of the industry. However, when questioned specifically about new market opportunities, scope for increased efficiency and improved customer service, their response is duller, and almost defensive.

At the London Electricity Board, for example, any suggestion that privatisation is the sole, or even the prime, challenge that faces the industry, is strongly rejected. John Wilson, the 65-year-old chairman, an engineer who has spent all his working life in the industry, says that the LEB has changed radically over the past few years. "Our culture and enterprise are continually developing, and continue to do so irrespective of our ownership. There is a danger in seeing changes resulting from privatisation, when in fact they are part of a continuous process of change," he says.

While the nature of the business - keeping London's lights on and collecting the bills - may be little altered since the area boards were created 40 years ago, the culture and the way of doing it have been through several revolutions. In the past four years at the LEB, costs have been cut by some 20 per cent; and since 1981 the workforce has been reduced by over a quarter, despite large increases in demand. New information technology has been installed in most parts of the business, including the distribution network, the High Street showrooms, the payroll, and the telephone system. Above all, the culture of the board appears to have become more open, managers more accountable, and the role of the customer elevated.

According to Roger Barnard, secretary of the London Electricity Consultative Council, the LEB has come a long way over the past few years from being "an entrenched board with a siege mentality, which attempted to excuse its excesses by the fact that London is a high cost area".

Despite these changes, the LEB, which has an annual turnover of £1bn, lags behind most private sector companies of a similar size in the way in which it manages its business.

As recently as 1980 each part of the organisation used a different accounting system - a mess which has now been tidied up under the present finance director, Gordon Rogers. The innovations, which include the planned introduction of "profit centres", barely bring the LEB up to date.

Instead, it has relied on an extraordinarily complex system of sticks and carrots to motivate its workforce, consisting of about 150 different standards against which performance is measured. In addition to the financial rate of return and cost reduction targets set by the Government, the area boards impose their own guidelines for measuring their progress against that of the other boards and that of one department or employee against another.

While the controls and targets appear to work well in providing some incentives, the system is over-complicated, says Clive Myers, the new commercial director of the LEB, who is campaigning to get the system simplified.

"We have far too many standards, some of which conflict with each other. Often I think that we can't see the wood for the trees," he complains.

Perhaps privatisation will put the wood clearly in view by elevating the profit motive for all to see. According to Professor Leslie Hannah of the London School of Economics, it should concentrate the attention of the area boards on the margin between their costs and revenues more than it does at present.

Just as the boards are slowly becoming more efficient, they are also becoming more responsive to the needs of their customers. Some boards have recently introduced new schemes against which services can be judged: the South Wales Board has distributed a brochure specifying precisely the standards that it aims to achieve in terms of service to its customers.

Perhaps, as the boards themselves maintain, these efforts to improve the quality of service are all part of a process. However, it seems likely that the prospect of privatisation is already concentrating their minds, as they anticipate the kind of statutory restriction which could be placed on standards of service under private

ownership. Learning to satisfy any new regulatory authority and to embrace more fully the profit motive, are not the only changes that the boards will have to come to terms with. If they are sliced up and sold off separately - as they would like - they will face greater upheaval than other privatised monopolies.

Because of the federal structure of the industry, some of the decisions and functions which are now dealt with centrally by the Electricity Council may be delegated to the individual boards.

At the moment each handles its own day-to-day business, while many of the strategic decisions are taken centrally. Each board has quite different customer bases and correspondingly different problems, which they have tackled with varying degrees of application and imagination. For example, the London Board has an acute problem with customers who move house leaving bills unpaid. It has responded to the problem by putting new customers through what one of its managers describes as "The Third Degree". In order to get an electricity supply customers are subjected to a rigorous and lengthy investigation with the result that its bad debts have been reduced by £1m to about \$5m in the last two years.

Perhaps as a result of management's preoccupation with the daily running of the business and of its local concerns, a somewhat insular atmosphere prevails at the area boards. Most of the senior managers have been with the industry man and boy, with little experience of anything other than electricity and the public sector.

Jenny Kirkpatrick, director of the Electricity Consumer Council, describes the culture of the boards as having a "decidedly 1950s feel" to it. "The problem is that the senior managers are all engineers, who are good at coming up with engineering solutions to engineering problems. There is no influx of new management at higher levels - which is perhaps not surprising given the relatively low levels of pay," she says.

However, there have been two powerful advantages to the existing management system. The first is that it has kept the lights on. If the most important quality of an electricity utility is reliability, the area boards appear to be doing a good job. The second is that the broad training offered to employees at all levels means that junior and middle managers may well be generally better equipped for their particular functions than comparable employees in many private companies.

In any case, it is possible that to look for visionaries at the top is to miss the point. According to Professor Hannah: "They are not a go-ahead entrepreneurial lot. But they run boring old utilities - this is a steady industry, and will be sold on low price earnings multiples - go-go management at the boards could prove disastrous."

## 'Know-how'

## The reluctant managers

Michael Skapinker reports on a problem peculiar to professions

"IT'S SOMETHING between a cleaner and a shoulder to cry on."

The complaint might have come from the overworked and under-appreciated secretary to the chief executive. Instead, it comes from the chief executive himself, the head of a firm of consultants.

His gripe will be appreciated by many struggling to manage companies in the fast-growing "know-how" sector. The sector - which includes consultancies, advertising agencies, law firms, research laboratories, hospitals and computer software companies - is full of well-educated, highly motivated professionals who often resent being told what to do.

The sentiment is most acute if the manager is not himself a professional - a doctor, lawyer, accountant or consultant - but is instead an outsider brought in to provide the organisation with greater focus and efficiency.

Many professionals do their best to ignore or even undermine the outsider's attempt to manage. What, after all, does the newcomer know about the health service, or the law, or computers?

A recent book\* on the know-how sector points out that the position of professionals who take on management positions is often no better. Lawyers or accountants who become "managing partner" on a rotating basis tend to find themselves dealing with a series of routine accounting or staffing tasks rather than the strategic direction of the firm.

They often become anxious about losing touch with developments in their field and

the organisations. These assets were difficult to measure. The value of the company could also be dramatically reduced by the departure of a handful of key people.

The authors warn that reliance on the traditional key financial indicators can be dangerous. They cite the case of a company which provided training courses for computer sales people. The company appeared to be highly profitable, but was crippled when its two most experienced teachers left to found their own organisations.

"The problem with know-how rich companies is that their high profits are generated by assets that are not only invisible but also highly mobile," Lloyd and Svelby say.

They suggest various ways of measuring changes in a company's know-how capital, such as keeping track of the average age and experience of personnel and of the rate of staff turnover. They also recommend the carrying out of client opinion surveys.

Their attempts to address the central problem of how to manage know-how companies are less satisfactory. Although they return repeatedly to the sharp divide between general management skills and professional expertise, the book is a little thin on concrete solutions. When the outsiders finally learn how to manage the temperamental professionals, perhaps a few will emerge from the fray to tell us how it is done.

\*Managing Knowhow, Bloomsbury, £19.95.

## Inadequate

Svelby became interested in the know-how sector while evaluating the new consultancy firms that were being floated on the Stockholm Stock Exchange. He found that the tools he had used to analyse traditional companies were inadequate when it came to examining these new organisations.

The know-how companies often had little in the way of tangible assets. There were no machines or warehouses, no inward flow of raw materials and outward flow of finished goods. Some of the companies did not even own their own premises.

Their assets consisted of the brains and experience of the people who worked for

## Business courses

The management of manufacturing, Brussels, May 5-8. Fee: members BFR 67500; non-members BFR 75000. Details from: Management Centre Europe, rue Caroly 15, B-1040, Brussels, Belgium. Tel: 322516/19/11. Management skills for women, London, March 17-18. Fee: £445 + VAT. Details from Monadnock Interna-

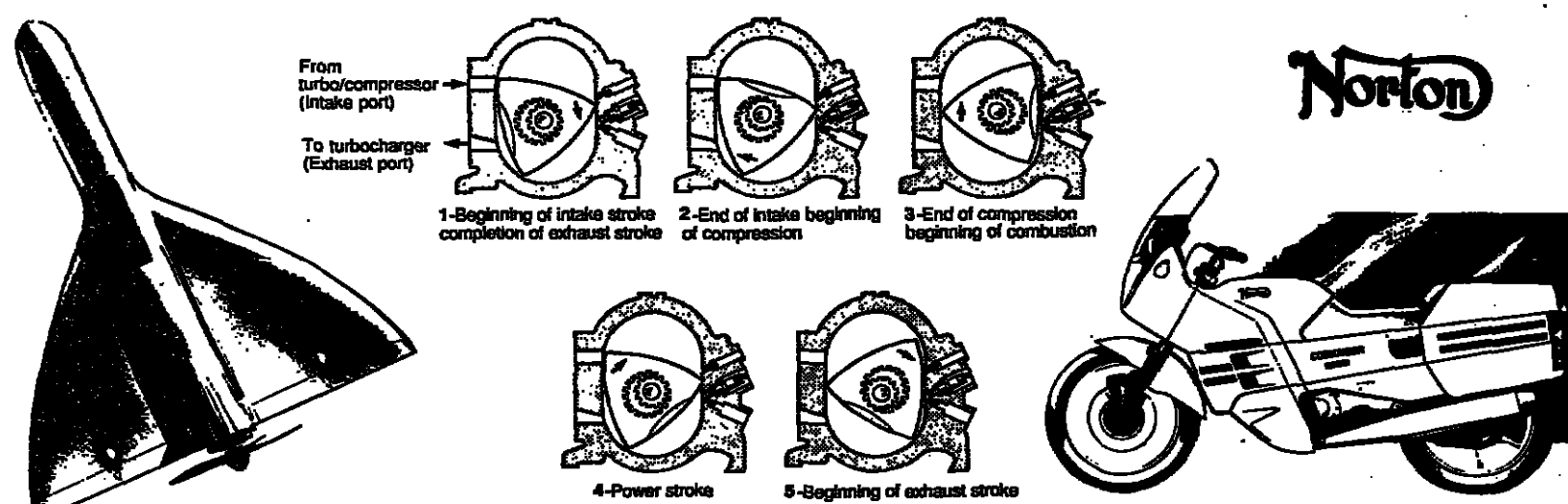
tional, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 01-871 2546. Telex: 299180 MONINT G.

Finance and accountancy for non-financial managers, London, March 17. Fee: members £125 + VAT; non-members £145 + VAT. Details from IM Marketing Training, Moor Hall, Cookham, Maidenhead, Berks, SL6 9QH. Tel: 06285 24922 ext 2229. Speaking with confidence, London, March 10-11. Fee: £445 + VAT. Details from Monadnock Interna-

Monadnock International, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 01-871 2546. Telex: 299180 MONINT G. Fax: 01-871 3866.

Project management - the critical skills and techniques, London, February 22-24. Fee: £545 + VAT. Details from The Informatics Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 01-871 2546. Telex: 299180 MONINT G.

## TECHNOLOGY



## Norton reaches for the sky

The UK motorcycle maker is preparing to take a quick spin into the Third Market. Paul Abrahams reports

THE STRANGE saga of Britain's Norton motorcycles will take another turn today if shareholders of the Norton Villiers Triumph Group vote for the company to join the London Stock Exchange's Third Market. But it will take a stranger twist, still if the company successfully exploits its own development of a revolutionary rotary engine - taking the technology into areas well removed from the world of two wheels.

The aim of the move to the Third Market is to provide Norton with the financial flexibility to exploit the new engine in areas other than the traditional motorcycle market. Although the engine was designed for motorcycle use, world bike sales have slumped in recent years, and the Japanese stranglehold on what is left of the mass market would be hard to break.

Norton believes that with the rotary engine it can compete effectively in a wide range of applications. These include unmanned military aircraft called drones, light aeroplanes, micro-light aircraft and outboard marine motors. If Norton is successful in exploiting these markets, it will have moved a long way from the 1950s when its bikes dominated the Isle of Man TT races.

The key to the company's potential transformation is the rotary "Wankel" engine. The design has existed since the late 1940s and gained great publicity in the early 1970s when Audi of West Germany patented its own version of the original concept. But until recently the technology has been dogged by problems of unreliability and consumer resistance. Norton now says that, like Mazda of Japan, it has achieved high standards of engine reliability.

The Wankel design replaces traditional pistons with a rotor. Without pistons, there is no need to translate their up and down movement into the rotation needed to turn wheels or propellers. Quite simply, the rotor drives them directly.

The Wankel's advantages are that there are fewer parts to go wrong, and it is smaller and lighter than more conventional power units. The motor is also free of much of the vibration caused by pistons in traditional engines.

Although Mazda has successfully used Wankel engines in some of its cars, the rest of the motor industry has been reluctant to adopt the technology. David Garside, director of engineering at Norton, explains: "Suzuki brought out a rotary-powered motor called the RE5 in the 1970s which technically was reasonably successful, but commercially disastrous. The machine was far from cheap, uneconomical - in the middle of the oil crisis - and poorly marketed. When the Japanese touch something and drop it, even competitors will hesitate."

Garside claims, however, that the difficulties associated with early rotary engines, such as high fuel consumption and rapid wear of rotor tips, have been overcome. "Fuel economy of the Norton unit comes within 10 per cent of that of a conventional engine," he says.

Norton tackled the fuel consumption problem by keeping its engine design simple and thus mechanical friction to a minimum. It employed NSU of West Germany's solution to rotor tip wear. Nickasil plating is used on the rotor housing and alloy cast iron on the rotor itself.

"Of all the potential markets for the engine, the most exciting is in the field of drones," says Norton. The lightness of the Wankel engine in relation to the power it can generate makes it particularly attractive for use in these aircraft: a market potentially much more profitable than that for motorcycles, according to Norton.

Until now, these craft have been powered by two-stroke engines which traditionally tend to be unreliable. The more dependable four-stroke engines are too heavy for unmanned aeroplanes.

Drones have been used successfully for surveillance by the Israelis in Lebanon since 1982. They often carry delicate electronic equipment valued in millions of pounds. Yet they are driven by engines worth less than £2,000. When the drone returns - which it occasionally and expensively fails to do - the engine vibration has often shaken the equipment apart.

Norton's Wankel appears to offer the combination of reliability and lightness needed for unmanned aircraft, while at the same time producing little vibration. The company's P73 model, developed for the drones, can generate 38 horsepower and weighs only 22lbs - an extremely high power-weight ratio. Radial vibration has been reduced to zero and torsional vibration is low. Speeds of 300mph have been recorded. Prototypes are being tested in Israel.

But the move towards aviation does not mean that Norton is abandoning motorcycle production. This year, it is launching a new bike called the Commander: the first machine specifically designed for the police market, says the company. The Commander will replace the Norton

Interpol 2 which over four years has captured, from BMW of West Germany, at least 20 per cent of the UK market for police motorcycles.

In designing the Commander, Norton has taken into account a number of police criticisms of the Interpol. Some forces, like the Metropolitan, complained that the bike's air-cooled engine had a tendency to overheat in slow-moving traffic. A water-cooling system has been added and this should prove more efficient in keeping running temperatures down. Alternator output has also been lifted from 18 amps to 26 amps to help provide enough electricity to run police radios and warning lights.

Meanwhile, Norton engineers are still working on problems that the Interpol has experienced in accelerating from cold. Policemen discovered that they had difficulties in chasing vehicles when their bikes had been still for a long time. The trouble lay in the manual choke system which is to be replaced by electronic fuel injection later this year.

So the Commander could carve itself a healthy niche market. If for no other reason than a number of police authorities have a policy of buying British. And there are those forces which have highly praised the Interpol models they have had in service for some time.

One such Norton devotee, Superintendent Tom Pritchard, who is in charge of driver training in the West Midlands police, says: "The Interpol's performance is superb, the engine inaudible, and there is virtually nothing to go wrong with it. It handles well, is very good in open country and is much faster than the BMW. The Interpol is the best Norton yet."

## AT&amp;T throws light on the edge of time

MODERN DIGITAL circuits, called upon to handle more and more information, are having to deal with shorter and shorter electrical pulses. Some last for only one picosecond, which is one millionth of a millionth of a second.

Measuring such pulses and their time relationship to each other in complex integrated circuits is becoming increasingly difficult because their duration is so short. New methods are called for and a team at AT&T Bell Laboratories in the US has developed a method which probes directly into the minute structure of the circuits.

It uses a microscopically small crystal on an equally small probe, which is brought close to the circuit point of interest under microscope control. The tiny electromagnetic fields, produced by the circuit pulses at that point, modify the optical qualities of the crystal in sympathy.

These changes are in turn sensed, by shining laser light through the crystal. The light is modified correspondingly and so gives a measure of the size and timing of the pulses in the circuit. Since the probe does not touch the circuits, their performance is not affected by it - a problem with systems where contact with the circuit is required.

## Facit move towards low-cost printing

FACIT, THE Scandinavian-owned computer peripherals company, has entered the low-cost laser printer market. Its new product, the P6010, costs £1,795 and is being made in Japan to Facit's specifications.

The company believes the printer offers personal computer users a competitive alternative to the customary dot matrix and daisy-wheel units. It produces typewriter-like quality (900 x 300 dots per inch resolution) at speeds of up to six pages a minute. The P6010 also has a choice of four fonts and the ability to print graphics. Extra font cartridges can be supplied, or can be downloaded from any larger computer to which the PC may be connected.

## WORTH WATCHING



Edited by Geoffrey Charlish

## Bundespost links with Siemens fibre system

SIEMENS, the West German electronics group, has handed over an optical fibre transmission link to Deutsche Bundespost. With the 32 fibres fully utilised, the link will be capable of carrying 120,000 simultaneous telephone calls.

Operating at 565 megabits (millions of bits) per second, the system links Munich and Nuremberg. It will allow 240,000 subscribers to telephone simultaneously or exchange data. Alternatively, 64 high-quality television signals could be sent.

A choice of light wavelength and transmission mode has increased the speed of the repeaters (which restore the light pulses after degradation along the line) to 35km, thus reducing costs. A comparable system using copper wire and electrical signals would need repeaters every 1.5km.

## China takes on board British pipe designer

THE CHINA Shipbuilding Corporation has taken on computer-aided plant design software called PDMS. Offered by CADCentre of Cambridge in the UK, PDMS (plant design management system) has been developed over the last decade and is a screen-and-keyboard method of laying out piping and machinery in all kinds of industrial structures. It can, for example, "thread" an additional pipe through an existing maze of pipes by the best route.

## Apathetic ring to future of ISDN

A RECENT survey conducted by BIS Macintosh, the UK market research company, concluded that most of the world's telecoms users are apathetic about ISDN (integrated services digital network). ISDN is a world concept for telecoms networks that allows speech, text, pictures and other digitised data to be sent on two separate channels per subscriber.

The survey says that potential users will need to be convinced of ISDN's benefits before giving up their commitment to existing equipment and services. The message for the telecoms carriers, when they start to offer ISDN in the 1990s, is that tariffs must be set below those of current services and the various services must not be priced separately.

At the same moment, an ISDN awareness document has been prepared by the UK Information Technology User Standards Association, ITUSA, in London. It gives a good overview of the subject, is written in semi-technical terms and is aimed at executives and is aimed at planning responsibility. The booklet costs £50 but is free to members.

## Royal Navy opts for Ferranti towed sonar

FERRANTI OF the UK, under contract to STC Defence Systems of Basilston, is to build two towed sonar arrays for the Royal Navy's fleet submarines.

Towed behind a vessel, these "passive" 50-metre arrays make use of a number of receivers along their length to capture the sonar signals by other ships and objects.

Since each receives a slightly different signal from that received by its neighbour, an associated computer can look at all the signals and detect, classify and track the position of contacts. No energy is emitted by the array (as it is with "active" sonar systems), so the towing ship's position is not given away to the enemy.

CONTACTS: AT&T Bell Laboratories US (201) 584 4077. Fax: UK 060 33005. Siemens UK office: 0632 75591. CADCentre UK: 0223 314948. BIS Macintosh: UK 0203 40627. ITUSA: London 01 760 7400. Ferranti Computer Systems UK: 01 425 9771.



## ARTS



Joan Sanderson (seated), Janine Wood and Prunella Scales in "After Henry." Gary Waldhorn and Penny Downie in "Campaigns" and Ronnie Barker and Josephine Tewson in "Clarence."

Television/Christopher Dunkley

## Brand new programmes kick off the year

Having languished for a fortnight in the post-Christmas doldrums of repeats and "family" entertainment we now find ourselves swept into the winter sales of television's new year season. In the past week I have watched the opening episodes of 13 new series - that is, genuinely new: not fresh batches of old series (such as *Blackadder's* *Babies* which returned with an episode similar to everything in its last series, nor *Bride of Frankenstein* in which John Wells is once again very funny) but brand new series, never before seen on our screens.

One was so appalling that future episodes may prove irresistible for the sake of the laughs. Imagine *Crossroads* transferred to the Lake District and badly dubbed into German and you have some idea of the effect achieved by *Blackadder's* *Babies*. This is a German soap opera, set in a hospital, which Channel 4, for reasons best known to themselves (perhaps thinking "Nothing can be worse than *Chatterbox*" - wrong again) have bought in an atrociously dubbed version for transmission at 10.00 on Saturday nights, until Mr. Grade starts tweaking. It makes *Dad's* look like *Chatterbox*.

The other unimpressive opening episode also came from Channel 4. *Women in View* never had much of a chance, being yet another of this channel's attempts to create a ghetto for "women's" current affairs, apparently in the belief that the subjects which women like cannot possibly appeal to men, and that women journalists, poor little things, cannot be expected to compete with men: both insulting assumptions. This, a bright and different approach might have the series, collapsed when the opening item proved to be yet another mean-in about a Health Service story previously covered by the Press.

Tracey Ullman was better in *Three of Kind* and *Kick Up The Eighties* than she is in *The Tracey Ullman Show* which BBC2 has bought from the US. Since she has married and moved to the States we cannot expect her to be working over here, but we are entitled to expect her to sort out her own identity, at present she is not sure whether to speak in broad American or the familiar nasal southern English, and that uncertainty spreads into her skits.

The unremarkable-to-average range of new series include *Epi-*

sode 1 of *The Contract* on ITV, a spy thriller about sending out a hard bitten young Englishman to bring an ageing Eastern bloc nuclear scientist across the border. The kit of parts is as familiar as the plot: film footage of European cities, the secret establishment deep in the English countryside, the hand-gun refresher course on the shooting range, and so on. Before Deighton, Fleming and Le Carre started doing it to death 25 years ago it would have been quite interesting.

Dismissing a situation comedy after only one episode is never safe: too many have begun quietly and gone on to glory. But BBC2's *Clarence* needs to improve enormously if Ronnie Barker is to make anything of it. The idea seems to be to give Barker, the short-sighted, somewhat dim-witted, and somewhat dim-witted, a role in a style somewhere between *Boys Own Paper*, Saturday morning cinema, and James Bond. There is one important structural error while writing for the child, respect for the husband, inefficiency for the advertising agency. So far as the advertising business is concerned this series, too, has its tongue in its cheek, and shows distinct promise.

As with *Clarence* so with *ITV's After Henry*: one must be cautious with the beginnings of sitcoms, but given that this has been such a great success on Radio 4, that the originator, Simon Brett, is now writing the television series, that Prunella Scales and Joan Sanderson have moved from the radio to the television series, and that this opening episode achieved

repeatedly suggested that we are all equally at risk: a claim which my monogamous 73-year-old mother points out in fury is utter rubbish. The facts seem to be that by the winter of 1987 just 15 people had acquired Aids in Britain as a result of heterosexual activity, whereas the figure for homosexual men was 1,461. To describe that as "just unlucky" and to imply that everybody has an equal chance of catching the disease, is shameful journalism.

Moving up to the "really rather fun" programmes we came to *Homeboy*, an ITV drama series inspired by the characters in John Buchan's books, with Robert Powell playing the title role, in a style somewhere between *Boys Own Paper*, Saturday morning cinema, and James Bond. There is one important structural error while writing for the child, respect for the husband, inefficiency for the advertising agency. So far as the advertising business is concerned this series, too, has its tongue in its cheek, and shows distinct promise.

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### Love Songs/Cottesloe

Michael Coveney

Increasingly rare virtue in a writer these days, whatever the cut of his jib. Second, and I am glibly of former under-valuation, he is a sensitive and poetic lyricist. The stage is littered with buckets for which lines must be written. The least of these are a feeble Brechtian "fragment," "Der Bucketspiel," for which Mitchell unnecessarily dons a knitted designer tie. Elsewhere these buckets overflow with rousing choruses from the BSC *Marat/Sade*, music by Richard Peaslee, the pointed playground Blakean Edenism of *Tyger*, music by Mike Westbrook, the comic exotics of *The Red Rover*, music by Dominic Muldowney, the impudent lyricism of his latest work, a version of Zamyatin's great book *We*, once memorably adapted by Pip Simmons, and a futuristic classic, music again by Peaslee.

He should by rights be a pain in all settings, he sounds the same voice, as much a tribute to his cooperative instincts as to his muse. Okay, flowers are

buried beneath concrete. Lines of the valley have a hard time in urban developments. But words and feelings find a real rhythm, and this instructive entertainment offers clues when Mitchell betrays his jazz orientation, most notably in a five-jingle, a scat song. His expressiveness finds lift off in music.

He has worked profitably with two generations at the National, and, in between, at Richard Eyre's Nottingham Playhouse on the Jules Verne show here happily celebrated. One feels the best might yet be still to come.

This intriguing and impressive array of songs is beautifully performed by the author and a top class NT quartet: Patsy Rowlands, Diane Bull, Brian Hibbard (the mutton-chopped Flying Picket) and Sylvester McCoy. Matthew Scott is the clever pianist, poised between buckets and a Rousseauish comic-strip jungle of free-standing scenery.

signers and keeping it simultaneously in the fun? A comedy thriller on the large scale. (238 2252).

### NEW YORK

*Fences* (46th Street, August Wilson) has a home run, this year's Pulitzer Prize, with James Earle Jones taking the powerful lead role of an old black man raising a family in an industrial city in the 1950s, trying to improve their lot but dogged by his own failings. (221-1211).

*Cats* (Winter Garden). Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually scintillating and choreographically fine, but classic only in the sense of a rather staid and over-blown idea

of theatricality. (238 6362).

*42nd Street* (Broadway). The latest celebration of the heyday of Broadway in the 1930s incorporates songs from the original film, like *Swing Time*, with the appropriately brash and leggy hoofing by a large chorus line. (977 9920).

*A Little Night Music* (Shubert). The longest running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as a means rather than emotions. (238 6200).

*La Cage aux Folles* (Palace). With some tawdry Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages barely to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (157 2686).

*I'm Not Rappaport* (Booth). The Tony's best play of 1986 won on the strength of its work-of-mouth popularity for the two oldsters on Central Park benches who bicker uproariously about life past, present and future, with a funny plot to match. (239 5200).

*Les Misérables* (Broadway). Led by Colin Wilcockson repeating his West End role as Jean Valjean, the magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama, if not strict adherence to its original source. (239 5200).

*Starlight Express* (Gershwin). Those who saw the original at the Victoria in London will barely recognise its American incarnation: the dancers do not have to go round the whole theatre but do get good exercise in the spread-out stage with new bridges and American scenery to distract from the hackneyed pop

music and trumped-up silly plot. (588 6510).

*My Girl* (Marquis). Even if the plot turns on ironic mimicry of Pygmalion, this is no classic, with forgettable songs and dated costumes in a dated setting. But it has proved to be a durable Broadway hit with its engaging and deft actor preferably British. (947 0083).

**WASHINGTON**

*Light up the Sky* (Arenas). The revival of the Moss Hart comedy features theatre people waiting for the opening-night notices in their latest masterpiece. (488 3300).

**CHICAGO**

*Pastor Play* (Goodman). Peter Nichols' clever winning of the major characters as they conduct a duplicitous affair adds a sharp edge to the view of contemporary America. (445 3800). Ends Feb 13.

**TOKYO**

*Kabuki* (Kabuki-za). Tokyo's main Kabuki theatre is celebrating its centenary with year-long festival featuring personal families and new works. The morning programme this month includes *Kanjinjo*, in which the wily servant outwits his master's pursuers. The afternoon programme has another popular piece, *Sukeroku*. Both plays are the property of the Ichikawa family whose kabuki lineage dates back 250 years and features the current head of the family, Danjuro XI. Excellent earphone commentary in English. (841, 3131).

## Palladio in Houston

While *Aida* opened Houston's new opera house, across the street in Jones Hall Vivaldi's *Giustino* had its American premiere, and afforded one of the most intensely enjoyable operatic evenings I have had for years. It's not as inspired a work as Handel's setting of same libretto (reworked for him). But it's a feast of excellence, varied music, applied to a well devised plot, with interesting characters, which - when it is as well performed as it was here - can hold a listener entranced.

The Italian Ministry of Tourism and Spectacle had sponsored a festival, "Italy in Houston." The city was *en fête*, its squares glittering with *luminarie* - those architectural "light sculptures" that deck Italian streets at festival time. G.B. Tiepolo's Pulcinella fresco in Paris, Monteverdi madrigals staged in Siena, Cesti's *Semiramide* in Innsbruck, and in Venice the first performance in over three centuries of *La finta pazzia* by Francesco Sacconi, a composer called in his day a touring reproduction of Palladio's stage: the statued triumphal arch, with classical streets in

stage perspective stretching behind it.

Palladio based his architecture on harmonic proportions derived from the natural laws of musical consonance, and although the spectacular effects in *Giustino* of the shipwreck, the sea monster, Fortune on a revolving wheel, could not be realised, a more pleasing background for musical enactment, could hardly be imagined. Marise Finich (who has worked often with Strahler) had devised a staging formal yet eloquent. Pasquale Grossi had designed costumes at once Byzantine and roman-

tic. The conductor was Alan Curtis. In America, he's Berkeley professor and in Europe he's one of the busiest Baroque maestros. This year alone, I'd read accounts of Gretry's *Zemire et Azor* in Liege, Gluck's *Armide* in Paris, Monteverdi madrigals staged in Siena, Cesti's *Semiramide* in Innsbruck, and in Venice the first performance in over three centuries of *La finta pazzia* by Francesco Sacconi, a composer called in his day a touring reproduction of Palladio's stage: the statued triumphal arch, with classical streets in

stage perspective stretching behind it. And then *Giustino*. In Berkeley, Curtis sometimes conducts student or semi-professional performances. This was the first time - since an *Erismena* at the Holland Festival 13 years ago - that I'd heard him work with the resources that Europe's state-subsidized theatres and festivals can supply. He's a finely tempered, perceptive, and impassioned musician. The *Compiesso Barocco Italiano* played admirably. There was a cast of seven young sopranos and mezzos who showed that Italy can still produce singers who rate purity, clarity and steadiness of tone above brute force, and verbal intensity above vociferousness.

The star of the show was Susanna Anselmi, playing *Anastasio*, who reminded me of now the young Janet Baker, now the young Marilyn Horne: hyperbole perhaps, but indicative of tones, phrasing, and words that touched a nerve of delight, the flash of bright metal when situations called for it, fluency in divisions, subtlety in their shaping, and tender sostenuto in slow arias.

Andrew Porter

### Sidewalk Edge/Shaw

Martin Hoyle

The tenth London International Mime Festival has opened at the Shaw Theatre in Euston Road with a shifting and elusive study in false relationships and illusory perspectives as hard to pin down as a drawing by Escher. The Dutch company Studio Hinderick plays the *Thurmus* arabesque of observation and frustration, cross purposes and growing apart, on a sloping white-sheeted platform that tilts to become first a giant bed, revealing stout columnar wooden legs through gashes in which human arms beckon and faces peer (the Lowlands were the home of Bosch as well).

The sheet is eventually sucked into a hole and we see that the platform is a pavement, its flagstones dwindling towards us. This ambiguity characterises the whole performance: are they approaching or departing? Climbing or descending?

A voice-over reads the letters written by the character to his friend Gerard. These con-

cern the thwarted affection between himself and David, a young blond boy whom we have seen in flickering film at the beginning of the play, fishing, bicycling. The writer recalls their games, notably a mock-wedding which we finally see enacted, David in a wedding-dress carried over a make-believe threshold.

The tortuous relationship smacks faintly of *Lolita*. The narrator agonises over the nature of love, quoting St Paul to the Corinthians as he savagely whirls watering-cans of increasing size over the paving-stones. A puddle-shaped mirror is revealed as the glass through which we see darkly (here "in a mirror dimly" lacks the ring of the original); and most of the action consists of the protagonist's attempt to become a man and put away childish things.

The bland beautiful David whom we see naked but for a vest gazed fixedly, unchanging, an ideal congealed into obses-

sion. Another naked young man throws a rope down the steep ramp to our narrator, a life-line which the older man is reluctant to take - representing maturity? Reality? The adult self?

No author is credited though Hinderick de Groot's artistic direction obviously dominates the company's work. What is certain, however, is that the set is a real star. The "stage frame," attributed in the programme to Nelissen Co, tilts, heaves, crumbles, throws up sand and rocks, from a sewage outlet spews stylised detritus including dummy bodies, and finally swells and subsides like a living, breathing organism. The performers are led by Gerard Pillen (the characters are not differentiated in the programme) and the whole, intriguing, technically impeccable experience bears as much resemblance to the traditional mime of *minny feele* and wistful clowns, mercifully, as *Starlight Express* does to *Starlight Days*.

### Park Lane Group/Purcell Room

Paul Driver

The Park Lane Group's annual January Young Artists and 20th Century Music recital series is here again, all too familiarly, perhaps, as far as the audience is concerned (the concerts are more like a competition without prize than a proper public event), but indisputably as far as the country's aspiring instrumentalists, singers and ensembles are concerned. The format is unchanged: an early and a later recital each evening for a week. Five ensembles of different kinds occupy the early (6.00) slot, no less than seventeen individual performers the 7.30 one. All the participants must play twentieth century music, and the PLG especially favours modern British music. As usual there are featured composers: this year Judith Weir and Thea Musgrave.

The earlier concert on Monday night was given by the Cambrian Brass Quintet, group formed in 1981 and active in the Midlands. They began with a rather imprecise account of a *Fantasy* (1982) by Thea Musgrave, year of the group's formation, and then gained in tightness of ensemble and musical conviction as they progressed: Lutoslawski's *Mini-*

*Overture* had a certain spark. Stephen Oliver's *Encores No 5* (1986) - a quite strenuous exploration (the title is used in the sense of "to investigate") of the medium - was done with a reasonable amount of care (a bit more needed) and Maxwell Davies's *Pole Star* (1980), well Davies's *Pole Star* (1980), sounded broadly attractive and, though the group's greater confidence with conventionally idiomatic items like Derek Bourgeois's *Seven Proverbs* and John Joubert's *Chamber Music* (1985).

The later concert was shared between pianist Steven Wray, oboist Ian Hardwick and percussionist Neil Percy. Steven Wray played an eloquent and forceful set of pieces: *Ana Klavier* which Judith Weir

wrote for Michael Finnis in 1980; then a piece by Robert Sherlaw Johnson, *Asterogenesis* (1973), which he masterfully grained and almost expressionistically flamboyant. Ian Hardwick and Neil Percy successfully collaborated in Harrison Birtwistle's curious and dry rhythmic study for oboe and clavier, *Pulse Sampler* (1980), but more arresting to the ear was Hardwick's performance of *Niobe* for solo oboe and tape, composed specially for this concert by Thea Musgrave. A representation of Niobe's grief for her murdered children, in which the oboe is a suitably plangent Niobe, and the tape (full of baleful semitonal droops) vividly evokes the dark tragic context, it was brief, highly expressive, and paradoxically full of charm.

### Fairfield Quartet/St John's

Richard Fairman

There are some nights when St John's can feel an unwelcome hall and it may well have seemed one such night when they went to the Fairfield Quartet: the audience was sparse and the acoustics took on that vast and empty ambience which makes the place seem so hostile to any music-making on an intimate scale.

For the players - all still young, but with some years of experience behind them - the task of creating an atmosphere of proper concentration is that much more difficult when the listeners are scattered in small pockets across the hall. The recital duly began uneasily. The opening Haydn quartet was not exact in intonation and it was some time before one felt that the quartet were working with, and listening to, one another.

When that point did arrive, however, their playing was impressive in its unanimity: the heavily accented chords that give the Maestoso of Shostakovich's Third Quartet its dramatic backbone call for decisive punch and the four bows here hit the strings as one. This was

not as taut a structure as a great ensemble like the Borodin Quartet might make it, but equally there was no shirking the work's drama.

In each of the three works on the programme the quartet aimed for a distinctive sound, strikingly so with their Debussy after the interval. Despite further passing problems with intonation (do the acoustics confuse the sound on the platform as they do when it is delayed to the back of the hall?) this was their most individual performance - a genuine attempt at a stylish interpretation of the French repertoire.

Tempo were swift; the balance of the textures was lean and clear in the best Gallic fashion. I would like to have thought that more attention had been given to detail than was easily audible, but there was no obtrusive point-making and the players caught the music up in a spontaneous flow of movement. The standard of this quartet's playing is certainly deserving of more than just an audience of family and friends.

### Spring season at Sadler's Wells

London City Ballet will make its debut at Sadler's Wells with a season running from March 22 - 24 which will include Solvig Ostergaard's production of *La Sylphide* as well as *Three Dances to Japanese Music*, choreographed by Jack Carter, *Giacosa Variations* (Istvan Herczog), *Romeo and Juliet* (Andre Prokofiev) and *Nutcracker Suite* (Peter Clegg).

Northern Ballet Theatre and Lynn Seymour starring in Gillian Lynne's ballet inspired by L.S. Lowry, *A Simple Man*, together with Suite Italienne (Amedeo Amodio), *Memoire Imaginaire* (Michael Pink) and *Swan Lake*.

Travelling Opera will also make its debut at the Wells from May 10-21 with *The Barber of Seville* and *The Marriage of Figaro*, both adapted by Artistic Director Peter Knapp.

A new work for the London City Ballet *The Garden of Eros*, which will have its premiere in the autumn, will mark the debut as choreographer of prima ballerina Marguerite Porter as well as the debuts as costume and set designers respectively of milliner David Shilling and American artist Robert Heindel.

## Arts guide

### Theatre

#### LONDON

*The Rover* (Merrill). Jeremy Irons rosters into town in the BSC's Swan production by John Barton of Aphra Behn's rollicking comedy. It plays in repertoire with the Chatterbox play, *Seraphina*, an urgent but clumsily crafted historical drama set in a terminal radiation clinic as the first victims of the disaster are wheeled in. (236 5609/633 8891).

A Man For All Seasons (Savoy). Charlton Heston begs no favourable comparison with Paul Scofield as Sir Thomas More in a leaden production of a play best left to ancestors and schoolchildren. (836 8888).

*Antony and Cleopatra* (Olivier). Peter Hall's production for the National Theatre leaves in 1988 behind this great but notoriously difficult play to challenge life. Judi Dench and Anthony Hopkins are battle-scarred lovers on the brink of old age. Dench is angry, witty and ultimately moving. (228 2252).

*The Phantom of the Opera* (Her Majesty's). Spectacularly and totally new musical by Andrew Lloyd Webber, emphasising the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera audience designed by Marie Bjornson. Dave Willetts has succeeded Michael Crawford as the Phantom. (239 2244, CC378 6151/640 7200).

*Peelies* (Shaftesbury). Stunning revival, directed by Mike Ockrent

and designed by Marie Bjornson, of Sondra's 1971 musical in which poisoned marriages nearly undermine an old burlesque theatre in a doomed time. Four new songs, improved book by James Goldman. Cast led by Dolores Gray, Julia McKenzie, Diana Rigg, Daniel Mays. All good. (275 8380).

*Serious Money* (Wyndham's). Transfer from Royal Court of Caryl Churchill's slick City comedy for champagne-willing yuppies: how the Big Bang led to class tumult and barrow-boy dealings on the Stock Exchange. Hot and lively, but new cast deemed less good. (238 3028, CC 378 8585).

*A Small Family Business* (Olivier). Brilliant new Alan Ayckbourn play about Britain on the fiddle in greedy times, selling out to for-

eigners and keeping it simultaneously in the fun? A comedy thriller on the large scale. (238 2252).

#### NEW YORK

*Fences* (46th Street, August Wilson) has a home run, this year's Pulitzer Prize, with James Earle Jones taking the powerful lead role of an old black man raising a family in an industrial city in the 1950s, trying to improve their lot but dogged by his own failings. (221-1211).

*Cats* (Winter Garden). Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually scintillating and choreographically fine, but classic only in the sense of a rather staid and over-blown idea

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Wednesday January 13 1988

## New ways to pick winners

LORD YOUNG's white paper on the future of the Trade and Industry Department is peppered with rhetoric about enterprise, efficiency and industrial self-help. As a blueprint for the department in the 1990s, however, it is not wholly convincing. After reading its 40-odd pages, one is tempted, like Walter Mondale, to ask "where's the beef?" There is much vague language that would have civil servants of the old school turning in their graves: what does it mean to say, for example, that the department should champion all the people who "make it happen"?

British industry is still beset by many problems: productivity is between a half and a third lower than that of its competitors; private sector spending on R and D and training is low; few companies can claim to be world leaders in their sectors; the regional spread of industry is exceptionally uneven, with head offices, jobs and purchasing power concentrated in the South-east. These problems are not amenable to instant solutions, but it is not obvious that the new-look, low budget department, henceforth also to be known as the "Department for Enterprise", is in any instances using its limited influence in the right way.

## Token recognition

The proposals for regional policy look especially ill-judged. The Government has steadily reduced support for the regions since 1979. Lord Young is going further even than Mr Norman Tebbit in 1983 and abolishing regional development grants, which provide automatic assistance for companies if they invest in depressed areas. In future, companies will get money only at the discretion of civil servants. What are needed are non-discretionary incentives focused on labour rather than capital. The shift towards discretion, which is really a euphemism for "picking winners", is likely to dissuade some companies from even considering a move out of the prosperous South-east. It contrasts with a welcome shift in technology policy, away from discretionary support for specific projects.

Lord Young lays considerable emphasis on his "business development" programmes. Small and medium-sized companies, he

believes, do not make sufficient use of outside management consultants. The solution is to be public sector intervention on a fairly large scale. The department proposes to pay half the costs of private sector consultancy projects in a wide range of "key management functions": in token recognition of regional difficulties, the subsidy in assisted and urban programme areas will rise to two thirds of the consultant's fees.

The consultancy initiative will encourage "self help through critical self-analysis": it is thus a sort of business therapy course for small companies. Many may benefit from outside counselling; but it must be questionable whether a public subsidy is appropriate.

## Fundamental reform

The white paper, while advocating reliance on market forces, accepts that the Government cannot "stand by as a passive observer". It should intervene actively to prevent free markets coalescing into cartels and monopolies. Lord Young accepts that existing restrictive trade practices legislation contains "fundamental weaknesses" and requires thorough-going reform. The welcome intention is to introduce new legislation, compatible with EC law, that directly prohibits anti-competitive agreements. Private agents harmed by restrictive agreements should find it easier to sue for damages.

The toughness does not appear to extend to merger policy. The recent practice of plea bargaining between the parties to an unacceptable merger and the Director General of Fair Trading looks like getting legislative backing. The idea is that if the parties agree to suitable, and legally binding, divestments, the director general will advise the Secretary of State not to make a reference to the Monopolies Commission. Behind the scenes horse-trading may not, however, be the best way to decide complex issues of market structure, especially given the small staff of the OFT. There is a danger that Lord Young's eagerness to speed decisions and remove obstacles to business will be at the expense of quality in the execution of merger policy. A more fundamental reform of mergers policy, and of the institutions involved in it, is still awaited.

## Second chance for Haiti

THE PLIGHT of Haiti should prick the conscience of all nations which care about democracy. It is one of the world's most impoverished nations, the population of which has long been subjected to appalling abuse of basic freedoms and rights being cheated yet again of a free and fair election.

Although Haiti is small and vulnerable to external pressure, regrettably few effective measures have been taken to back up the sense of outrage displayed over last November's shoddy elections which were deliberately sabotaged by violence encouraged by the military-dominated provisional government. This ineffective response has enabled General Henri Namphy, the provisional military ruler, to arrange for a new set of elections on January 17 largely on his terms. The independent electoral council has been disbanded, creating the uncomfortable impression that the regime will ensure the victory of a tame candidate. Thus the leading opposition candidates have felt obliged to boycott the proceedings.

## Popular unrest

The international community has done little more than wring its hands. Haiti's Caribbean neighbours have squandered a potentially useful role amidst unseemly bickering. The US finds itself in a peculiar position over Haiti. The Reagan Administration played very little part in ending the Duvalier dynasty. It was never quite sure how to treat this insular, right-wing and francophone dictatorship. Nevertheless, Washington was quick to appropriate credit for the wave of popular unrest that ousted Baby Doc. The event was presented as a successful demonstration of US-backed popular move-

ments overthrowing dictatorships. In spite of such public endorsement for democratic change, the US concern was to ensure Haiti did not become another trouble spot like Nicaragua. Haiti, however, has proved a remarkably self-contained problem, not even affecting the Dominican Republic, its neighbour on the island of Hispaniola.

## Defenceless poor

In a sense Haiti illustrates how President Reagan's room for manoeuvre is circumscribed when vital interests are not at stake. The US did not like the growing social unrest and violence in Haiti under Gen Namphy but preferred to continue backing him to avoid a power vacuum and even more of a bloodbath. But this policy encouraged the military and the Duvalierists to believe they could sustain themselves in power. There could have been no greater flouting of US wishes than the calculated disruptions that forced the elections to be cancelled.

The US has been right to suspend all military and economic aid save essential foodstuffs, although this measure ultimately harms Haiti's defenceless poor more than the rulers. Such censure on its own will not persuade those with the guns to surrender their privileges. The latter now clearly hope the new elections will produce a civilian president of their choice, whom sooner or later Washington will recognise. Washington must make it absolutely clear that, even though there have been last minute attempts to exclude former Duvalier sympathisers from running for office, the present election formula is unacceptable. Other countries, especially Haiti's neighbours, must do the same.

Andrew Gowers reports on the impasse between Israel and the Arabs in the occupied territories

## Gaza's turmoil reinforces the status quo

PASSIONS in the Israeli-occupied West Bank and Gaza Strip become daily further inflamed, amid a hail of rocks thrown by one side and live ammunition fired sporadically by the other. With the disturbances now well into their fifth week, a dialogue that might ease the tension seems further away than ever. The Israeli Government insists that there can be no possibility of talks until the trouble has died down or been suppressed. In any case, lines of communication do not exist between the authorities and the demonstrators, who still seem to be acting largely in spontaneous rage.

Any serious thought about the long-term problems facing Israel and the territories has for the moment been eclipsed by the unrest. If it continues, there is a danger that the Israeli general election next November, which some have hoped would focus on these problems, will instead be fought in an atmosphere of alarm and concentrate solely on questions of law and order.

So far the trouble has produced a perceptible rightward shift in public opinion, which appears to be giving unqualified backing to the firm line taken by Mr Yitzhak Rabin, the Defence Minister. In short, the disturbances are strengthening the already powerful forces maintaining the status quo.

They have reinforced the National Unity Government, which has ruled Israel since 1984, in its agreement to disagree about the future political status of the territories. If the election were held tomorrow, most observers believe that another grand coalition between the Labour Alignment of Mr Shimon Peres, the Foreign Minister, and the right-wing Likud bloc led by Mr Yitzhak Shamir, the Prime Minister, would result.

The National Unity Government has proved popular, not only because it got to grips with pressing problems like the economy and withdrawal from Lebanon, but also because it has reduced the ideological strife among Israelis over the future of the territories and over the very identity of the Jewish state which prevailed under Mr Menachem Begin, the former Likud Prime Minister.

The tendency of current events is to confirm people in what they believed before," said one seasoned member of the Knesset. Labour speaks - though not too loudly these

days, for fear of being seen as soft. Of the need for an international conference on the Arab-Israeli conflict to reach some kind of territorial settlement, Likud insists on eternal Israeli sovereignty over the territories and calls for direct negotiations with Palestinians over limited self-government.

Both agree, whether on grounds of security or from a belief that the West Bank and Gaza are historical parts of Eretz Yisrael (Greater Israel), that there can be no question of a withdrawal to anything resembling the pre-1967 borders.

The truth is that, despite all the international calls for a political solution, there is little immediate pressure on Israel to break the stalemate. The Government is undoubtedly concerned about the crit-

**'The choice for Israel is not between good and bad but between bad and worse.'**

icism of its handling of the riots from friends like the US and Britain, and about the wide coverage recent events have received in the foreign media. But it can live with that, as it has weathered calls for an end to the occupation over the last 20 years.

Israel's key foreign alliance - with the US - remains rock solid. The Reagan Administration has just provided another \$3bn (£1.6bn) in economic and military aid, proclaiming the relationship "unshakable."

At home, many Israelis are worried about the moral problems being created for their democratic state by its rule over nearly 1.4m disaffected Arabs without political rights and by the brutalising effects of maintaining an army of occupation. But the problems in the territories affect daily life in Israel proper to a remarkably limited extent.

Apart from the 68,000 Jewish settlers and from people doing military service, Israelis rarely visit the territories as recent events scarcely present a threat to Israeli control. Although 34 Palestinians have died in the last four-and-a-half weeks of rioting, there has not been a single Israeli casualty. The total number of troops used to con-

tain the trouble in both the West Bank and Gaza is no more than a couple of thousand. Continued occupation also brings undeniable economic benefits to Israel in the form of cheap Arab labour and a captive market, as the territories have become progressively absorbed into the Israeli system.

It is this combination of political immobilism and growing economic integration that lies at the heart of the current unrest. In the absence of any semblance of a "peace process," Palestinians have become convinced that the occupation looks less like the temporary affair it is always proclaimed to be than an undeclared annexation. Consider the economic facts, as reported by the authoritative West Bank Data Base Project:

● In strike-free times, 120,000 Arabs from the territories are estimated to go to work in Israel every day. They are not officially allowed to stay overnight. They pay taxes and social security contributions in Israel but are not entitled to the same welfare benefits as Israelis, thus generating a net surplus for the Israeli exchequer.

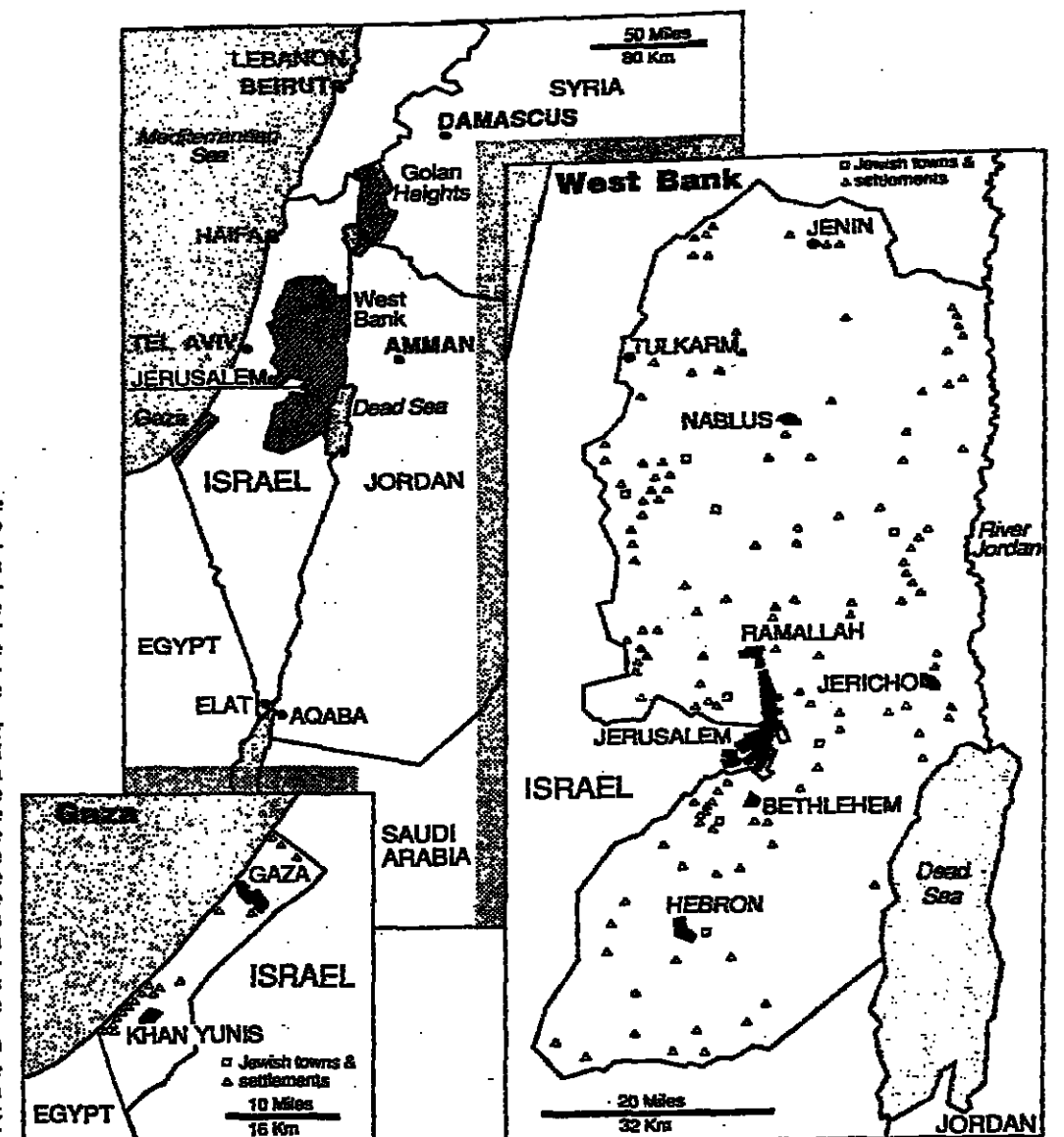
● One third of the territories' total disposable income is reckoned to be derived from outside, mainly from salaries earned in Israel.

● The territories are now Israel's second largest export market after the US, absorbing an estimated \$780m worth of goods in 1986 and producing a surplus for Israel of \$491m.

● The territories' per capita national product is less than a quarter of Israel's.

The territories have become closely involved with the Israeli economy, but on unequal terms. Indigenous economic activities such as agriculture have gone into sharp decline. Gaza, which used to have a thriving citrus industry, has had half its citrus groves uprooted in the last 10 years, because of Israeli-imposed marketing restrictions. The West Bank, which used to be a net exporter of agricultural products to Israel, now imports more than it sells.

This is not to say that people in the territories are impoverished compared with what they have known. Indeed, Israel makes much of improvements in the "quality of life" since it seized Gaza from Egypt and the West Bank from Jordan in 1967. In Gaza, per capita income was \$80 a year under Egypt; it is



now \$1,200. The West Bank now has three universities; under Jordanian rule it had none.

But all this misses the essential point for a sense of economic dependence together with rising prosperity and more widespread education can have perverse political effects. In the case of the occupied territories, these trends, far from encouraging grateful acceptance of Israeli rule, have fostered Palestinian nationalism.

Mr Sami Nusseibeh, a professor at Bir Zeit University on the West Bank, explains: "The more we integrate, the more we feel the need to assert our separate identity to compensate."

In a curious way, the nature and values of the Jewish state have rubbed off on Palestinians as they have become familiar with Israel. Although they enjoy greater political freedoms than their brethren in most Arab states, they compare their economic and political lot with that of the Israelis, and find it wanting. The present revival of hostility between two competing brands of nationalism is thus scarcely surprising. What renders it deeply disturbing to some Israelis is the demographic background against which it is being played out.

It is being played out between Jews outnumbering Arabs in Israel and the occupied territories by a ratio of 63 to 37. But there is a marked difference in the age structure and rate of growth

of the two populations. In 1985, for example, there were 81,000 Arab births against 75,000 Jewish ones. This means that at some stage early in the next century, almost no matter what the level of Jewish immigration into Israel, Arabs will begin to outnumber Jews.

The significance of this for Israel, divided as it is over whether to annex the territories or to negotiate withdrawal from them, cannot be overstated. Annexation would merely present the Government with another unhappy choice: between trying to incorporate the territories' Arab population into its political system, hence losing its status as a Jewish state, or maintaining the Palestinians as a subject people and abandoning Israel's claim to be a true democracy.

Mr Shamir and his Likud colleagues, while preaching sovereignty over the territories, try to get round that problem by promising negotiations on Palestinian "autonomy." But it remains extremely unlikely that this will prove acceptable to a Palestinian movement demanding full national rights.

The alternative, full or partial withdrawal and partition of Palestine, raises difficulties of its own. Opponents argue that it would place vital Israeli strategic centres within easy reach of attack; that the West Bank could become a hotbed of terrorism; that it would bitterly divide

an Israeli state that has had much more cohesion and pride since the victory of 1967; that there is no guarantee that withdrawal would satisfy the Arabs; that the problem of Jerusalem, which Israel regards as its indivisible capital, is insoluble.

All these arguments have force. But Mr Yehoshafat Harkabi, a professor at Jerusalem's Hebrew University, who used to be a hawk in military intelligence and is now arguing strongly for a negotiated settlement, says they are outweighed by the demographic argument. He maintains this is not a matter of morality for Israel but ultimately one of survival.

"The choice for Israel," he says, "is not between good and bad but between bad and worse. A country can defend itself if it has bad borders, which we would have if we withdrew. It cannot if half its population owes allegiance to the enemy."

Mr Peres, the Labour leader, is well aware of these points, which is why he has been pressing - albeit forlornly - for an international conference leading to direct talks with Israel's neighbouring Arab states. Abroad, the idea is seen as the only way out of the present impasse. It is only in Israel that it has failed to catch on - and there is no sign of the public mind changing this year. The tragedy of intercommunal strife is evidently set to run for several more bloody acts.

## No blushing at Burton

Flora Wright, the model, beats Department of Trade and Industry investigators for pulling power. Numbers at yesterday's annual meeting of Burton Group were more than halved from the 2,000 odd who flocked there a year ago when the kiss-and-tell stories about chairman Sir Ralph Halpern's private life were at their height.

Those who did make the trip to the chandelier-hung Grosvenor Hotel in London's Park Lane seemed unperturbed by stories that DTI officials had been given powers to produce any books or documents they might want to see. Sir Ralph made a brief statement on the matter, but the only further passing reference came from Mr Leonard Bash, a private shareholder whose appearance at Burton and Marks & Spencer annual meetings has become as inevitable as the events themselves.

Other matters seemed much more pressing. Why had Burton abandoned the £5 Christmas bonus paid to former employees, demanded one pensioner, given that directors themselves were enjoying such grossly indecent salaries? Sir Ralph replied that Burton pensioners had done progressively better over the years and reiterated his homespun philosophy - "if you achieve something, you get something".

Shouldn't Debenhams run a delivery service, asked a lady from Tunbridge Wells, before launching into a sad tale about craved curtains? What about women board members? What about US expansion? What about mail order, given Next's and Sear's expansionary moves? And why, oh why, was Harvey Nichols being undercut by Harrods and Dickens & Jones?

## Wrong Clothing

Denis Healey's old line that being attacked by Sir Geoffrey

## OBSERVER

Howe is like being being savaged by a dead sheep has been doing the rounds in Tokyo while the British foreign secretary has been visiting. However, some Japanese people may not have understood precisely the connotations of the remark. At the Japan Press Club yesterday where he was to give a speech, Sir Geoffrey was described by the chairman as "the soft wife of the iron lady". A startled Sir Geoffrey retorted that he did not want anyone to be in doubt about his masculinity, and suggested he would rather be known as her "robust partner".

## Stevie Wonder

Viscount Etienne Davignon, 54, the new non-executive chairman of Dill, Read Ltd, has a habit of standing tantalisingly close to the centre of power yet never quite on the top of it.

Nicknamed Stevie Wonder during his two terms as a European Commissioner, first for industry and later for energy and technology as well, his main job recently has been as an executive director of Societe Generale de Belgique (SGB). This gives him a hand in running Belgium's largest industrial holding company, seen by many as the country's shadow government, even if it is rather more stable than the real government. He learned his negotiating skills as policy director for the Belgian Foreign Ministry, later becoming the outpost first chairman of the International Atomic Energy Agency in 1974. He moved to the Commission in 1977, where he was instrumental in building the Esprit programme for collaborative research in information technology. But he is better known



"It's Nicholas Ridley frightening the birds with his privatisation plans."

as the man who set up the EC's steel crisis regime and cajoled Europe's reluctant steelmakers to close more than 30m tonnes of surplus capacity.

All those skills and more should be needed at Dill, Read which nowadays is a bit of a hybrid, half-owned from New York, with European shareholders, but based in London. As a recently elected member of the International Council of the London Stock Exchange, he has been coming to the City about once a month. There are no great plans to change that and some of the business will be conducted from London and Paris. It is denied all round that he will be simply a figurehead. Unkind comment is that Dill, Read has no natural business base and he will have his work cut out to establish one.

## Fletcher's cuts

In pairing themselves to campaign for the abolition of the Inner London Education Authority, Michael Heseltine and Norman Tebbit, the Tory backbenches' two finest prima donnas, will pit themselves against a man who sings pianissimo: but with clarity.

Neil Fletcher, 43, replaced Francis Morrell (henceforth to be known as the Tory LEA leader in May last year in a swift coup. In less than nine months, the soft-voiced Fletcher has put himself at the head of a movement to shift the Authority from its perceived position as an unresponsive, union-dominated, faddish bureaucracy to one in which the customers - parents and children - were given pride of place and headmasters given support, resources and a respite from progressive circulars.

A speech at the Labour Party conference outraged the teaching unions by saying they were obstructive to change. It outraged some of his colleagues, too, in its explicit downgrading of the importance of progressive symbolism in favour of an emphasis on teaching the basics and restoring discipline. He is confident that LEA has strong parental support: a recent MORI survey of Westminster parents showed general satisfaction - much to Fletcher's pleasure, since the borough is in the van of those signalling it will opt out once the Education Reform Bill passes into law.

This week sees him recommending a budget which would cut £65.6m, or 6 per cent, of the LEA's £1.1bn annual spend - a cut which would mean a reduction of 6000 full time posts. It's a manoeuvre: the Government insists on a £144m cut, or more than 13 per cent, and the LEA figure is its last "offer". If that's rejected, Fletcher warns, the cuts demanded could reduce the capital's education to New York-like chaos.

## Tail Wag

"Battersea dogs" home to cauterise: "No this is not a home for abandoned puppies."

## WYKO GROUP PLC

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## Half year to October 31st

	1987	1986
Turnover	£'000	£'000
Pre-tax profit	16,977	16,562
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Interim dividend	2.2p	3.1p
	1.1p	1.1p

Copies of the interim report of the company can be obtained from The Company Secretary, Wyko Group PLC, Dudley, West Midlands DY1 1DN.



Paul Betts meets Gustave Leven, the publicity-shy chairman of Perrier

## Bubbling over in a healthy market

IT WILL go down in history as one of the great missed opportunities of British industry this century. After inventing the green club-shaped Perrier bottle nearly 85 years ago, the British owners of the famous sparkling water spring in southern France sold the business back to the French just after the Second World War.

The man who bought it was a former Paris stockbroker, Mr Gustave Leven. Over the last 40 years he has transformed Perrier into a remarkably profitable international company, described by some as the IBM of the mineral water industry.

"When I first visited the Perrier plant at Vergèze, it was a shambles. There were broken bottles everywhere. Everything was done by hand. But I immediately thought this was a golden opportunity," said 73-year-old Mr Leven in a rare interview last month. "It struck me at the time that all you had to do is take the water out of the ground and then sell it for more than the price of milk or for the matter oil. I decided I had to buy the business myself and never sell it ever again."

Since then, concentrating with single-minded determination on the business he knows best, Mr Leven has continued to expand Perrier's dominant position in the world mineral water market, at times against the advice of international experts and management consultancy firms.

With nearly 55 per cent of the French bottled water market and between 25-30 per cent of the US market, Perrier is now the undisputed leader of the mineral water business. Today the company exports its green bottles to 120 countries around the world and controls a wide range of other springs in France including Vichy-St. Yorre, and the still water springs of Contrexeville and Volvic. It also owns a number of springs in the US with colourful names like Ozarka, Great Bear, Oasis,

Zephyr, Poland Spring and Zephyrhills. After its \$450m (£224m) acquisition of the US Arrowhead Drinking Water company from Beatrice Foods last year, Perrier has seen its US annual sales double to nearly \$600m.

In the UK, where Mr Leven also sees enormous potential for development, Perrier has recently acquired Buxton spring in Derbyshire. "The UK market for mineral water is growing by about 50 per cent a year. After the US, it is the second most promising new market for bottled water," says Mr Leven.

Perrier's success is shown in the steady rise of sales and profits during the past few years. From FYR £2.4bn (£240m) in 1980, sales have grown to nearly FYR £15m in 1986. Net profits have also increased at roughly the same rate, from FYR £7m to FYR £12m during the same period.

Mr Leven's involvement with Perrier started by accident. In 1945 he was working for my father as a stockbroker when he asked me to find a buyer for Perrier which the British wanted to sell," Leven recalls. "I telephoned Sam Brownman, the Seagram chairman, whom I knew quite well, and asked him if he was interested. It was February and he told me 'I will come in the fall, keep it for me'." Leven took the answer to mean Brownman was not interested.

A few months later, he decided to visit the famous spring which had been owned by Lord Harnsworth, the newspaper publisher, until 1936 and subsequently by other British interests. "After seeing the potential of the business, I bought the spring with four close friends and we took it over in 1948," explained Leven.

The little green bottles were marketed with the irresistible slogan of "the champagne of table waters" and sales in France began to grow. In

1948, the spring employed 1,000 people to produce about 10m bottles a year. By 1952, it was already producing 150m bottles.

After heavy investment to achieve maximum automation — including not only a modern high-technology bottling plant but also a glass manufacturing facility on the site of the Vergèze spring — Perrier production has shot up to 1.2bn bottles a year. If all the other bottled water operations subsequently acquired are included, the group's total production has now reached 4bn bottles a year.

After transforming Perrier's position at home, Mr Leven turned his attention to the US. "When I started looking at the American market in 1976-77, everyone told me it was madness," he says. "I paid consultants to prepare market studies and all their conclusions were that it was not worth expanding in the US. The Americans, they said, will never drink mineral water and the market simply did not exist in the US."

But Mr Leven was in New York at the time and noticed that there seemed to be no alternative to alcohol or sugary soft drinks like Coca Cola except for iced tap water with a strong flavour of disinfectant. "I concluded that there was clearly room for Perrier in the US whatever the consultants might have said."

Launched with great show business éclat, Perrier soon became a fashionable alternative to the traditional cocktail for diet- and health-conscious Americans. Perrier today accounts for about 85 per cent of all bottled water in the US. Despite the dollar's weakness, Mr Leven says the US bottled water market continues to offer big growth opportunities for Perrier. Over the next five years, he expects the market to grow by at least 20 per cent a year in volume. "The US market is the French market 40 years



Comptons

ago," he says.

Indeed, despite the stock market crash, mineral water businesses are continuing to attract prices of two and a half times sales in the US. On that basis, Perrier's US operations alone are currently worth about \$1.25bn. Unlike other leading French food and drink groups, Perrier has never been tempted by large-scale diversification. It has a leading position in the Ropert and French vintage blue cheese market, but otherwise Mr Leven has always regarded mineral water as the group's core business.

He explains that large volumes are crucial in the bottled water market, and he expects it to grow even faster in coming years as consumers become increasingly health- and pollution-conscious. "There is never any recession in the mineral water market," says Mr Leven. "Even at times of economic crisis, demand for mineral water continues to expand normally. In 40 years, we have always been a force of stock at Perrier."

Mr Leven remains very much in charge of the company's lean management: "decisions are taken in five minutes and no one spends any money without my approval," he says. He scoffs at recent takeover rumours. Control of the company is now shared by Mr Leven

(with just over 25 per cent of the shares) and the Exor group (with roughly 25 per cent). Exor, a holding company controlled by the Metaxopoulos family (a French-based family with interests in vineyards and property), reached an agreement with Mr Leven about four years ago to keep control of the company stable and secure.

Mr Leven has also sought to ensure long-term shareholder loyalty by generous dividends and a determination not to dilute equity by a string of paper acquisitions. Indeed, Mr Leven proudly points out that he has always paid cash for his acquisitions and big investments. Only companies where the management does not own much of the equity find that new share issues are the most attractive way to finance expansion, he maintains.

But Mr Leven has had his share of failures. A new still water called Charier, pitched against the popular Evian brand owned by the French BSN food group, flopped badly in the 1960s after a misjudged marketing campaign. But such setbacks have been few and far between. Mr Leven sums up the reasons for his optimism: "We've never been better than we are now. We are the leader in a market in full expansion with more and more people drinking mineral water."

## UK public expenditure

# Full of facts and figures signifying nothing

By Malcolm Levitt

THE Public Expenditure White Paper (PEWP), due out next week, will tell us more about what the Government is spending than what we are getting for our taxes of approximately £7,000 per household this year. It will relate numbers of civil servants, teachers and policemen, but it will not tell us what we really need to know — what all these people are producing.

It can be genuinely difficult to define what public servants are meant to be producing. Government does not operate in a vacuum: a host of social and economic factors outside its control make it difficult to measure the effect of public spending alone. And successive governments have avoided greater precision about their objectives because it provides criteria not only of success but also of failure.

But all is not lost. Most public servants do things which can be measured, and modern quantitative techniques enable us to allow for the impact of socio-economic factors and to concentrate on government performance.

In the past four years the Treasury has been trying to switch the focus of the White Paper away from concern with inputs — what is being spent — towards outputs — what is being achieved. Nowhere was this more vigorously brought to public attention than in the winter of 1984/85 when the commitment to the Nato target of 3 per cent real growth in defence spending beyond 1985/86 was dropped. After that, defence effectiveness was to be maintained by more vigorous pursuit of value for money in the Ministry of Defence's £8bn procurement programme.

In all government services, the emphasis was to be on improved economy, efficiency and effectiveness, as laid down by the Government's Financial Management Initiative (FMI), which requires better information not only about costs but also about objectives and how far they have been achieved.

To comply with this there is much talk of performance indicators. It is claimed that

the 1987 PEWP has 1,800 of them. What it mainly has are numerous statistics on numbers of employees (civil servants, doctors, teachers, policemen) but these are inputs not outputs.

Then there are measures of processes, such as the number of trainees on various Manpower Services Commission courses; but how many found related jobs?

The Department of Education and Science chapter shows how pupil-teacher ratios have fallen; but how much of this is because local authorities have been slow to close down school places in the face of falling rolls?

The chapter on the National Health Service shows increased spending and cost-saving improvements in efficiency. But to what extent have resources simply grown

in response to an ageing population? Hospital length of stay per in-patient is falling; but what is the picture after deducting patient re-admissions and what is happening to waiting times for surgical admissions?

The Home Office chapter shows the increase in crime, policemen and crimes cleared up; the data shows that both the proportion of all crimes cleared up and the number cleared up per police officer have fallen since 1980.

It is hard to escape the conclusion that the spirit of the FMI has some way to travel. However, last year's PEWP contains two developments and it will be interesting to see what the next one does to further these.

The DHSS social security chapter provides data on staff productivity in terms of a workload index, administrative costs as a percentage of benefit spending, clearance times and error rates for benefit payments.

Recently published research which compares the staff workload and unit costs of the DHSS, Inland Revenue and Customs with those of clearing banks and insurance companies suggests that the public administrations concerned compare reasonably favourably with their private counterparts.

Routine processing is also a prime feature of MOD support services, which feed and move troops, pay invoices, overhaul vehicles and so on. The manpower concerned accounts for a quarter of the civil service. Much of what they do has private sector analogies and data on workload, unit costs and clearance times should be provided.

There is a similar paucity of performance assessment when it comes to locally provided services. The Home Office chapter refers to the development of performance indicators on the costs and workloads of courts (expenditure £180m). But there is no mention of comparable performance indicators for the police (expenditure more than £3bn) or local education authorities (£12bn).

To tackle such tasks involves statistical analysis of resources and local socio-economic conditions. The study cited above shows that although a 1 per cent increase in police manpower provision improves the crime clear-up rate by 1.3 per cent, almost a quarter of police forces could improve their clear-up rates by about 10 per cent simply by becoming more efficient.

The annual PEWP is the central means by which the Government tells us what is being achieved and how efficiently. It needs to tell us a good deal more if we are to be sure that we are not still just throwing money at problems.

*Growth and Efficiency of Public Spending*, M S Levitt & M A S Joyce, NIESP, Cambridge University Press.

The author is a senior consultant with Ernst & Whinney and was formerly a senior economic adviser to the Treasury.

## No case for leaving CGT

From Mrs Judith Chappin. Sir, In your leader last Friday (January 8) you urged the Chancellor to be bold in his reform of taxation, but to ignore calls from the Institute of Directors and others for the abolition of inheritance tax and the scaling-back of tax on capital gains, in order to show "a commitment to fairness and efficiency."

Capital gains, you argue, should be taxed as far as possible like ordinary income, while inheritance tax should be designed to cause the break up of large fortunes, thereby encouraging the diffusion of capital and efficiency of its use.

In the 1970s, redistribution by taxation was a popular notion. But as Professor Sandford pointed out in his article the day after your leader appeared: "High marginal tax rates did not achieve the hoped-for reduction in inequality because they could be avoided and evaded — and the distortions they generated hindered economic growth." The notion is as erroneous when applied to capital taxation as it was when it was applied to income tax.

Inheritance tax may or may not be capable of breaking up large fortunes (probably not, for the owners of large fortunes are adept at avoiding such consequences), but it certainly does not achieve a diffusion of capital in private hands. Its main effect is to discourage the accumulation and passing on of modest sums which are required for private investment and the generation of new business, and which represent a genuinely wider distribution of the nation's wealth.

Capital gains which are, in effect, trading gains should be taxed accordingly, but is there really any case for taxing the growth in value of capital funds? Leaving aside the fact that three-fifths of the yield of CGT is not from an increase in real value, but from nominal gains arising from the inflation of 450 per cent between the introduction of CGT in 1965 and the indexation of gains in 1982, a capital gain is capitalisation of an increase in future (generally taxable) income.

If you tax the capitalised value as well as the income,

## Letters to the Editor

there is double taxation. Nor is there clear evidence that the abolition of CGT will lead to income tax payers turning their taxable income into non-taxable gains, as you suggest; other developed countries manage satisfactorily without it.

The fair and efficient working of a capitalist society depends on the accumulation of capital in as many hands as possible. This will not be accomplished by high taxation, any more than high rates of marginal income tax led to greater equality of incomes.

And at a time when rates of personal tax are being reduced, there is no case for leaving CGT where it stands when it was introduced in 1965, when the basic rate of income tax was the equivalent of 41 pence in the pound.

Judith Chappin, Head of Policy Unit, Institute of Directors, 116 Pall Mall, SW1

## No wonder MPs are camera-shy

From Mr Peter Stockill. Sir, You point out that MPs are reluctant to admit television cameras to the House of Commons ("The Camera-shy Commons", January 3). This reminds me of the first time I heard radio broadcasts from that chamber.

I was studying politics at university at the time, and waited eagerly with fellow students for this first broadcast. When we heard the incessant shouting and bawling we were shocked. We had no idea that legislation emerged from such chaos. Worst of all, we felt betrayed. We ourselves were showing more respect for Parliament than MPs who, we felt, had let us down.

There was far more civility in the debates of our students' union than on the floor of the House of Commons. Anyone who shouted was ejected. (This was at a time when students were regularly condemned for their allegedly unruly behaviour in demonstrations. Instead

of setting the police on us, perhaps the authorities should have sent riot squads into the House of Commons.)

It is little wonder that MPs are wary of being televised. If cameras were admitted, it really would be Whitehall farce.

Peter Stockill, 8 Bursby Green, Berwick Hill, Middlesbrough, Cleveland, Yorkshire

## Market makers are too isolated now

From Mr Tom Wilmut. Sir, I am confused and astounded by the weakness of the UK stock market. With a strong currency, a buoyant economy, low corporate and personal tax rates and reducing unemployment, one would expect share prices to reflect the world decline, but not to be devastated.

Are the huge declines we are seeing an indication of a massive future reversal of our economy, a lack of liquidity, or do they simply reflect a lack of communication and experience in the market makers?

With the removal of the market floor, our market makers live in isolation. They do not have the opportunity to talk to and gain confidence from the older "jobbers," who used to be a feature of the market floor. These experienced professionals knew the risks of a market place, and were aware, also, of a market maker's responsibilities. Their first responsibility was to ensure orderly markets by absorbing risk, either "bull" or "bear," to steady the dramatic gyrations of the simplistic laws of supply and demand.

I suggest that our new breed of market makers, lacking communication with their elders, can only respond to the dictates of the banks — risk adverse — which control their companies. The result is American-like gyrations accelerated by inexperience.

Our market place has fallen

further, in the recent reversal, than anywhere else in the world. Unless there is a catastrophe around the corner, I can see no reason for this other than inexperience. Please, Sir Nicholas Goodison, let us have the market floor back.

Tom Wilmut, Harward House, 95 Southwark Street, SE1

## Who shall fix those who 'fix'?

From Mr Martin K. Walford. Sir, It has recently been asserted that there is an offence, known to the law of this country, relating to conspiracy to "fix" a market.

It is tempting to enquire whether or not the concerted action of the central banks in the foreign exchange markets does not amount to the same evil, if it be an evil.

Perhaps the obvious derisory response which would presumably be given to such an enquiry is, in fact, a fair statement of the realistic position concerning whether or not such an offence really exists. Or is there one law for individuals and another for large central government institutions?

Martin Walford, Wedlake Bell, 16 Bedford Street, Covent Garden, W1C

## Children of the streets

From the Director of Centrepoint, Soho. Sir, I would like to thank the many FT readers who responded so generously to John Lloyd's article of December 19 on the work of Centrepoint Soho, "Children of the Streets."

It seems certain that 1988 will see more young people with no home of their own; lost, frightened and destitute on the streets of London's West End.

If you are young and homeless, the West End is a very dangerous place. However, thanks to the support of people such as your readers, Centrepoint can offer safety and shelter to some of these young people. We are extremely grateful.

Nicholas Hardwick, Centrepoint Soho, 33 Long Acre, WC2

groups and citizens/consumers battle things out.

Only if the extent and distribution of the costs and benefits of trade policies are clearly articulated and opened to critical debate can we expect to arrive at politically acceptable outcomes.

Andrew Gibbons, 33 Medway Gardens, Wembley, Middlesex

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EUROPE'S BUSINESS NEWSPAPER

From Mr Andrew Gibbons. Sir, To propose transparency in trade policy to assist debate is not the same as defending free trade, a distinction your correspondent Mr Harry Shutt (December 31) should note.

He and associated bodies would be capable of objectively assessing the economic costs of trade protection; this is at best naive. Since he also implies that

calls for greater transparency in trade policy are merely motivated by the interests of "large multinational companies," we may be forgiven for concluding that he approves of the present range of trade interventions and associated benefits to particular groups, despite the costs imposed on the larger populace, and would prefer these not to be further discussed.

Surely, political discussion on

what is appropriate trade intervention requires the possibility of comparing the likely gains and losses within a nation, and the groups to which these would accrue. Australia's Industries Assistance Commission is a good case of a body with a statutory obligation to determine objectively the economic impact of protection policies — and then to stand back while the politicians, lobby



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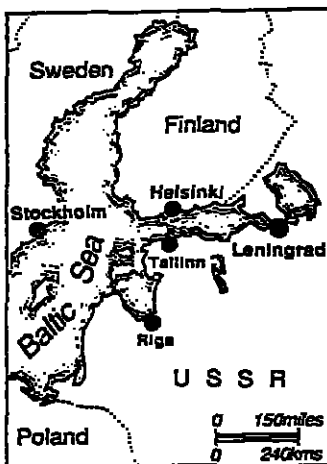
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## Soviet Union, Sweden agree on historic Baltic pact



THE SOVIET UNION and Sweden will today sign a preliminary agreement to settle their 19-year-old dispute over boundaries in the Baltic Sea, writes Sara Webb in Stockholm.

Mr Ingvar Carlsson, the Swedish Prime Minister, said the agreement would lead to long-term stability in Swedish-Soviet relations, which during the early 1980s were soured by repeated violations of Swedish territorial waters by Soviet submarines.

The agreement, which was greeted as a diplomatic success by both sides, will mean increased fishing catches for both countries

in the Baltic and will open up the possibility of oil and gas exploration in a hitherto unexplored zone.

The long-disputed area between the Soviet Union and Sweden will be divided so that Sweden receives 76 per cent and the right to fish up to 6,000 tons a year in the Soviet Union's 25 per cent part of the area.

The Soviet Union will in turn have the right to fish up to 18,000 tons in the Swedish part of the zone.

Relations between Sweden and the Soviet Union started to thaw in 1986 when Mr Carlsson visited Moscow.

The negotiators on both sides had been under pressure to reach an agreement

to mark the first official visit to Stockholm by Mr Mikhail Gorbachev, the Soviet Prime Minister, which began on Monday.

Mr Carlsson conceded that both sides had to compromise but said: "This is a very good agreement, good for our fishing interests and good for our security policy."

He said that the agreement was an indication of the greater openness and flexibility shown by the Soviet Union in its foreign policy. It was unique for a small country and a super-power to reach a good agreement after years of diametrically opposed views on the question of where the line between

them should be drawn. The military authorities as well as fishermen should be pleased with the agreement, Mr Carlsson said.

The agreement is expected to take effect from March or April once technicalities such as the number and size of fishing vessels and licence agreements are settled.

The success in Stockholm has been viewed with interest in Oslo, where Mr Kyrrebo is travelling on Thursday to hold talks on another boundary dispute - that between Norway and the Soviet Union in the Barents Sea. Hopes of an agreement on that front have now risen considerably.

Free for all ended, Page 2

## THE LEX COLUMN

### Wall Street's long shadow

The UK equity market's ability to ignore events on the other side of the Atlantic was beginning to look rather suspect yesterday. Having been 8 points ahead at lunchtime, the FTSE-100 index finished at the day's low, and it has now given up two thirds of the gains achieved in its brief New Year rally. At the moment, it seems that the big moves in both New York and London tend to be on the downside rather than on the upside, and New York's failure to bounce back convincingly on Monday is a depressing reminder that the markets remain in a highly uncertain mood. The fear is that the Dow may have to test its post-crash low of 1,738.4 before it moves ahead, and this is a possibility which London cannot ignore.

Whereas last week the markets were betting that the US trade figures would be better than expected, this week the forecasts have taken on a more bearish tinge. Japan's decision to delay its December trade figures is also rather mysterious; there are even those cynics who suggest that the Japanese and the world's central banks may have been given advance warning of terrible figures from the US. Meanwhile, trading volumes remain low and with the increasing pace of redundancies at several well-known London brokers, many people are probably more concerned about whether they will have a job in three months time than they are about where the index is headed.

Another uncertainty for the market, if less pressing at present, is the oil price. Investors and oil traders seem to be at odds on this; the latest rumours of price discounting by Opec have badly upset the oil price but not oil shares, whereas last week's equally scanty evidence of rising oil demand was welcomed by the stock market but ignored by the oil market.

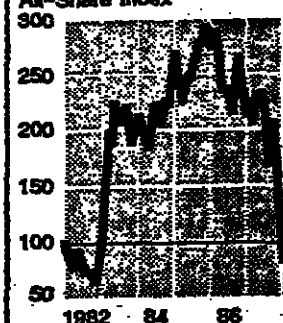
This time the stock market's response seems closer to the mark. It may be true that Opec is selling oil at illicitly low prices, but provided members persist in their new found production discipline, any undercutting on price should prove containable. Even though some of the 2m b/d reduction in output since the last Opec meeting may be the result of lower demand rather than greater self-restraint, the \$2 fall in the oil price since January surely underestimates the achievement.

#### Bank profits

Professional illusionists would goggle at the incredible vanishing trick which the UK

#### Norsk Data

Share Price relative to FT-A



clearing banks are preparing to pull off with their £3bn of Third World debt provisions. Two of the clearers, Midland and Lloyds, will report a 1987 loss because of them, and the other two, NatWest and Barclays, will show profits sharply down. But rather than pass this shock on to their staff in the form of reduced or zero profit sharing, the clearers are asking shareholders to pretend they did not exist.

Barclays' shareholders have already agreed to shut their eyes, and the others will be voting in the weeks ahead. The banks' argument is that the sins of the staff (long moved on) who lent all this money to Third World countries back in the 1970s should not be visited on their innocent present day successors. And in Barclays' case, at least, the shareholders evidently thought so too.

The staff must be pleased. But this is not the way to encourage sound banking, or discipline bankers to take a long term view. Banking is a business where it is too easy to make quick profits by piling on loans, and leaving others to clear up the mess when they go bad. Earlier this week, the Bank of England said that LDC provisions do not count as capital. The clearers are now saying they do not belong to the profit and loss account either. Poof! Vanishing trick complete.

#### Norsk Data

The toppling of Norsk Data as a Scandinavian wonder-stock seems sadly complete. The company had warned of problems back in October, but yesterday's announcement that 1987 profits will in fact be halved pushed the shares down from Nkr90 to Nkr69, putting a market value of around £160m on a company which was valued at nearly £800m only a few months ago.

The speed of the collapse is still rather mysterious. Earnings growth in 1986 had slowed from the 60 per cent of earlier years to a mere 24 per cent, and it was apparent that pushing into computer markets outside Scandinavia was going to be a costly business. October's announcement had spoken of difficulties in the US, India and France; to these must now apparently be added Germany, Switzerland, the Netherlands and the UK.

The root problem lies not with sales, which net of acquisitions were roughly static last year, but with a rapid build-up of distribution and marketing costs ahead of growth which never arrived. The damage seems to have been worst in countries where Norsk's market share is smallest: and in West Germany, rather worryingly, Norsk has had its important final quarter badly dented by companies postponing orders for computers in the wake of the October crash.

Valuing the shares is scarcely feasible at present, since the exact nature of Norsk's problems is still unclear. The company will doubtless be able to pull a better picture with the formal presentation of its results at the start of February, but even then investors are likely to prove unforgiving.

#### US acquisitions

UK institutions which paid for the last minute dash by UK companies to buy subsidiaries in the US just before the market fell may look at the spending totals for 1987 with a slightly sick feeling. According to consultants JP Mervin, some 30 per cent of the record \$30bn spent by British industry in the US was financed by share issues in the UK - a lot of money to spend buying control at the top of a bull market.

Even though the experience of Blue Arrow's underwriters will presumably close the way to other companies wanting to finance grandiose US acquisitions with paper this year, it may not mean the end of the traffic westward across the Atlantic. With opportunities in the UK limited, the US still remains UK companies' favourite place to make acquisitions, and since the crash the pace of smaller deals has been maintained. It would be wrong, however, to expect the fall in the dollar to act as an incentive in itself. The historic pattern shows no relationship between the number of acquisitions and exchange rates, which is perhaps not surprising as most of the deals are financed by dollar debt.

Memories of the Prague Spring still haunt the Communist bloc writes Judy Dempsey in Vienna

## East Europe agonises over reform process

THE 20th anniversary of the Prague Spring, the reform movement which was crushed by Soviet-led tanks in August 1968, is the focus for a major ideological battle in Czechoslovakia.

Crucial questions are being asked about how Communist systems can be reformed. The battleground is largely the pages of the Czechoslovak press where, for the past two months, two ideas have been persistently repeated.

The first is that the party leadership of 1968 wanted to "destroy socialism", the second, that no similarities whatsoever exist between the 1968 reforms and those now taking place under Mr Mikhail Gorbachev, the Soviet leader.

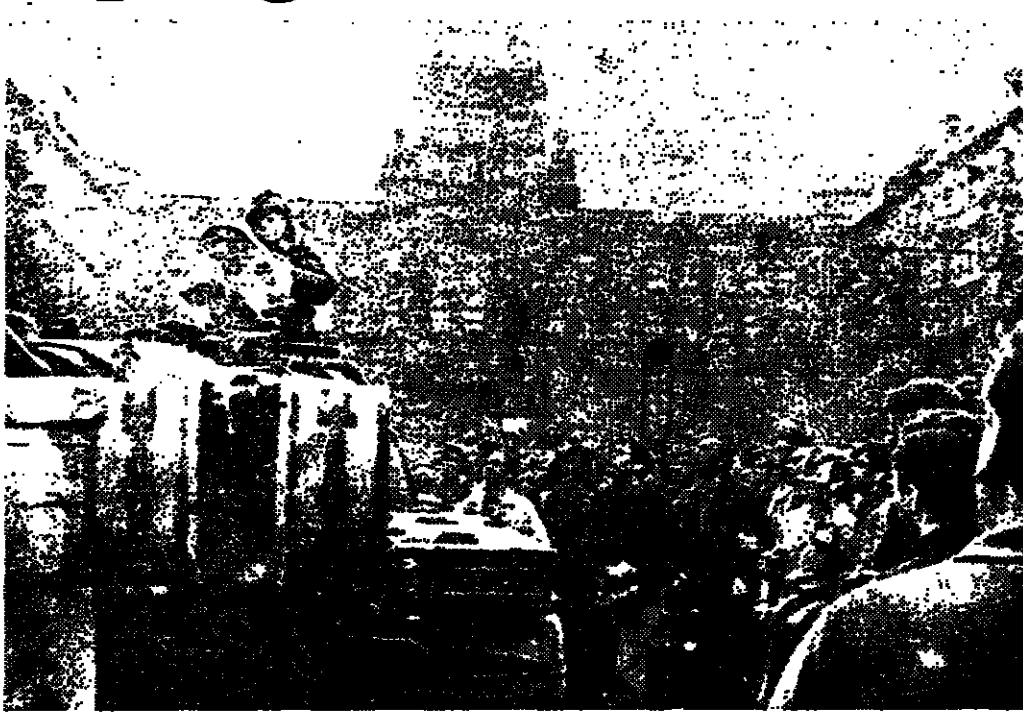
But the battle over 1968 goes much deeper. In the context of what is taking place in the Soviet Union and Eastern Europe under Mr Gorbachev, it raises the whole question of whether reforms are really possible in Soviet-type systems without the leading role of the party becoming threatened and weakened.

This was one of the issues central to the fall last November of Mr Boris Yeltsin, the Moscow party chief who was dismissed by Mr Gorbachev. "Yeltsin was going too fast. He was putting the leading role of the party at risk," a Hungarian party historian commented.

After Mr Yeltsin's dismissal, warning bells rang out in parts of Eastern Europe. On that day, the Hungarian central committee was holding a plenum on ideology, its first for 20 years.

Several members had tabled their intention to speak on the second day.

"They had prepared what



Twenty years after Soviet tanks rolled into Prague the country remains cautious as to whether Soviet-style reforms, in the spirit of Mr Gorbachev's glasnost, are possible

were radical speeches on the need for genuine socialist pluralism," a Hungarian journalist said.

"But when Yeltsin fell, they realised that Gorbachev was not going to compromise the leading role of the party with reforms, or people which directly challenged that role."

East European journalists and intellectuals see two threads emerging from the Yeltsin affair which give them some indication of the pace and direction, not only of Mr Gor-

bachev's own reforms, but the effect on Eastern Europe.

"For one thing, the leading role of the party supported by ideology, which frankly is practically dead in some parts of Eastern Europe, must remain the brick on which Gorbachev builds his reforms, otherwise a conservative backlash will emerge," a Hungarian academic said.

Other East Europeans argue that Mr Gorbachev wants party leadership in Eastern Europe which are pragmatic, not radi-

cal, change which is gradual, not sudden. In short, the party must continue to set, control and implement the agenda.

But, however much East Europeans are excited by Mr Gorbachev's reforms, the Hungarians in 1968, the Poles, the Czechs in 1968, have all seen attempts at reform crushed.

"We tried in the 1960s," a Czech economist explained. "It was destroyed. We are hopeful with Gorbachev, but we can learn little from the Soviet Union. We had a political cul-

ture before the war. We tried to revive it in the 1960s, whereas Gorbachev is only now trying to develop one. The gap in experiences and expectations is very wide."

Hungarian intellectuals are also cautious, although the debates in the Hungarian journals on the need for some political pluralism have become increasingly radical in recent months.

They recognise, however, that one of the problems with reform is that it builds up expectations which cannot be controlled.

That is why the recent appointment of Mr Milos Jakes, the new party leader in Czechoslovakia, is important. He does not raise unrealistic expectations.

Mr Jakes is, so far, no great proponent of either *glasnost* (openness) or *perestroika* (restructuring). But from a Soviet perspective, Mr Jakes has in his favour his thorough knowledge of the Communist Party of Czechoslovakia.

"He won't rock the boat. He knows who to pull up or kick out. The last thing Gorbachev wants is instability in his backyard," commented a Czech economist who was involved in the Prague Spring and who was expelled from the party by Mr Jakes.

Equally, Mr Gorbachev wants no false hopes or expectations which cannot be fulfilled. The cost of the upheavals in Eastern Europe have not been forgotten by the new Soviet leadership.

## More jobs go in wake of October crash

BY STEPHEN FIDLER, EUROMARKETS CORRESPONDENT, IN LONDON

CITICORP, the US bank holding company, announced yesterday that it was making 85 people redundant at its London investment bank, while Credit Suisse Buckmaster & Moore, the UK stockbroker 85 per cent owned by Credit Suisse of Switzerland, is to shed 35 of its 455 staff.

Meanwhile in Chicago, Mr John McGillicuddy, chairman of Manufacturers Hanover, the New York bank, said that staff levels would be reduced by 9 per cent across the board from next week. Its London operations would be spared severe reductions.

Citicorp, which has already announced significant staff reductions in the US, said the

job cuts - from around 2,200 staff in its investment bank in the UK and a total Citicorp workforce of 4,500 in Britain - would affect its Eurosecurities and gilt-edged stock businesses and the equities operation of Citicorp Scrimgeour Vickers.

Mr George Lyne, group managing director for Credit Suisse Buckmaster & Moore, described the move as "a general slimming down of the institutional business departments" after the sharp fall in share trading volume in the UK since October's stock markets crash.

The cuts would affect UK sales and trading, corporate finance and research, but the firm would not exit from any

business lines.

The company, which is independently managed, had expanded from about 200 people before deregulation, and would now be reduced to 420.

The average length of service of those losing their jobs was around two years and 19 of the 35 would simply not be confirmed in their jobs.

This brings job losses announced in the City of London since October to about 1,300, according to analysts. However, this figure is thought to represent the or probably substantially less, of the actual reduction in employment.

Employment and salary levels rose rapidly as firms prepared

for the liberalisation of securities markets in October 1986.

After a sharp fall in equity trading volume since October's stock market collapse and the slowdown last year in activity of the Eurobond and other international markets, this is now being seen as an substantial cut in the City.

Citicorp said the cuts followed the completion of a review of operations. The sackings were not entirely due to the collapse of stock markets in October, but the fall had contributed to the decision. Citicorp would not leave any businesses, a spokesman said, but declined to specify where the axe would fall.

## Israel, Jordan seek US help on dam

BY ANDREW GOWERS AND JUDITH MALTZ IN JERUSALEM

ISRAEL and Jordan have asked the US to mediate between them on the delicate question of allocation of water from a hydroelectric dam which Jordan and Syria plan to build.

Revelation of plans to construct the \$450m dam, at Maqarin on the Yarmuk River, the last big untapped tributary of the Jordan, has alarmed Israel, which fears that its access to the river's waters may be limited.

The US Government is understood to be in close touch with both sides in order to prevent any flare-up of tension over the dam between Israel and its Arab neighbours.

The mediation, which is still at an early stage, underlines the sensitivity of issues concerning water in the Middle East. In the 1960s,

disputes over access to scarce water resources were a source of friction and sporadic hostilities between Israel, Jordan and Syria.

"We are very worried," said one Israeli official. "The whole issue involves not only water itself but also diplomacy and security."

Last month Mr Yitzhak Shamir, the Prime Minister, said: "No-one needs to be told that the water issue is one of the most significant issues to all countries of the region, Israel included."

The present Jordan-Syria project revives a 1976 joint plan to tap the Yarmuk for electricity. The project, which is a compromise allowing Jordan to continue using Yarmuk water to irrigate the northern Jordan Valley, a key

agricultural area, while Syria will use the dam to generate hydroelectricity, has long been a source of controversy.

The idea is that the US will consult, as it did in the 1970s, with Israel and Jordan, on the basis of a 1955 document known as the Johnston Plan. This draft agreement, laying down allocations of Yarmuk water, was never signed because of opposition from Arab countries. Negotiations are likely to be complicated by the fact that the river is known to be highly variable in volume.

Israel claims a right to some of the water. It already draws on the Yarmuk to a small extent for irrigation. Israeli officials claim that Jordan is more dependent on the river.

Security issues arise because the Yarmuk skirts the strategic Golan Heights, which Israel seized from Syria in 1967 and subsequently annexed.

Jordan, for its part, is keen to avert any Israeli attempts to stop the project. Syria in this case considers itself to be dealing only with Jordan. All sides are anxious to maximise use of the river waters, which currently run into the Jordan and then to the Dead Sea.

Those involved are hoping to settle the issue before construction of the big dam begins. Jordan is seeking finance for the plan, and there are reports that the Soviet Union is helping Syria with its portion of the funding. Building could take up to five years.

## World Weather

Location	Temp	Wind	Cloud	Precip
Amsterdam	10	10	10	10
Bombay	25	10	10	10
Buenos Aires	15	10	10	10
Calcutta	25	10	10	10
Cairo	20	10	10	10
Colon	25	10	10	10
Hong Kong	20	10	10	10
London	10	10	10	10
Los Angeles	15	10	10	10
Manila	25	10	10	10
Moscow	5	10	10	10
New York	10	10	10	10
Paris	10	10	10	10
Rangoon	25	10	10	10
Seoul	5	10	10	10
Singapore	25	10	10	10
Tokyo	10	10	10	10
Yokohama	10	10	10	10

## N Korea to boycott Olympic Games

NORTH KOREA yesterday announced that it would boycott the Seoul Olympic Games, only a day after the Soviet Union said it was going to compete, Reuters reports.

North Korea's Olympic Committee said the decision was taken because proposals to stage some events jointly with the South had not been satisfactory.

Mr Juan Antonio Samaranch, president of the International Olympic Committee, spent more than two years negotiating with North and South Korea to avert a boycott.

Last July North Korea was

offered, with Seoul's agreement, archery, table tennis, women's volleyball, the men's 100m cycle race and one of four soccer preliminary group competitions.

However, the North has said that these are not enough.

The Soviet Union's Olympic Committee said it supported North Korea's bid to share the games but the question of its participation had not influenced its decision.

Mr Samaranch said there was a possibility that North Korea could still take part even after the official deadline for decisions on January 17. He said

the country would reconsider if an agreement was reached through a special conference between the two countries.

The International Committee is also considering banning those countries which boycott Seoul from participating in the next Olympics.

Moscow's decision - it will take part in all events with a team of more than 500 - brings the number of participating nations to a record 153 and will be the first time since the Montreal Olympics in 1976 that the US and the Soviet Union have directly competed.

## CARCLO INTERIM RESULTS

	Unaudited half year ended 30 September 1987	Audited year ended 31 March 1987
Turnover £'000	48,879	66,540
Profit on ordinary activities before tax £'000	3,588	5,080
Earnings per ordinary share of 5p	5.4p	9.8p
Dividends per ordinary share of 5p	1.1p	3.75p
Dividend cover (times)	4.9	2.6
Shareholders' funds per ordinary share of 5p	56p	48p

Earnings per ordinary share up by 29%  
 Dividend per ordinary share up by 25%

CARCLO ENGINEERING GROUP PLC

Kirkstall Road, Leeds LS4 2AQ



## French group sells US retail chain for \$655m

By PAUL BETTS IN PARIS

**GENERALE OCCIDENTALE** (GO), the diversified French company formerly controlled by Sir James Goldsmith, is selling its Grand Union supermarket subsidiary in the US for \$655m.

The American supermarket businesses will be acquired by a Grand Union top management team in a leveraged management buy-out operation, GO said yesterday.

Sir James, who sold his controlling stake in GO to Compagnie Générale d'Electricité (CGE), the French telecommunications and engineering group, for about FF1.5bn (\$271m) last summer, is widely expected to participate in the leveraged management buy-out.

He is known to have close ties with Grand Union's management and a keen interest in the US supermarket business. The sale of Grand Union is the first step in CGE's plans to dispose of surplus assets, Mr Pierre Suard, CGE chairman, indicated last autumn that he intended to develop GO's publishing and media businesses, notably its Presses de la Cité publishing subsidiary, but to shed other assets.

Apart from Grand Union, these include GO's substantial forest interests in the US and its 37 per cent stake in the Basic Resources oil company. These disposals are expected to generate cash of about FF1.5bn.

CGE's acquisition of the controlling interest in GO last summer caused controversy because of the secretive nature of the deal, and because it happened barely two months after the privatisation of CGE.

Moreover, GO's control of L'Express, the French weekly news magazine, fuelled the row with claims that CGE and its friends in Mr Jacques Chirac's RPR party were seeking to take over an influential French publication before this spring's presidential election.

However, Mr Suard has defended the deal claiming that CGE's acquisition of a controlling interest in GO was part of an effort to develop a third core business sector in services. Mr Suard subsequently emphasised that CGE was especially keen to develop the Presses de la Cité publishing and media business and expand into cable television.

## NatWest wins US securities go-ahead

By James Buchan in New York

**NATWEST HOLDINGS**, the US subsidiary of the big UK clearing bank, National Westminster, will push ahead to develop its securities business after Monday's green light from the US Supreme Court.

On Monday, in an important decision, the Supreme Court refused to hear an appeal by the Wall Street houses against the operation by NatWest of its County Securities subsidiary, which has provided research-based brokerage services to financial institutions since mid-1984.

In refusing to hear the appeal by the Securities Industry Association (SIA), the court dealt a further blow to efforts on Wall Street to keep the commercial banks out of the securities trade.

The SIA had argued that the Federal Reserve Board, in allowing a bank subsidiary to trade securities and give investment advice, was violating the Glass-Steagall Act.

Since its landmark approval of the County operation 18 months ago, the Fed has authorised a number of bank holding companies to enter the securities field.

Meanwhile, a bill to water down the 1933 Glass-Steagall Act is before the Senate Banking Committee.

Mr Keating said that County, as an agency broker serving large institutions, was neither underwriting securities nor dealing on its own account - which Glass-Steagall specifically outlaws for banks. This was essentially the argument made by Judge Robert Bork, who overruled the SIA appeal in the Appeals Court.

County Securities is seeking Fed approval for the purchase of a small Washington, DC, research house.

## Feverish auction develops for A.H. Robins

FOR A COMPANY once shunned as possibly the most hazardous commercial property in the US, A.H. Robins has had a lot of visitors lately.

The Richmond, Virginia, drug company is accused of injuring hundreds of thousands of women with its Dalkon Shield intra-uterine device. It could pay out \$2.48bn in compensation - three times as much as its total assets. It has been 2½ years in the bankruptcy courts.

But, in the past month, the founding family and Wall Street institutions and specialists who own A.H. Robins have been conducting a feverish public auction for the century-old company.

Equity holders, who looked like being wiped out when the bankruptcy judge fixed the Dalkon Shield compensation fund at \$2.47bn in December, have been able to play off different bidders for their stock.

Three international drug groups are willing not only to guarantee that \$2.48bn will be available for the women, but to put up about \$600m to own the company.

A committee of outside shareholders has been lobbying the two US groups, American Home Products and Rorer, this week to improve their offers of around \$600m in stock for A.H. Robins.

Mr Wilbur Ross, an investment banker at Rothschild Inc, who played an important role advising stockholders in the Texaco bankruptcy, says "Our fundamental interest is in maximum near-term value and relatively high surety."

Robins family shareholders, who control about 40 per cent of the stock, favour a third and less radical plan, put forward by Sanofi, the ambitious young French pharmaceutical group,

tough as he criss-crosses Manhattan trying to win support from the non-family shareholders. "Over the long term, shareholders get more money with us," he insists stoically.

Tomorrow, Judge Robert Merhige, the often impatient bankruptcy judge who unleashed the auction when he put a limit on the Dalkon Shield liability last month, has his first chance to adjudicate between the three offers. In the process, he could

lift the veil of Swiss secrecy from its ownership and operations.

Wall Street analysts say that Robins has a valuable franchise of over-the-counter products, including Robitussin cough syrup and Chap Stick lip salve, a relatively good line of ethical drugs and a much-admired 750-strong specialist sales force.

Moreover, the \$2.48bn settlement is not as expensive as it

out of the cash hoard, Robins-Sanofi can provide nearly \$2bn into the trust, while still ending 1982 with some cash in hand.

By the next year, Sanofi will have a stream of US profits and control of a large-scale distribution network for its own products - all for \$600m, less \$45m. The claimants' lawyers and the equity holders are hoping that all three companies will pay a bit more for this prospect. The lawyers want bigger sums paid into the trust earlier on. Wall Street's arbitrageurs, who have bid up Robins stock from \$14 to \$23 in the past month, are betting that stockholders will not be forgotten.

with drawings of \$200m a year out of the cash hoard, Robins-Sanofi can provide nearly \$2bn into the trust while still ending the year 1992 with some cash in hand. By the next year, Sanofi will have a stream of US profits and control of a large-scale distribution network for its own products - all for \$600m less \$45m.

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## James Buchan in New York analyses the dramatic improvement in the corporate health of a troubled US drugs group

which has built up a nearly \$3bn business in Europe. But this still depends on licence agreements in the US.

Under the plan, Sanofi will not buy out shareholders. Instead, it will inject a \$76m company and \$600m in cash into A.H. Robins in return for securities convertible into 58 per cent of the company and control after five years.

Because Sanofi is thin on US expertise, it will probably keep Robins family management in place for at least five years.

The Robins directors accepted the Sanofi plan at a two-day board meeting over the New Year but Mr Jean-Francois Dehecoq, Sanofi vice-chairman, appears to be finding the going

cause a flurry of improved offers.

US drug companies operate in a profitable market, rarely come up for sale and are expensive when they do. Last week's offer from Hoffmann-La Roche for Sterling Drug shows how difficult it is to make a large US drugs acquisition.

The offer is high-priced by Wall-Street standards, at more than 20 times Sterling Drug's earnings. Roche has also promised to keep Sterling Drug's management in place.

In response, the New York company this week turned round and sued Roche for alleged insider trading, among other crimes, and threatened to force Roche into a US court to

sounds, because it will be spread out over several years and can be written off against Robins' taxable income.

This is how the Sanofi plan works, for example. Sanofi buys \$600m in securities from the joint company, which will pay out \$48m in dividends over the five years. The \$600m is combined with Robins' existing cash of \$300m to launch the joint company with surplus cash of \$654.9m, according to the projections presented to the court.

With only negligible tax payments, the joint company should generate cash starting at \$137.6m in 1989 and rising to \$200.2m in 1992. Combined with drawings of \$200m a year

## Nedlloyd share row brews

By KEVIN BROWN, TRANSPORT CORRESPONDENT, IN LONDON

A GROUP of Norwegian investors is attempting to prevent Nedlloyd, the diversified Dutch shipping group, proceeding with a \$1.175bn (\$85.6m) issue of preference shares.

The group, headed by Mr Torsten Hagen, a shipping consultant, plans to launch a campaign today in a bid to swing other shareholders against the issue, which requires approval by an extraordinary general meeting.

This follows unsuccessful talks with Nedlloyd management, which has declined to agree to changes in strategy demanded by the group.

Mr Hagen, a director of Holland America Line, heads a Luxembourg-based company, Marine Investments, which has

taken a 4 per cent stake in Nedlloyd, with options on a further 5.8 per cent of stock.

Marine Investments is backed by a number of Norwegian corporate investors, including Olaf Thon, a cash rich Oslo-based property group, and Orkla Borger, a powerful industrial group. Other backers include the shipping companies I.M. Skauken and J.O. Odjell.

Marine Investments has contacted a number of Nedlloyd shareholders, and believes there is widespread unease over the company's tactics.

Mr Hagen believes the preference share issue is primarily intended as a defensive move against a possible takeover bid, though Nedlloyd denies this. He is thought to have urged

Nedlloyd to meet its capital requirements through disposals of under-used assets, including several large aircraft and at least one ship.

Mr Hagen has a reputation as an effective "company doctor" in the shipping world, and is credited with reviving the fortunes of both Bergen Line and Royal Viking Line.

Marine Investments says it has no intention of launching a bid, though it concedes that its backers have substantial financial muscle.

Nedlloyd last week announced a loss of F1 990m for 1987 after a F1 1bn write down of its shipping fleet.

It said there would be a recovery to profits of more than F1 100m this year.

## Merrill Lynch in Italian mutual fund joint deal

By DAVID LANE IN MILAN

**MERRILL LYNCH**, the US investment bank, and Gruppo Prime, the joint venture between Monte dei Paschi di Siena and IRI/Fiat Group, have signed an agreement aimed at developing mutual fund operations.

A new company, Prime-Merrill Funds, will shortly be established to set up Italian-based mutual funds with strongly international characteristics.

Merrill Lynch, Monte dei Paschi di Siena and IRI will each hold equal stakes in Prime-Merrill Funds, which will have an initial share capital of L4bn (\$3.9m). Chairmanship of the company will rotate between the three shareholders.

Prime-Merrill Funds will be seeking approval from the Italian authorities for three new mutual funds.

The agreement also provides for an exclusive consultancy arrangement. Under this Merrill Lynch will provide the Prime-Merrill management company and Prime-Merrill with assistance regarding their funds and clients' foreign investments and management.

Prime-Merrill Funds has been established with an eye to the liberalisation of European financial markets in 1992. A joint committee aimed at identifying opportunities to distribute the funds in other European countries is also planned.

## Philips profits 'to fall'

By LAURA RAUN IN AMSTERDAM

**PHILIPS**, the Dutch electronics group, has unexpectedly announced that net profits in 1987 are expected to show a fall.

Mr Cor van der Klugt, president, blamed the unspecified decline on the weakness of the dollar, provisions for streamlining the group, cost saving programmes and lower use of production capacity. This is Philips' second profit drop in three years following a 17 per cent slide in 1986.

Group turnover last year fell

4 per cent to F1 52.7bn (\$29.3bn) from F1 55.04bn in 1986, Mr van der Klugt said. However, in volume terms sales rose 7 per cent, in line with company predictions.

Mr van der Klugt blamed most of the turnover decline on exchange rate fluctuations and the rest on disposals. In the last months of 1987 the weak dollar provided such a competitive advantage for manufacturers in dollar-linked countries that Philips could not cut selling prices enough to fight back, he explained.

December 22, 1987

## HSBC Holdings B.V.

a wholly owned subsidiary of

## The Hongkong and Shanghai Banking Corporation

has acquired all of the remaining outstanding common stock of

## Marine Midland Banks, Inc.

The undersigned assisted in the negotiations and acted as financial advisor to The Hongkong and Shanghai Banking Corporation.

## Salomon Brothers Inc

One New York Plaza, New York, New York 10004  
Atlanta, Boston, Chicago, Dallas, Los Angeles, San Francisco, Zurich.  
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November 1987

Global Financial Institutions Division



## INTERNATIONAL CAPITAL MARKETS &amp; COMPANIES

Laura Raum in Amsterdam reports on a unique role reversal

## Guilder bonds upstage DM paper

INTEREST RATES in the Dutch capital markets have fallen to levels equal to, or even below, West German rates in a development that is being interpreted in the Netherlands as a fundamental shift in the international bond market.

The traditional premium of Dutch rates above their German counterparts has disappeared in maturities longer than eight years for several reasons.

Since the October 1987 Bonn Government indicated that it was considering imposing a withholding tax on interest income, which would make German bonds less attractive to foreign investors.

Since then the Netherlands' central bank has cut the Dutch discount rate four times in two months - most recently last week - and twice without provoking any parallel move by the Germans.

The guilder remains unfavourably strong against the D-Mark and at the top of the European Monetary System.

"It's a unique situation," says one Amsterdam bond trader, noting that the Dutch Government's latest 6 1/2 per cent bond, with a 10-year maturity, was yielding 6.39 per cent yesterday, compared with 6.60 per cent for a comparable German bond.

The Hague is expected to announce a new state loan today, which would be a test of whether foreign investors are buying Dutch bonds and selling

German paper. Bond traders in Amsterdam generally agree that Dutch yields on medium- to longer-term paper will remain about equal to, or below, those of German paper if Bonn actually imposes the withholding tax.

The German Government is

cent.

For investors the role reversal of Dutch and German bonds could mean a shift in portfolios toward more guilder securities.

In recent history the guilder has been viewed as a "cheap D-Mark" because Dutch interest rates carried a premium ranging from 25 to 150 basis points over German rates. Nearly identical monetary policies in the two countries have meant that interest rates have moved in tandem, while exchange rates have remained stable.

As a result, foreign investors have often considered the guilder and D-Mark virtually interchangeable.

However, since the Dutch central bank has cut loose and followed its own path towards lower rates, Dutch government bonds have become more attractive. Dutch state loans have always been available for the past two years in the more popular "bullet" form.

The Dutch authorities have also responded to market wishes by offering shorter maturities than Bonn has done in an effort to draw foreign investors.

From the Dutch Government's point of view, lower interest rates could reduce debt service payments - the most rapidly rising item of public expenditure - and help to lower the budget deficit. The state loan, expected to be announced

widely expected to make a statement on the tax on Friday.

Pierson, Helderling & Pierson, the leading Dutch merchant bank, forecasts that by the fourth quarter of this year Dutch 10-year paper will yield 6.5 per cent and comparable German paper will yield 6.3 per

today, is likely to carry a coupon of only 6 per cent, which would be the lowest level since May 1987.

Some bond dealers, however, are more cautious and fear that the market may be nearing a peak. "Foreigners clearly prefer Dutch bonds but at these levels you need to be careful," one trader warns.

Another explanation that the Dutch discount rate cuts have been motivated by the central bank's desire to check the guilder's rise against the D-Mark. If the Dutch currency weakens, against the backdrop of a strengthening dollar, for example, then Dutch rates could rise once more.

Moreover, Dutch money market rates remain a good 100 basis points above German rates. They need to come down if the parity, or "German premium," is to be maintained in capital market rates.

In the meantime, some Dutch banks are recommending that investors go into German bonds because of the greater upside potential in prices. Pierson, Helderling & Pierson notes that the whole D-Mark bloc - the D-Mark, guilder, Swiss franc and Austrian schilling - is strong.

The D-Mark bloc bond markets were generally stable to bullish (at the turn of the year), a remarkable situation given the strong upswing of the dollar.

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## Brierley writes off HK\$391m for IEP

By Gordon Chubb

INDUSTRIAL EQUITY Pacific (IEP), the Hong Kong arm of Sir Ron Brierley's investment empire, is to take provision of HK\$391m (US\$60.1m) in the current year to June as a result of the October stock market collapse.

IEP, which Sir Ron has used as the vehicle for stakes acquired in numerous British and US quoted companies, has seen the market value of its investments fall markedly below book value since October.

Sir Ron, in a special report to shareholders last week, said that the breakdown of IEP's core holdings. These form the centre of a portfolio comprising stakes in 77 UK companies - with a post-market value of \$2.9 billion (US\$55.6m) - as well as \$7 US holdings worth \$23m.

They carried a value in IEP's books at \$352.7m and \$61.8m respectively.

The figures calculated by IEP at the end of last November, exclude majority-owned companies such as Toser Kemsley & Millbourn, the British motor trader where IEP has 52 per cent control.

However, they forecast a new target for the attention of Sir Ron, who received a knighthood in the New Year Honours. In listing IEP's "permanent investments" in the UK, he has kept back the name of one company "because of its sensitive strategic character."

For this company the stake, which must be sold at a minimum 5 per cent discount level, is given a November 30 market value of \$19.0m, suggesting a capitalisation for the whole company in excess of \$390m. The holding is to be sold.

Black Monday at book value is given as a somewhat larger \$28.0m.

The US portfolio is headed by a \$138.6m investment giving it a 19.2 per cent stake in Caltex, a Los Angeles-based oil company. On New Year's Eve IEP announced the disposal of Highgate, its US stores chain, to Dillard Department Stores for \$168m.

That deal will enable the Hong Kong group to return to the black this year. It expects a gain arising from the sale of HK\$327m - IEP is estimating HK\$350m in full-year net profits from the rest of its operations, which would be more than offset by the write-down. The 1986-87 net outcome was HK\$419m.

The special charges apply to IEP's non-core holdings. Those regarded as more permanent will not be accounted for until they are realised.

The company said its revised shareholders' funds stood at HK\$4.02bn, or HK\$10.21 per share. Borrowings exceed HK\$2.6bn.

Sir Ron insisted that the market price of IEP shares understates the realisable value of its assets and the potential for added value. The shares fell 30 cents yesterday to HK\$3.50.

Japan speeds up plan for options trading

THE JAPANESE Ministry of Finance has worked out a plan to speed up the creation of financial futures and options markets in Japan, whereby securities-related trading will be governed by the same rules which apply now to transactions of shares and bonds.

The MoF plans to let banks start trading Japanese and foreign government bond futures at the stock exchanges, while local and foreign securities firms will be allowed to join the new financial futures market, expected to be set up this year or early in 1989.

Banks would still be prohibited from broking securities in Japan.

Decision on the plan was taken after advisory panels to the ministry unveiled a joint proposal in December for the creation of a comprehensive Tokyo financial futures market comparable to those in financial centres abroad.

The joint proposal, which broadly favoured the ideas put forward by the Japanese banking industry, countered suggestions by the securities industry that securities-related futures and option trading should be administered solely under the existing Securities and Exchange Law.

## Aggressive terms pitched for Eksportfinans issue

BY CLARE PEARSON

EKSPORTFINANS yesterday issued a \$150m bond in the Eurodollar bond market, spurred on by the striking success of a deal for Norsk Hydro, its fellow Norwegian borrower, launched on Monday.

The \$150m bond was aimed particularly at Swiss investors who, anxious not to take currency losses on dollar bond portfolios, are currently fishing for new issues as seasoned bonds come up for redemption.

Yesterday the 8 1/2 per cent bond, led by Swiss Bank Corporation, was sold at a premium of 101 1/2, after it had traded within 1 1/4 per cent fees at less than 100.

Dealers did not expect Credit Suisse First Boston's 8 1/2 per cent bond for Eksportfinans, due December 1990 and priced at 100 1/4, to meet such strong demand.

It has the advantage of a formal triple-A credit rating but its yield margin of around 60 basis points over comparable US Treasury bonds still looked a bit aggressive. It was quoted at less than 1 1/4 bid, the level of the total fees, by the lead-manager, though at lower prices elsewhere.

The issue was accompanied by 150,000 currency warrants to buy \$1,000 at a fixed exchange rate of DM1.6385. Each warrant is priced at \$67 1/2.

In secondary market dealing, Eksportfinans' bonds were traded thinly yesterday with participants expecting little volume ahead of Friday's release of the latest US trade figures. With the dollar moving in a narrow range, short covering ahead of Friday's numbers took Eurodollar bonds about 1/4 percentage point higher in the 10-year area.

In spite of thin trading, the new year reopening of the various new issues sectors was still under way. Yesterday saw the first tradable Australian dollar issue since the October stock market crash, an A\$50m deal for Banque Nationale de Paris.

Dealers said the recent stability of the Australian currency, after sharp falls in foreign exchanges last autumn, had spurred some Continental retail demand for bonds, although swap rates were not looking attractive to borrowers.

Although the Swiss franc

BNP's 13 1/2 per cent three-year issue, led by Credit Suisse First Boston, was seen as fairly priced even if the borrower's name was not ideal for this market. The issue, priced at 101 1/2, was quoted at less than 1 1/4 bid, 1/4 point lower than its total fees.

A 6 1/2-year Y30bn 5 1/2 per cent bond for Ireland, launched on Monday, traded within its fees at less than 100.

D-Mark domestic bonds took fright at a rumour - later denied by the Finance Ministry - that a withholding tax, due to be imposed on securities from next year, would be set at a higher rate than the expected 10 per cent. The Ministry is now expected to make an announcement at the end of the week.

Prices closed about 1/4 point lower after falling by up to 70 basis points in a confused day's trading. The most recent 6 1/2 per cent Federal government bond, issued by the Treasury, was quoted at 101 1/2, 1/4 point lower than Monday.

Though D-Mark Eurobonds should be exempt from the withholding tax, investors' reluctance to buy ahead of Friday's US figures took prices as much as 1/4 point lower in low volume.

This provided a poor background for a DM\$300m 10-year issue for the European Investment Bank, which was seen as somewhat tightly priced. Led by Deutsche Bank, the 6 1/2 per cent par-priced bond was quoted at less than 1 1/4 bid, against 1 1/4 per cent fees, by the lead-manager but at lower levels elsewhere.

The Bundesbank announced a new 25-day repurchase agreement at an interest rate of 3 1/4 per cent, the same level as recent other repurchase agreements.

An avalanche of new paper on the Swiss franc foreign bond market sent primary market prices for the new issues, yesterday's six new issues, totalling SF\$1.15bn, brought the total launched so far this year to nearly SF\$2bn.

Although the Swiss franc

bond market has been trading buoyantly in expectation of lower interest rates, and has benefited as investors have continued to eschew shares, many of the new issues have been priced aggressively.

Grey market trading levels for primary market issues were quoted about 1/4 point lower. Dealers said the 10-year area, in particular, was saturated with recent paper.

Swiss Bank Corporation launched a SF\$250m public deal for ICI Finance Netherlands, which Credit Suisse and Union Bank of Switzerland declined to join, probably because it was tightly priced. The 4 1/2 per cent 11-year bond, priced at 99 1/4, was nevertheless bid in the grey market at less than 100.

Swiss Bank of Switzerland meanwhile led a SF\$200m 4 1/2 per cent five-year deal for Thomson Brandt International (Netherlands). Priced at par, the grey market indication was as low as 98 1/4 bid, reflecting oversupply.

Late in the day, Credit Suisse launched two new issues. The first was a SF\$200m deal for Austria, split into two equal tranches. The 4 1/2 per cent 10-year bond was priced at 101 1/2, while the 5 per cent 15-year tranche, which was expected to meet greater demand, was priced at par.

Credit Suisse also launched a SF\$100m four-year deal for Bel Bank. The 4 1/2 per cent bond was priced at 100 1/4.

Swiss Volksbank led a SF\$150m eight-year 4 1/2 per cent bond for Aoki, the Japanese construction company, which was priced at 100 1/4.

Issuance of the bond is expected to announce formally today a SF\$250m 10-year bond for the Council of Europe, with a 4 1/2 per cent coupon and par issue price.

Merrill Lynch International said yesterday it would no longer quote two-way prices to other professionals in sterling floating-rate notes.

Merrill said dealing spreads in the sterling FRN market were too narrow at present for market-making to be profitable.

The firm is a leading player in the Eurodollar FRN market.

## Record trade in Chicago's three markets

BY DEBORAH HARGREAVES IN CHICAGO

LAST YEAR saw trading volume reach record levels on all three futures and options exchanges in Chicago. This was in spite of a decline in volume on the contracts hit hardest by October's stock market crash.

The Chicago Board Options Exchange's buoyant contract on the Standard & Poor's 100 index - the world's leading contract - suffered considerably in the crash. Volume on the S&P 100 dropped to 101.8m contracts from 112.8m in 1986.

But overall CBOE volume was boosted by a rise in equity options to 73.3m from 64.7m in 1986. This helped the exchange post a record 181.9m lots for 1987 volume, up from 150.4m.

Another record was posted as the CBOE's rival across town, the Chicago Mercantile Exchange, where Eurodollar futures almost doubled their 1986 volume. Some 20.4m Eurodollar futures were traded last

year, a rise from 10.8m and for the first time overtaking the CME's well-established Standard & Poor's 500 stock index futures.

S&P 500 futures volume fell to 19m lots from 19.5m in 1986, in spite of the one-day record volume of 162,222 lots achieved on October 19. Most of the contract's drop in volume occurred in November and December as some traders moved to Eurodollars.

The CME saw an overall rise in its volume of 22.7 per cent to 84.4m contracts from 68.8m. In the year when it started evening trading sessions for four of its contracts, the Chicago Board of Trade set a world trading record of 127.1m contracts, up from 100.8m in 1986.

The CBOE's Treasury bond futures saw a jump in volume as investors rushed into fixed interest securities during the

equity market crash. T-bond futures volume rose 27 per cent to 66.8m lots from 52.6m.

The exchange's evening session, which began on April 30, recorded volume of 2.4m contracts.

Volume on the London International Financial Futures Exchange nearly doubled last year to a total of 13.6m futures and options contracts, representing a daily average of almost 54,000 contracts worth \$17.5bn, writes Alexander Nicoll.

The most significant factor in the year's figures was the growth of business in futures and options based on long-term UK government bonds, which between them accounted for 50 per cent of the year's volume.

Long gilt futures dealings rose 168 per cent to 6.99m contracts and long gilt options gained 278 per cent to 1.04m.

Volume in these contracts and in the gilt market itself was considerably boosted by the October 1986 Big Bang reforms of the gilt market, which initially created 27 market-makers in a market previously dominated by two. Some have since pulled out.

Short-term interest rate futures also saw big volume increases, with Eurodollar futures up 57 per cent to 1.74m contracts and short sterling futures up 57 per cent to 1.51m.

US Treasury bond futures, however, were virtually unchanged at 1.56m contracts while Japanese government bond futures, launched last July, have had a slow start.

Futures on the Financial Times-Stock Exchange index of 100 stocks did better than in previous years with volume rising 279 per cent to 460,615.

## MORE RESULTS FROM A MULTINATIONAL LEADER IN M&A

**BTR DUNLOP Inc.**

has acquired

**Stewart-Warner Corporation**

The undersigned acted as financial advisor to BTR DUNLOP Inc. in this transaction.

Our investment bankers bring clients the best of both worlds: a keen understanding of local conditions and the global resources of Shearson Lehman Brothers.

Our proficiency in cross-border mergers and acquisitions is exemplified by our recent role in advising BTR Dunlop on its acquisition of Stewart-Warner.

It is equally apparent in our participation in other major transactions involving U.K. companies, such as: ICI/Stauffer Chemicals; Biogen S.A./

Glaxo Holdings; Chesebrough-Pond's/Unilever; Revlon/Pilkington; and a divestiture program for Unigate. As well as transactions involving European companies, such as Stauffer Seeds/Sandoz and Telecom Plus/Siemens.

This distinctive combination of local expertise and global resources has made us the decade's leader in M&A.

If it's results you're after, contact Bill Harrison or Michael Stallibrass in London at 01-601-0011.

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MINDS OVER MONEY.

## Japan speeds up plan for options trading

THE JAPANESE Ministry of Finance has worked out a plan to speed up the creation of financial futures and options markets in Japan, whereby securities-related trading will be governed by the same rules which apply now to transactions of shares and bonds.

The MoF plans to let banks start trading Japanese and foreign government bond futures at the stock exchanges, while local and foreign securities firms will be allowed to join the new financial futures market, expected to be set up this year or early in 1989.

Banks would still be prohibited from broking securities in Japan.

Decision on the plan was taken after advisory panels to the ministry unveiled a joint proposal in December for the creation of a comprehensive Tokyo financial futures market comparable to those in financial centres abroad.

The joint proposal, which broadly favoured the ideas put forward by the Japanese banking industry, countered suggestions by the securities industry that securities-related futures and option trading should be administered solely under the existing Securities and Exchange Law.

## FT INTERNATIONAL BOND SERVICE

Listed are the most international bonds for which there is an adequate secondary market.									
Closing prices on January 12									
Average price change: On day +0.01 on week -0.04									
NEW ISSUES									
Average price change: On day +0.01 on week -0.04									
OTHER STRAIGHTS									
Average price change: On day +0.01 on week -0.04									
FLATBOND RATE									
Average price change: On day +0.01 on week -0.04									
CONVERTIBLES									
Average price change: On day +0.01 on week -0.04									



## INTL. COMPANIES &amp; FINANCE

## Norsk Data sees halved earnings

BY KAREN FOSSLI IN OSLO

NORSK DATA, the Norwegian mini-computer group which has achieved rapid growth in recent years, said yesterday that profits for 1987 would be halved.

Last October the company prepared shareholders for a slowdown in earnings, suggesting that pre-tax profits for 1987 were likely to be little changed from the NKr486m (\$77.2m) of 1986.

At the time the company's forecast led electronic sector analysts to rapidly downgrade their estimates of Norsk Data's earnings. Some analysts had been going for pre-tax profits of NKr600m in 1987.

Yesterday's announcement, however, showed that the de-

clination in trading had gone far deeper than expected. With turnover falling short of budgeted levels, net profits have probably reached a level about one-half of 1986, Norsk Data said.

The company gained market share in Scandinavia, where sales volume was on target. But there were large shortfalls elsewhere, notably outside Europe. Adjusted for the acquisition of Wordplex of the UK, sales were only marginally higher than the NKr2.6bn of 1986.

Before the world stock markets crash of mid-October, Norsk Data's shares had a market value of about NKr9bn. The shares fell sharply on the Oslo bourse yesterday, depressing

market capitalisation to about NKr2bn.

Mr Christian Storm, a Norsk Data official, said that one explanation for the company's sales downfall was that turnover for December, traditionally a peak selling period, tailed off steeply.

Last autumn the company shelved plans to launch a new share issue because of poor market conditions. It stressed yesterday that share issue financing plans remained on the backburner, awaiting an upturn in the stock market.

First-half pre-tax profits released in August showed an improvement of 8.4 per cent at NKr175m. Operating margins, however, narrowed from 12.8

per cent to 9.4 per cent while pre-tax margins shrank from 15.2 per cent to 13.8 per cent.

At the time Norsk Data said total orders had risen by 20 per cent to NKr1.4bn. Sweden and Denmark achieved a 50 per cent increase in orders during the six months, but non-European sales fell by 60 per cent.

Last October the company said it had been disappointed in not winning important orders in India and the US, its two main markets outside Europe.

During the five years up to 1987, Norsk Data's sales grew at an average rate of 43 per cent, with growth in some European countries, notably the UK and West Germany, staging even faster growth.

## Philippine state bank in profit

BY RICHARD GOURLAY IN MANILA

PHILIPPINE National Bank, the country's largest bank, has reported a 1.01bn peso (\$48.7m) provisional profit for 1987, a rise from more than three years of heavy losses.

Mr Edgardo Espiritu, PNB's president, last week handed President Corason Aquino a 500m peso cheque for the dividend the bank will pay the Government, its sole shareholder, to commemorate the turnover from losses of 3.57bn pesos in 1986.

The bank was given a clean start this year by the transfer of the equivalent of \$2.7bn in non-performing assets from the

balance sheet as part of a campaign to clean up its books before privatisation, due to begin early in 1988.

Bank assets, now standing at \$1.5bn, swelled during the regime of former President Ferdinand Marcos when the bank was forced to make loans for projects that were either not viable or simply did not exist, a bank official said.

PNB's collateral for non-performing loans, where it exists, has been transferred to the Government's Asset Privatisation Trust, which is slowly selling it at market rates. The trust now controls more than \$7m of

## Outback Man gives Ashley slip

By Chris Sherwell in Sydney

A DRAWN-OUT takeover saga involving Australia's best-known bushman's outfit appeared to have come to a sudden end yesterday with British-based Laura Ashley on the losing end.

The object of the battle was R.M. Williams, an old Adelaide-based company famous for clothing Australian Outback Man (and many urban ones) with its molekin trousers, working shirts and leather boots and belts.

An announcement said directors of the company had recommended a \$14m (\$89.94m) takeover bid from Bennett and Fisher, another Adelaide company which had again offered its offer, this time to 90 cents a share.

Bennett and Fisher had started the activity in November when it offered 75 cents a share. Mr Bennett, who had been in the force behind R.M. Williams, spurned the offer, which was the second he had received in recent months - the first was said to have come from businessman Mr Kerry Lecky.

Just before Christmas, Laura Ashley unexpectedly stepped in with an 81.5 cents offer. Just as unexpectedly, Mr Williams sold 15 per cent of the company to the British bidder, reducing the stake he controlled to about 5 per cent.

Bennett and Fisher then raised its bid to 85 cents, said that it had the support of shareholders accounting for almost 52 per cent of the company's stock, and declared its offer unconditional.

With the Williams board refusing to approve the transfer, the takeover of leapfrogged Laura Ashley came back with 86 cents, while Bennett and Fisher upped its bid to 87 cents. By yesterday both were offering 90 cents.

The came the joint announcement from R.M. Williams and Bennett and Fisher recommending the Bennett and Fisher bid, apparently ending the battle in the latter's favour.

## SocGen expands core holding

BY GEORGE GRAHAM IN PARIS

SOCIETE GENERALE, the French bank privatised last summer, has strengthened its "hard core" of friendly shareholders to 30 per cent.

Two new French investors, whose names have not been disclosed, have bought stakes in the market, to add to the 20 per cent block, divested last year's French and four foreign companies, selected by the Finance Minister before Societe Generale's privatisation.

The latest friendly shareholders have made a considerable saving. Had they been selected as "hard core" shareholders at the start they would have had to pay FF525 a share, a premium of 5 per cent over the

price of FF500. Societe Generale's shares are trading at FF295.

The bank, fourth largest in France and the first of the big financial groups nationalised in 1945 to return to the private sector, has said it expects to have maintained last year's profits level, despite the downturn in financial markets. Increased lending activity in the second half is expected to compensate for weaker financial market operations.

Mr Marc Vienot, Societe Generale's president, said that he hoped for a substantial increase in dividend from last year's FF33.32 a share, already tri-

## Remy Martin eyes Benedictine stake

BY OUR FINANCIAL STAFF

REMY MARTIN, the cognac house, is swelling the wave of takeover activity in the French liquor industry with plans to launch a bid for as much as 60 per cent of Benedictine, the producer of the famous herb-flavoured liqueur.

The cognac group did not disclose the terms of the proposed deal. However, Benedictine's 140,000 shares were valued at about FF854m (\$155.2m) on Monday's bourse suspension

price of FF6.100. Benedictine declined to comment on the pending offer, citing the company's plans to seek approval for a capital boost later this month. Several friendly institutions are expected to subscribe in order to protect the company from hostile interests.

The liquor producer also refused to comment on its shareholder base or planned changes. Its name has been

linked with Whitehead, the UK brewer. And the French bank, Caisse Nationale de Credit Agricole, has been frequently cited by analysts as a potential subscriber to Benedictine's capital.

Benedictine's products include herbal and peppermint liqueurs, as well as anise-flavoured aperitifs. The company also has operations in perfumes and watches. In 1986, earnings totalled FF10m on revenues of FF550m.

## Techpack

a subsidiary of

## Eurocom

has merged with

## Teleplastics Industries (TPI)

The undersigned initiated this transaction and assisted Eurocom and Techpack in the negotiations.

Chase Manhattan Bank (Paris)

January 1988

Chase Investment Bank

## Marine Midland Finance N.V.

U.S. \$125,000,000

Guaranteed Floating Rate Subordinated Notes due 1994

For the three months 11th January, 1988 to 11th April, 1988. Notes will carry an interest rate of 7 1/8% per annum with a coupon amount of U.S. \$19.12 per U.S. \$1,000 Note and U.S. \$19.16 per U.S. \$10,000 Note. The relevant interest payment date will be 11th April, 1988.

Listed on the London Stock Exchange

Bankers Trust Company, London

Agent Bank

## The Molson Companies Limited

(Incorporated with limited liability under the laws of Canada)

U.S. \$350,000,000 Floating Rate Notes

Issued date 14th July 1986 Maturity date 14th July 1991

For the three month interest period from 14th January 1988 to 14th April 1988 the rate of interest on the Notes will be 7 1/8% per annum. The interest payable on the relevant interest payment date will be U.S. \$9,084.20 per U.S. \$500,000 Note.

Morgan Grenfell &amp; Co. Limited Reference Agent

## Fletcher move to block bid

FLETCHER CHALLENGE, New Zealand's largest company, has started a high court action as part of an attempt to block a takeover plan involving NZ Forest Products and Rada Corporation, Reuter reports from Wellington.

Fletcher, a 18.9 per cent shareholder of NZFP, opposes a NZFP plan to merge with Elders Resources of Australia, arguing the deal would give Elders 100% of the company's parent, control of NZFP through a shareholding in Rada while NZFP shareholders pay the control premium in the deal.

Mr Hugh Fletcher, chief executive, said the deal was in effect a reverse takeover by Elders 100%.

## Rothschilds Continuation Finance B.V.

U.S. \$75,000,000

Subordinated Guaranteed Floating Rate Notes due 2015

For the six months 11th January, 1988 to 11th July, 1988

The Notes will carry an interest rate of 7 1/8% per annum with a coupon amount of U.S. \$394.97 payable on 11th July, 1988.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

January 13, 1988

CIBANK

U.S. \$300,000,000

Ireland

Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the period from January 13, 1988 to July 13, 1988 the rates will carry an interest rate of 7 1/8% per annum. The interest payable on the relevant interest payment date will be U.S. \$9,084.20 per U.S. \$500,000 Note.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

January 13, 1988

CIBANK

## crédit foncier de france

£100,000,000

Guaranteed Floating Rate Notes 2000

unconditionally guaranteed, as to payment of principal and interest, by

The Republic of France

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 11th January, 1988 to 11th April, 1988, the Notes will bear interest at the rate of 9 1/8% per cent per annum. Coupon No. 13 will therefore be payable at the rate of £571.08 per coupon from 11th April, 1988.

S. G. Warburg &amp; Co. Ltd. Agent Bank

## Republic of Iceland U.S. \$125,000,000

Floating Rate Notes due 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 14th January, 1988 to 14th July, 1988 the following information will apply:

1. Rate of Interest: 7 1/8% per annum
2. Interest Amount payable on Interest Payment Date: US \$388.65 Per US \$10,000 Nominal or US \$9,716.15 Per US \$250,000 Nominal
3. Interest Payment Date: 14th July, 1988

Agent Bank Bank of America International Limited

## Equitable Bancorporation Overseas

Finance N.V.

U.S. \$50,000,000

Guaranteed Senior Floating Rate Notes due 1994

For the three month period 11th January, 1988 to 11th April, 1988 the Notes will carry an interest rate of 7 1/8% per annum with a coupon amount of U.S. \$192.74 per U.S. \$10,000 Note, payable on 11th April, 1988.

Bankers Trust Company, London

Agent Bank

New Issue These Bonds having been sold, this announcement appears as a matter of record only. January 1988

## EUROFIMA

(European Company for Financing of Railway Rolling Stock, Basle)

DM 50,000,000

5 1/2% Bearer Bonds of 1988/1993

- Private Placement -

BHF-BANK

U.S. \$300,000,000



## Crédit Lyonnais

Subordinated Floating Rate Notes Due 2000

Interest Rate 7 1/8% per annum

Interest Period 13th January 1988 to 13th July 1988

Interest Amount per U.S. \$10,000 Note due 13th July 1988 U.S. \$385.49

Credit Suisse First Boston Limited Reference Agent

TO THE HOLDERS OF WARRANTS to subscribe for shares of common stock of

ITOMAN &amp; CO., LTD.

U.S. \$100,000,000

3 1/2 per cent. Guaranteed Bonds 1992 with Warrants

At the 120th Ordinary General Meeting of shareholders of the Company held on 18th December, 1987 a resolution was adopted to amend the Company's Articles of Incorporation so as to change the Company's financial year-end from 30th September to 31st March. As a result of the change, the "DIVIDEND ACCRUAL PERIOD" means each twelve month period ending on 31st March in each year, effective as from 31st March, 1988.

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## Tops Series IV Limited

(Incorporated with limited liability in the Cayman Islands)

U.S. \$130,000,000

Series IV Floating Rate Trust Obligation

Participation Securities due 1992

Secured by a Charge on a Portfolio of Fixed Rate Bonds and Notes with an aggregate principal amount of U.S. \$186,355,000

For the period 10th January, 1988 to 10th July, 1988, the securities will carry an interest rate of 7.697% per annum with a coupon amount of U.S. \$9,728.15 per U.S. \$250,000 denomination and U.S. \$19,456.31 per U.S. \$500,000 denomination, payable on 11th July, 1988.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Agent Bank



## UK COMPANY NEWS

## MS rebuffs Dobson Park offer

A BID by Dobson Park Industries for the mining equipment and industrial electronics group, to create Britain's second integrated supplier of hydraulic pit-roof supports and coal conveyors was rebuffed yesterday by MS International, which has rejected a takeover offer worth £25.2m, writes Clay Harris.

MS, which makes defence electronics products as well as mining equipment, said the shares-and-cash offer from Dobson Park was totally unacceptable and would be fought vigorously.

After the bid was announced, *Financial Times* reported that MS had

don, Dobson Park's stock-broker, bought MS shares in the market and is believed to have picked up a stake of 3 to 4 per cent.

A successful bid would put Dobson Park into direct competition with Dowty Group on three products: hydraulic roof-supports for long-wall mining, belt conveyors and the armoured-front conveyors which run along the coal face.

In the UK, Dobson Park and Dowty would each supply about 50 per cent of such equipment bought by state-owned British Coal. This already applies for roof supports and belt con-

veyors, and MS would add the third product to the Dobson Park range.

Dobson Park is also seeking, however, to broaden its industrial base away from mining equipment. MS would bring a defence electronics business which is contributing a growing proportion of the group's profits.

The bidder proposes to add this as another "stand-alone" business to its industrial electronics division based on two recent US acquisitions, IED and Revere. Dobson Park also makes Range and Wolf

power tools and Britains and Fedco toys.

Dobson Park is offering one of its own shares plus 80p for every two MS shares. With Dobson Park shares 5p lower at 189p, its offer values each MS share at 94.5p, against a closing market price of 101p, up 13p. There is a cash alternative of 80p.

The price came up quite markedly in the past few days, which makes one wonder about the security on the other side, said County NatWest, the merchant bank advising MS. Dobson Park is advised by Hill Samuel.

Clay Harris analyses the £25m takeover proposal

## Aiming to kill two birds with one stone

DOBSON PARK Industries is trying to diversify from reliance on its traditional mainstay - coal mining equipment - through an acquisition which will strengthen its position in that very business.

But there is no contradiction, Dobson Park insists, in its £25.2m takeover bid for MS International, a smaller but similar industrial group.

"We very much see this as killing two birds with one stone," Mr Alan Kaye, Dobson Park chief executive, said yesterday. "We specifically want to ally electronics with traditional engineering skills."

His management team, which has been in place for less than three years, is trying to create a "broadly balanced group, preferably with three or four divisions, in which coal mining equipment contributes no more than one-third of profits."

In MS, formerly Mining Supplies, Mr Kaye thinks he has found the perfect match.

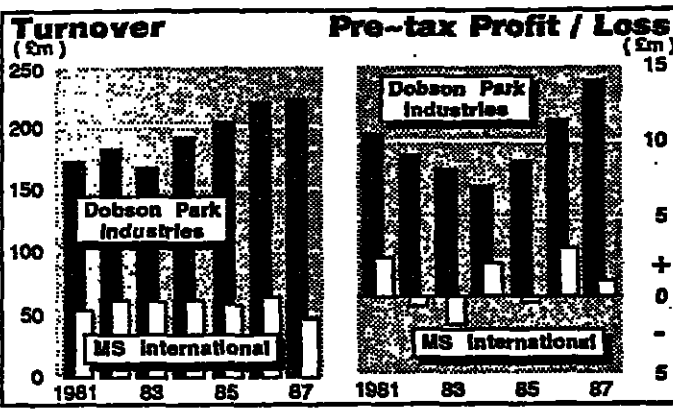
Partially because of the effective monopoly position of their only UK customer, state-owned British Coal, neither has had to compete with foreign entrants in the home market. Each has maintained about half of the market in its products against a common rival, Dowty Group.

If the home market is safe, overseas potential has never really been tapped. The only other major players in Dobson Park's hydraulic pit-roof supports and belt conveyors and in MS's armoured-front conveyors, which run along the coal face in long-wall pits, are West German companies, Klockner-Becorit, Westfalia and Henschel.

Only recently has the US-based Joy begun to make an impact with roof supports. This delay reflects the dominance of open-cast mining and, when underground, room-and-pillar mining in the US. Even after British Coal's pit closures, there are nearly three times as many long-wall faces in the UK as in the US.

As with many of the marriages arranged by the Wilson Government's Industrial Reorganisation Corporation, the combination of William Park of Wigan (where Dobson Park is still based) and Dobson Hardwick of Nottingham in 1969 was intended to rationalise fragmented British production in a what was seen to be a declining industry, coal mining equipment.

Initially, the decline proved ephemeral, as the oil crises of the 1970s gave an unexpected



boost to coal.

"That prosperity gave us a false sense of security," Mr Kaye said. Dobson Park neglected long-term strategy and was unprepared for the effects of the miners' strike and the collapse in oil prices.

MS was similarly affected, although its progress through the 1980s has been more bumpy, as a result of a series of acquisitions and disposals.

Dobson Park itself set the stage for the US acquisitions and yesterday's bid by selling a minority of engineering businesses - making garden tools,

alternators, generators and pre-cast concrete products - in a sale for a total of £12m.

MS's rejection and the rise in its share price fueled speculation that Dobson Park might not be the only player, although monopolies considerations are likely to exclude Dowty as well as Charter Consolidated, parent of Anderson-Strathclyde, Britain's only maker of long-wall coal-cutting equipment.

Mr Kaye, however, was adamant: "We don't think that there's anyone who can derive the same synergies from it that we can."

## United Biscuits in US disposals

By Clay Harris

United Biscuits, the foods and restaurant group, is to sell the olive, salad dressings and packaged spices businesses which comprise its US-based Specialty Brands subsidiary. The operations have combined sales of about \$140m (\$77m).

The disposals, for undisclosed sums, will end one of the less successful US acquisitions by a British company, one whose record contrasts with UB's own Keebler cookies and snack foods operation.

UB is to sell Spice Islands to McCormick, the dominant spice company in the US. Early California olives and Marie's salad dressings will be sold to Campbell, the foods group. The transactions are due to be completed within 10 days.

Specialty Brands reported a 15 per cent fall in trading profits to \$4.6m in the 26 weeks to July 18, on sales 4 per cent lower at \$43.7m. The decline was magnified by the relative strength of sterling, but results were also lower in dollar terms.

UB forecast in October that full-year trading profits in dollar terms would at least match the 1986 results, although the US currency has continued to decline since then. The disposal will not be reflected in the 1987 results.

Although all three businesses occupied profitable niches, they had to bear the cost of heavy marketing expenditure.

## Fresh disposals by Newman

Newman Industries, engineering, yesterday brought its disposal programme close to its conclusion when it sold an aluminium die-casting and sand foundry and a computer services subsidiary. It also announced the disposal of its Guildford head office.

Mr John Marley, chief executive, said negotiations were in progress for the sale of the last remaining peripheral activities. "We are close to our objective of concentrating on our central fastening operations."

Newman will receive \$1.9m, including proceeds from debtors, for the loss-making foundry business, Maybury, and about \$20,000 for Caterwaul Computers. The transfer of the head office to Avdel is expected to save more than £150,000 a year.

## First Security

For the six months ended October 31 1987 First Security Group lifted its profit from £793,000 to £1.03m. The interim dividend rises from 1.5p to 1.7p.

Turnover of the group, engaged in electronic sensors, car components and safety systems, totalled £5.4m (£5m). Earnings per 10p share worked through at 7.1p (6.1p).

The aborted bid for Hawtill Whiting resulted in an extraordinary charge of £280,000.

## Sturge shares jump as profits emerge £1m ahead of forecast

By Nick Bunker

SHARES IN Sturge Holdings, Lloyd's underwriting agent, soared 50p to close at 415p last night after the group overshoot its own forecasts by 11m yesterday with pre-tax profits up 32.5 per cent at £12.6m for the year ended September 30.

The figures included about £300,000 in pre-tax profits from five months trading by Wise Speke the Newcastle-upon-Tyne stockbroker which Sturge bought last year. Sturge will only receive in 1988 the first contribution to its earnings from the Beller, Parry and Raven group of Lloyd's underwriting agencies which it took over last autumn.

But Mr David Coleridge, group chairman, warned that Sturge was now facing "significant competitive pressures" in all its major markets, with both the Lloyd's insurance market and the securities industry showing a marked drop-off in activity.

Wise Speke has been trading at a loss throughout the last

four Stock Exchange account periods, Sturge said. At Lloyd's - where in 1987 Sturge managed 16 insurance syndicates - the group said it benefited from increased capacity last year. Sturge's syndicate capacity grew 12.5 per cent to £11m.

For the group, turnover jumped by 43.3 per cent to £16.2m, including a near 50 per cent leap in the fees which Sturge earned from syndicate management. Its other Lloyd's source of income - the profit commission it took from 2,000 members of the market - went up 18 per cent to £6.14m.

Net profits were up 33 per cent at £7.43m, after a tax charge unchanged at 41 per cent. Earnings per share rose 28 per cent to 21.13p. Sturge said it was recommending a final dividend of 5.5p, making a total net dividend for the year of 8.5p. The group is also planning a one-for-four bonus issue of new shares.

## ● comment

For shareholders, the beauty of Sturge in its medium-term predictability. Given Lloyd's of London's three-year accounting period, it must wait until 1988 for the 1986 profits commission, but the ready look like being of vintage quality, after the steep recovery in trading experienced by insurers from 1984 onward. Only in 1991 is Sturge likely to flag, as premium re-cutting now under way in marine and aviation business especially impacts on the underwriter's bottom line. Sturge recruited only 90 new members for Lloyd's for 1988, but claims there is no shortage of applicants: just a lack of new business for them to underwrite. The prospective price/earnings ratio of 15.4 on post-tax 1987 pre-tax profits of £11m is still undemanding (the shares are a cool 200p below their pre-Bank Monday peak) - if you can find a market-maker with stock on his books.

## Weak dollar hits PWS profits

By Nick Bunker

THE WEAKENING of the US dollar coupled with a downturn in US insurance premium rates meant that PWS Holdings, Lloyd's insurance broker, saw pre-tax profits slip 15 per cent to £7.2m in the year ended September 30.

The figures were complicated by the fact that last year's pre-tax outcome of £8.4m included a one-off credit of £1.6m due to a change in income recognition policy in the group's subsidiaries.

Earnings per share rose 10 per cent to 23.8p. But the shares lost 5p to close at 189p last night.

PWS said it was recommending a final dividend of 7p, making 10.5p for the year. Mr Ron Peet, chairman, said 1987 was a difficult year, the strength of sterling against the

dollar cut PWS's pre-tax profit by more than £1m, and the group's North American and Casualty Division had also "suffered severely" from a softening insurance market.

PWS has hired Mr Richard Beard as managing director for the division, and is planning to appoint a new divisional chairman, said Mr Ronnie Ben-Zur, PWS chief executive.

On its reinsurance side, PWS was seeing reduced premium rates on international treaty business, but this should be compensated for by extra orders from clients, Mr Peet said.

● comment  
PWS has been fading fast since the time in 1986 when the

excitement of its abortive bid for fellow Lloyd's broker C.E. Heath crowned several years of steady growth. Only part of the problem can be traced back to industry-wide difficulties. News of a management reshuffle in its North American division following the loss last year of PWS's only big US railroad account is a sign that Mr Ben-Zur still has his sharp managerial edge: but PWS's purchase last September of Craven

Farmer, a small Lloyd's reinsurance broker, was only a small step towards the broadening of its holding base which PWS badly needs. But assuming pre-tax profits of £7.5m for 1988, PWS is on a prospective price-earnings multiple of about eight: a little cheap, given the healthy dividend cover of nearly two.

## Associated-Henriques to join main market

By Philip Coggan

MR DENNIS M. Levine is bringing a finance group to the main market, but City regulators need not be too alarmed. The man concerned is a South African trade financier, who has no connection with the disgraced US investment banker.

Mr Levine is managing director of Associated-Henriques, a company he founded in 1982, with the backing of his cousin, Mr Milton Levine, now chairman, who had already built up a successful South African trade finance business called Bechtel.

Associated provides trade finance services to small and medium sized companies - establishing letters of credit and discounting bills of exchange. It is now joining the main market via a placing by Alexander Leung & Co. of 2.7m shares, 8.7 per cent of the equity, at 7.15p each, valuing the group at £22.5m.

The deal is slightly more complex than the average new issue because in October last year, Associated acquired the assets of Cobra Metals, a Canadian mining company which had traded on the USM until May, when its shares were suspended. The assets acquired were largely cash and secur-

## GKN's German stake at 96.7%

By Andrew Hill

GKN, the engineering group, has acquired a further 10.2 per cent of Uni-Cardan, a West German automotive parts maker.

The DM12.4m (£37.7m) purchase from family shareholders takes the group's total holding to 96.7 per cent.

GKN aims to acquire the whole of Uni-Cardan. The remaining shares are held by members of the family businesses which came together to found Uni-Cardan in the 1950s and 1960s.

The estimated value of the net tangible assets attributable to the minority interest acquired was about £28m at December 31, 1987.

GKN financed the acquisition by placing preference shares in Guest Keen and Nettlefolds (Germany), a holding company for some of the parent's German interests, with a Commerzbank subsidiary.

## Verson listing

Verson International, the engineering company which reversed into Bronx Engineering in December 1986, has confirmed its intention to join the main market later this month. The listing will take the form of a re-admission of the Bronx shares, which were suspended at the time of the takeover.

Verson confirmed its intention along with the announcement of a multi-million pound order from Italy.

ATLANTIC RICEFIELD has purchased a further 550,000 shares in Britoil, bringing its total holding to 23.04 per cent, or 116.21m shares.

## Circulars fly in Dee bid

CIRCULARS continued to fly yesterday over the £2bn bid by Barker & Dobson for the much larger food retailer Dee Corporation. Shareholders in B&D meet this morning to approve the offer.

Dee attacked the level of acceptances - 1 per cent - announced by the bidder on Monday's first closing date. "The pathetic level of acceptances indicates that B&D's offer is unacceptable to Dee's shareholders who have seen through its flimsy structure to the high level of gearing built into this offer," said a statement from Mr Alec Monk, Dee's chairman.

## Sears has 29% of Freemans

Sears, the retail, betting and jewellery group which is making a £477m contested cash bid for mail order group Freemans, yesterday announced that it has raised its stake in its target to 29 per cent.

The announcement was made at mid-morning and reflected the acquisition of a further 90,000 Freemans shares, or 0.1 per cent of the equity. During the day, Sears is thought to have made only a minimal further increase in its holding. It cannot take the stake beyond 29.9 per cent.



## Television South plc

PRELIMINARY ANNOUNCEMENT OF RESULTS FOR THE YEAR ENDED 31 OCTOBER 1987

- TURNOVER UP BY 24.8%
- PRE-TAX PROFITS UP BY 51.4%
- EARNINGS PER SHARE UP BY 17.8%

	1987	1986
	£m	£m
TURNOVER	171.9	137.7
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	21.8	14.4
TAX ON PROFIT ON ORDINARY ACTIVITIES	8.9	5.7
PROFIT FOR THE FINANCIAL YEAR	12.9	8.7
DIVIDEND	4.3	3.1
EARNINGS PER SHARE (FULLY DILUTED)	33.7p	28.6p

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div	Total for year	Total last year
Berkeley Govett	fin	6p	5	10	8
Countrywide Prop	fin	1.28	Apr 8	1.08	1.50
Craydock	fin	0.31	Apr 8	0.02	2.54
First Security	fin	1.7	1.5	4.2	4.2
Fleming House	fin	4.55	3.95	6.25	5.65
Fleming Overseas	fin	1	1	2.25	2.25
Ldn & Clydeside	fin	4	Feb 23	4	5.7
Mob Group	fin	1	Mar 31	0.5	2.4
Nob Group	fin	1.78	Mar 9	2.25	2.25
Nthumbrian Fudg	fin	0.75	-	-	0.56
PWS Holdings	fin	7p	4	10.5	44
Reliance Sec	fin	1.59	Feb 24	3.75	6
Sturge Hldgs	fin	0.5	Mar 25	0.45	1.15
Trent Hldgs	fin	0.5	Apr 6	7	12.5
TVS	fin	9	Mar 5	0.35	1.7
Westpool Inv Tst	fin	0.25	-	-	-

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. Unquoted stock. Third market. ‡For six month period. \$Gross US cents throughout.

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PRE-TAX PROFIT UP BY 33%  
TOTAL DIVIDEND UP BY 42%  
FINAL DIVIDEND INCREASED TO 5.5p PER SHARE  
SCRIP ISSUE ANNOUNCED

The Sturge Group is one of the largest underwriting agencies at Lloyd's acting as Members' Agent for 2,765 Members of Lloyd's and managing twenty-eight syndicates in the marine, non-marine, aviation, motor and life markets with a total gross premium capacity of £1,277 million; as well as Wise Speke, one of the largest regional firms of stockbrokers in the UK.

## SUMMARY OF RESULTS for the year to 30th September, 1987

	1987	1986
£'000	£'000	£'000
TURNOVER	16,239	11,334
PROFIT BEFORE TAXATION	12,600	9,506
EARNINGS PER SHARE	20.13p	15.62p
NET DIVIDENDS PER ORDINARY SHARE	8.50p	6.00p
DIVIDEND COVER	2.3	2.6

In June 1987, when they announced the Interim Results the Directors forecast pre-tax profits of £11.6m and earnings per share of 18.16p. A scrip issue of 1 for 4 is being recommended to the shareholders together with a final dividend of 5.5p per share (1986 - 3.75p).

Copies of the Report and Accounts will be available from the Secretary.

STURGE HOLDINGS PLC  
9 Devonshire Square, London EC2M 4YL



# Housebuilders' north-south divide

BY PHILIP COGGAN

**PRELIMINARY** results for two housebuilding companies yesterday illustrated how the residential property market has split into "two nations" - the prosperous south of England and the rest of the UK.

**Countryside Properties**, which builds its houses exclusively in the south of England, announced nearly trebled pre-tax profits as it reaped the benefits of a house price boom.

The average price of its units increased by more than 45 per cent, from £64,000 to £93,000. With the help of a sharp increase in commercial development profits, Countryside was able to boost pre-tax profits for the year to September 30 to £11.12m from £4.16m.

Earnings per share more than doubled to 1.56p (1.05p) and the final dividend is being increased to 1.25p (1.025p), making a total of 1.91p (1.589p).

Countryside had little but good news yesterday. Forward sales reservations are currently £60m - a historic high - and the company owns or controls enough land to develop a further 3,000 houses.

John Cherry, the chairman, said the October stock market crash, which some were worried would affect the housing market, had not adversely affected sales.

In Scotland, however, where London & Clyde-side Holdings is a housebuilder, the picture is quite different. Prices there, according to recent estimates, have been rising only 1 per cent per annum; and the average price of L & C's units rose just 4 per cent to £42,000.

Moreover, the end of the oil boom meant that in Aberdeen, where London & Clyde-side had previously built about a third of its houses, prices actually fell by about 25 per cent last year.

In replacing that find new sites to replace the Aberdeen business, London & Clyde-side experienced lengthy planning delays and as a result, the number of units sold was 10 per cent down on the previous year.

The result was that pre-tax profits for the year to September 30, 1987 were nearly 10 per cent down to £1.05m (£1.74m). And despite a sharply reduced tax charge, earnings per share fell from 1.11p to 9.7p.

London & Clyde-side is hoping for a better performance in 1988 - via increased commercial development and by a recovery in unit sales. But the company is heavily borrowed - gearing is 100 per cent - and needs to restore profits to the 1985-86 levels. The final dividend is being maintained at 4p.

The two companies' share prices also went different ways yesterday. Countryside's shares rose 17p to 246p but London & Clyde-side's fell 2p to 105p.

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The Tokai Bank, Limited  
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 **BARCLAYS**

December 1987

## BY DAVID WALLER


Adelaide Steamship, the Australian conglomerate which took over the company, 20 per cent of Coates Brothers, the UK printing ink manufacturer, yesterday hit out at the terms of a proposed deal between the two companies. Meanwhile, the French state-owned chemicals group, details of which were announced last week.

Mr John Spalvins, managing director of Adsteam and Marcegaglia chairman - in London to report the property company's interim results - denounced the arrangement, saying that it was structured to give the French government control of Coates without obliging it to make a full bid.

Coates said last week that it intended to buy Lorilleux International, a CQF subsidiary, in exchange for the issue of new Coates shares; at the same time, CQF agreed to launch a partial offer for 10 per cent of Coates shares, the balance being held by the CQF trust, the effect of diluting Adsteam's holding to approximately 14 per cent.

The proposed deal cuts across the basic principle that if you have 30 per cent of a company, you have to make a full bid for it, Mr Spalvins said. "There should at least be a cash alternative available to all shareholders."

He declined to say how Adsteam would seek to frustrate the proposed takeover, but said to be on hand at a Coates extraordinary meeting scheduled for February 1, saying only that he had a range of options open to him. He acknowledged that one of these could be for Marcegaglia to launch a counter-offer for Coates.



**John Spalvins - need for cash alternative for holders**

Meanwhile, Markheath's figures for the half year to September 30 showed a turnaround from loss to profit. The company made pre-tax profits of £1.38m. against losses of £470,000 previously.

Earnings per share were 2.64p. against a loss of 0.74p. achieved on a substantially enlarged equity base after Adeslam took just under 50 per cent. of the property company in return for the issue of new shares.

Mr Paul Bobroff, Markheath managing director, attributed the turnaround to a more aggressive trading policy and a more spirited approach to management. Turnover rose from £1.07m to £8.31m, and income from investment policies more than doubled to £425,000 (£231,000).

Dividend income from the Costes stake was £729,000 and the interim dividend is raised from 0.8p to 1p per share.

Far East, USSR and China.

Mr Collins said that Cray was affected very little by the dollar, due to the specialisation of its products, and its relative price insensitivity.

● comment

If 1983 is expected to be Cray's bumper year, 1988 hardly looks bad. Profits for the year to April are expected to increase 45 per cent to £12m. Accelerated growth over the second half will come from a variety of sources: new exports, new defence products, and the recovery of the defence materials division. Cray's ability to derive high margins from conventionally low margin areas—such as defence—by exploiting its technological know-how earned it a strong Cite following. It has succeeded in becoming what many other companies strive to be: a specialist operator in small niche markets, difficult for others to break into. This makes a daunting prospective p/e of 17 times more justifiable.

**Leigh Interests, the waste management company, expects to add about \$4m to group turnover through its acquisition of 11 businesses since last February. The acquisitions cost a total of \$2.66m.**

price competition in the industry. Results also reflected the increased investment in new support systems.

Earnings per share fell from 5.9p to 5.6p. This reflected the fact that the new capital raised in the March USM flotation was earning a lower return in the short term than from invest-

An interim dividend of 1.5p is to be paid and the directors intended to recommend a final of not less than 3p.

**Parkway Group**, the pre-press services supplier, has altered the terms of its acquisition of art materials supplier **C. J. Graphics**. No deferred consideration will now be payable; instead the initial consideration is being increased by the issue of a further 250,000 Parkway ordinary shares.

The total payment will be £1m in cash and 885,000 ordinary shares, valuing the deal at £3.12m.

The New York-based concert party which has been building an interest in Crescent Japan, the investment trust managed by Edinburgh Fund Managers, announced that it had lifted its holding to 18.68 per cent.

The concert party comprises four members of the Grace family, Mr John Pinto, Mr James Pinto and Mr James Rosenwald.

High	Low	Company	Price	Change	Grp	Yield	Mo.	P/E
206	133	Acc. Bk. Ind. Ordinary	105	0			4	6.9
208	133	Acc. Bk. CUSIS	178	0	30.0	52		
210	129	Aeromarine and Others	29	0				
142	108	BBS Design Corp (USM)	50	+1.1	2.1	39.3	83	
128	108	Barton Group	126	0	2.7	34.7		
126	107	Bent Technologies	46	0	3.4	33.2		
281	130	CBS Group Ordinary	246	0	11.5	44	6.4	
147	99	CSL Group 11% Conv. Pref	128	0	13.1	124.1		
171	124	Carbohydrate Division	129	0	4.3	11.2		
170	124	Carbohydrate 12.5% Pref	125	0	10.7	10.7		
180	87	George Blair	129	+2.3	3.7	24.9	39	
143	70	Isis Group	70	0				
104	59	Jackson Corp	70	+1	3.4	33	10.2	
280	245	Richmond Ind (Amsted)	212	0	7.5	11	9.7	
98	98	Recoil Holdings (SE)	60	-1	2.7	46	12.1	
115	83	Recoil Hldgs 10% Pref (SE)	138	+2	14.1	12.8		
91	90	Robert Jordan	50	0				
128	80	Serotonin	104	0	5.5	6.4	2.4	
124	80	Tony & Corbin	224	0	6.6	33.7	9.7	
71	32	Trean Holdings (USAD)	66	0	2.7	4.5	6.4	
131	41	Unitec Holdings (SE)	65	0	2.8	43	12.0	
264	115	Walter Alexander	157	0	1.8	31.6	5.8	
305	190	W. V. Vantage, Inc. 10% Pref	170	0	17.4	8.5		
202	102	West Vantage, Inc. 10% (USM)	120	+3.5	5.5	44	13.2	

[illegible]

Effective January 11.						
Quota loans repaid		Non-quota loans A* repaid				
Years	by ELP†	Principal	on maturity.	by ELP†	A††	on maturity
1 year		9%	9%	10%	10%	10%
Over 1 up to 2	9%	9%	9%	10%	10%	10%
Over 2 up to 3	9%	9%	9%	10%	10%	10%
Over 3 up to 4	9%	9%	9%	10%	10%	10%
Over 4 up to 5	9%	9%	9%	10%	10%	10%
Over 5 up to 6	9%	9%	9%	10%	10%	10%
Over 6 up to 7	9%	9%	10	10%	10%	10%
Over 7 up to 8	9%	9%	10%	10%	10%	10%
Over 8 up to 9	9%	9%	10%	10%	10%	10%
Over 9 up to 10	9%	9%	10%	10%	10%	10%
Over 10 up to 15	10	10%	10	10%	10%	10%
Over 15 up to 25	10%	10	10	10%	10%	10%
Over 25	10	10	9%	10%	10%	10%

\* Non-quota loans B are 1 per cent higher in each case than non-quota loans A.  
† Annual instalments of principal.  
†† Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest).  
S With half-yearly payments of interest only.

**Changes in company share stakes announced recently include:**

**Nu-Swift Industries** - Hawley Group, through a wholly-owned subsidiary, bought 127,500 ordinary, and now has 8.93m (20.3 per cent).

**Scottish Television** - Las Investments increased its interest from 5.67 per cent to 6.3 per cent, holding 674,250 ordi-

**mans Finance** acquired an additional 235,000 ordinary and Barclays Hotel Group 4.87m. Both companies are controlled by D R and F H Barclays and their holding now totals 6.11m (12.1 per cent).

**Polly Peck International - Restro Investments**, a private company beneficially owned by Mr Asil Nadir, has bought 100,000 ordinary and now holds 36.68m (24.2 per cent), of which 1.76m are held through Restro Investments.

**Microvitec - Dr Tony Martinez**, a former director, lifted his holding to 6.45m ordinary (23.74 per cent).

The undersigned initiated this transaction, assisted in the negotiations and acted as financial advisors to Uniroyal Plastics Company, Inc.

**Jesup & Lamont  
Securities Co., Inc.**

December 1987

PLACING BY

of 2,750,000 Ordinary Shares of 5p each

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credited as fully paid  
£1,577,237.50

The principal activity of Associated-Henriques plc is the provision of trade finance and related trade services. The Council of the Stock Exchange has granted permission for the whole of the share capital of Associated-Henriques plc to be admitted to the Official List.

Details relating to Associated-Henriques plc and the above shares are available in the statistical services of Exel Statistical Services Limited. Copies of the listing particulars may be obtained during the usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 19th January 1988 from the Company Announcements Office, The Stock Exchange, Threadneedle Street, London EC2P 2BT, and up to and including 1st February 1988 from:-

**CL - Alexanders Laing & Cruickshank**  
**Piercy House, 7 Copthall Avenue, London EC2R 7BE**  
**Associated-Henriques plc**  
**14 Finsbury Circus, London EC2M 7EB**

13th January 1988



## COMMODITIES AND AGRICULTURE

Chris Sherwell reports on CRA's massive discovery in Victoria

## Australian minerals find changes market outlook

## ITC gives up battle over documents

By Raymond Hughes, Law Courts Correspondent

THE INTERNATIONAL Tin Council has given up its battle to stop its internal documents, or copies of them, being used as evidence in litigation arising out of its collapse into insolvency in October 1985.

Last month five Law Lords ruled that disputed categories of documents emanating from the ITC did not have the protection from disclosure enjoyed by its archives.

This week the High Court judge trying the tin case in which the issue arose was to have decided on the admissibility of particular documents in the light of the Law Lords' ruling.

The court hearing became unnecessary when the ITC abandoned its opposition to the use of the documents, in the particular action and in other pending tin cases.

The ITC had intervened in an action in which two Shearson Lehman companies are suing J.H. Rayner (Mining) Ltd and MacLaine Watson & Co for a total of more than £61m under tin sale contracts, and also challenging the validity of the London Metal Exchange's rule which imposed a fixed settlement price on outstanding tin contracts following the ITC's collapse.

Various of the parties have obtained ITC documents or copy documents that they want to use as evidence. The ITC contended that all the material was part of its archives and thus protected from disclosure under its consent under the 1972 International Tin Council (Privileges and Immunities) Order.

A possible further delay to the action has been avoided by the decision of the parties wishing to use the documents not to challenge the objection of the Attorney-General, Sir Patrick Mayhew, QC, that it would be against the public interest for a small number of the documents to be disclosed in court.

The action will come on for trial in June.

## Cuba holds sugar trade meeting

CUBAN SUGAR authorities recently held a meeting in Havana with members of the international trade and Soviet officials over problems in fulfilling its sugar export commitments in the first half of 1988.

Cuba tried at the meeting to set up a deal whereby deferred early 1988 shipments, including those to traditional outlets such as the Soviet Union, would be replaced by the trade with other sugar. Some 500,000 tonnes are believed to be involved.

The meeting may have failed but trade representatives are said to be still in Cuba.

CONFIRMATION OF massive deposits of heavy minerals under the wheat fields of southern Australia prompting a major revision of forecasts for world supplies of titanium, zircon and rare earth elements.

First details of the resource were revealed in Melbourne on Monday night by CRA, the 48 per cent-owned Australian affiliate of RTZ of the UK.

Analysts said it might allow the company to set the market in heavy minerals for more than 20 years, and dramatically enhance Australia's position at the head of the reserves table.

The titanium ores, rutile, anatase, ilmenite and leucocoxene - are used to produce titanium dioxide, which is used principally as a white pigment in paint, plastics and paper. Zircon is used as a refractory material in steel-making and as an opacifier in ceramic glazes.

The rare earth elements -

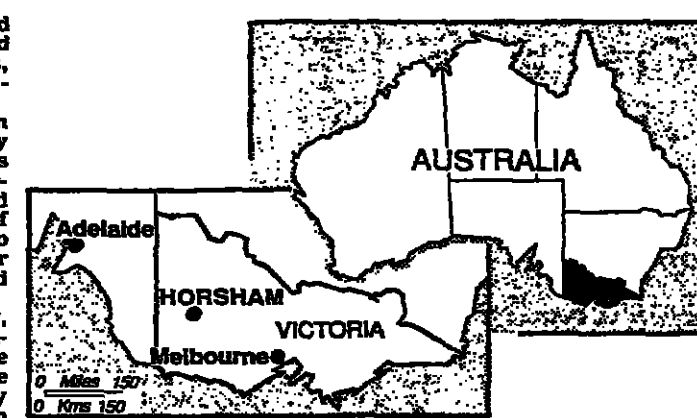
notably yttrium, europium and samarium - have specialised applications in electronics, superconductors and high-strength magnets.

Unlike existing Australian deposits, which are typically found as beach sands, CRA's find is located beneath four-metre thick clays on farmland near Horsham in the state of Victoria. It consists of a 10 to 15-metre deep sand layer spread over an area of around ten square miles.

According to the company, "proven in situ reserves exceeding 1,000,000 tonnes at over three per cent heavy minerals have been established in the primary exploration area point to 3.4m tonnes of rutile and anatase, 4.6m tonnes of leucocoxene and 12.5m tonnes of ilmenite."

In a breakdown, CRA says reserves of titanium-bearing ores in the primary exploration area point to 3.4m tonnes of rutile and anatase, 4.6m tonnes of leucocoxene and 12.5m tonnes of ilmenite.

Prior to the disclosure, Aus-



Map of Australia showing the location of the CRA discovery in Victoria, near Horsham and Melbourne.

tralia already held the world's largest reserves of titanium, zircon and rare earth ores.

Other countries with significant reserves include Brazil, South Africa, India, Norway, Canada and the US.

The three major Australian producers are Renison Gold Fields, which is 49 per cent owned by Consolidated Gold Fields, Consolidated Rutile, which is indirectly linked to Gencor of South Africa, and Western Sands. The company which dominates the world market for rare earths is Rhone-Poulenc of France.

A CRA official said production from the new deposit was unlikely to begin before the early 1990s since an environmental impact statement had to be drawn up and a new flotation technology to concentrate the ore had to be proven.

On the likely market impact, the official said production was unlikely to be at a faster rate

than that of existing Australian producers. The outlook for titanium was for steady growth, while zircon faced tight supply and the rare earths promised rapid growth, the official said.

But consultants Australian Mineral Economics said the price implications were significant as there was no larger deposit in the world. "CRA can virtually set the market for the next 20 to 30 years," said Mr Jim Vale, the managing director. "But the company is only likely to bring to market tonnes that can afford to absorb."

Prices for ilmenite, rutile and zircon have all firmed in recent years. Rutile currently sells for \$5570 to \$5620 (\$222 to \$224) per tonne in bulk form, about the same as a year ago.

Zircon bought on the spot market on Australia's east coast currently sells for \$5550 to \$5750 per tonne, which compares with \$5520 to \$5600 a year ago.

Zircon bought on the spot

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## Fourth attempt to halt cocoa price slide

By David Blackwell

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Mr Edouard Kouame, executive director of the organisation, is hopeful that this time the price support mechanism, which has been suspended since June last year, will succeed in putting together a compromise package to restore buffer stock buying and halt the slide in prices.

The news this week that Mr Denis E. Kason, Agriculture Minister of the Ivory Coast, is to attend the talks was in itself a good sign, analysts said.

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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar trading subdued

TRADING WAS confined to a narrow range in currency markets yesterday. Central banks were conspicuous by their absence but the scale of recent intervention was sufficient to deter any determined dollar selling, in what was a relatively thin market.

This restricted the dollar's downside potential, while the release on Friday of US trade figures for November was sufficient to deter traders from taking long positions.

Comments by President Reagan, suggesting that the US trade deficit was a "sign of strength" prompted a mixed reaction, with some traders now suspecting a larger deficit than had previously been expected. October's shortfall was a record \$17.63bn.

Dealers were a little nervous at the start of trading in London and were looking for intervention by European central banks, after modest support given by the Bank of Japan in Tokyo. However, European authorities remained on the sidelines and although the US Federal Reserve made inquiries in early New York trading, there was no evidence of any intervention.

The dollar closed towards the day's lows as US banks started to sell dollars. However, the extent of the fall was relatively modest and the dollar closed at DM1.6360 from DM1.6370 and Y127.40 compared with Y128.15. Elsewhere it slipped to Sfr1.3345 from Sfr1.3375.

## E IN NEW YORK

Jan 12	Jan 11	Jan 10
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1.6250-1.6260	1.6250-1.6260	1.6250-1.6260

Jan 12	Jan 11	Jan 10
1.6220-1.6230	1.6220-1.6230	1.6220-1.6230
1.6230-1.6240	1.6230-1.6240	1.6230-1.6240
1.6240-1.6250	1.6240-1.6250	1.6240-1.6250
1.6250-1.6260	1.6250-1.6260	1.6250-1.6260

Jan 12	Jan 11	Jan 10
1.6220-1.6230	1.6220-1.6230	1.6220-1.6230
1.6230-1.6240	1.6230-1.6240	1.6230-1.6240
1.6240-1.6250	1.6240-1.6250	1.6240-1.6250
1.6250-1.6260	1.6250-1.6260	1.6250-1.6260

Jan 12	Jan 11	Jan 10
1.6220-1.6230	1.6220-1.6230	1.6220-1.6230
1.6230-1.6240	1.6230-1.6240	1.6230-1.6240
1.6240-1.6250	1.6240-1.6250	1.6240-1.6250
1.6250-1.6260	1.6250-1.6260	1.6250-1.6260

Jan 12	Jan 11	Jan 10
1.6220-1.6230	1.6220-1.6230	1.6220-1.6230
1.6230-1.6240	1.6230-1.6240	1.6230-1.6240
1.6240-1.6250		







**Continued on next page**



## 30

30



## LONDON SHARE SERVICE

[illegible][illegible][illegible]



**INDUSTRIALS (Miscel.) - Contd.**

121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787																																																																																																																																																																																																																					

16	106	Spokane & Co. Inc.	125	125	125	125
17	17	Morgan Crucible	226	-5	220.2	17
18	18	Morgan (M) F.A. 20	13			

[illegible]

486	Bank Corp.	583	-17	+18.0	2.3	4.2	2.3
194	Bankers-Trust F.M.L.	330	-6	010%	0.9	4.7	2.8
118	Bankers & Co.	788	+5	+18.5	2.7	1.2	1.1

[illegible]

175	73	Thomson T-Line Sp.	94	-1	0.6	2.2	0.9
320	108	TNT ASD.50	195	+4	0.15c	2.9	3.8

[illegible]

205	Whitcomb & Auger Co.	300		19.1	6.0	1.4
*390	245 Whitecroft	298	+3	110.0	2.9	4.8
80	43 Whittier Co.	64	+1	0.3		0.2

345	183	91	141	220	-11	78.6	1	-1
346	184	92	142	221	-11	78.6	1	-1
347	185	93	143	222	-11	78.6	1	-1
348	186	94	144	223	-11	78.6	1	-1
349	187	95	145	224	-11	78.6	1	-1
350	188	96	146	225	-11	78.6	1	-1
351	189	97	147	226	-11	78.6	1	-1
352	190	98	148	227	-11	78.6	1	-1
353	191	99	149	228	-11	78.6	1	-1
354	192	100	150	229	-11	78.6	1	-1
355	193	101	151	230	-11	78.6	1	-1
356	194	102	152	231	-11	78.6	1	-1
357	195	103	153	232	-11	78.6	1	-1
358	196	104	154	233	-11	78.6	1	-1
359	197	105	155	234	-11	78.6	1	-1
360	198	106	156	235	-11	78.6	1	-1
361	199	107	157	236	-11	78.6	1	-1
362	200	108	158	237	-11	78.6	1	-1
363	201	109	159	238	-11	78.6	1	-1
364	202	110	160	239	-11	78.6	1	-1
365	203	111	161	240	-11	78.6	1	-1
366	204	112	162	241	-11	78.6	1	-1
367	205	113	163	242	-11	78.6	1	-1
368	206	114	164	243	-11	78.6	1	-1
369	207	115	165	244	-11	78.6	1	-1
370	208	116	166	245	-11	78.6	1	-1
371	209	117	167	246	-11	78.6	1	-1
372	210	118	168	247	-11	78.6	1	-1
373	211	119	169	248	-11	78.6	1	-1
374	212	120	170	249	-11	78.6	1	-1
375	213	121	171	250	-11	78.6	1	-1
376	214	122	172	251	-11	78.6	1	-1
377	215	123	173	252	-11	78.6	1	-1
378	216	124	174	253	-11	78.6	1	-1
379	217	125	175	254	-11	78.6	1	-1
380	218	126	176	255	-11	78.6	1	-1
381	219	127	177	256	-11	78.6	1	-1
382	220	128	178	257	-11	78.6	1	-1
383	221	129	179	258	-11	78.6	1	-1
384	222	130	180	259	-11	78.6	1	-1
385	223	131	181	260	-11	78.6	1	-1
386	224	132	182	261	-11	78.6	1	-1
387	225	133	183	262	-11	78.6	1	-1
388	226	134	184	263	-11	78.6	1	-1
389	227	135	185	264	-11	78.6	1	-1
390	228	136	186	265	-11	78.6	1	-1
391	229	137	187	266	-11	78.6	1	-1
392	230	138	188	267	-11	78.6	1	-1
393	231	139	189	268	-11	78.6	1	-1
394	232	140	190	269	-11	78.6	1	-1
395	233	141	191	270	-11	78.6	1	-1
396	234	142	192	271	-11	78.6	1	-1
397	235	143	193	272	-11	78.6	1	-1
398	236	144	194	273	-11	78.6	1	-1
399	237	145	195	274	-11	78.6	1	-1
400	238	146	196	275	-11	78.6	1	-1
401	239	147	197	276	-11	78.6	1	-1
402	240	148	198	277	-11	78.6	1	-1
403	241	149	199	278	-11	78.6	1	-1
404	242	150	200	279	-11	78.6	1	-1
405	243	151	201	280	-11	78.6	1	-1
406	244	152	202	281	-11	78.6	1	-1
407	245	153	203	282	-11	78.6	1	-1
408	246	154	204	283	-11	78.6	1	-1
409	247	155	205	284	-11	78.6	1	-1
410	248	156	206	285	-11	78.6	1	-1
411	249	157	207	286	-11	78.6	1	-1
412	250	158	208	287	-11	78.6	1	-1
413	251	159	209	288	-11	78.6	1	-1
414	252	160	210	289	-11	78.6	1	-1
415	253	161	211	290	-11	78.6	1	-1
416	254	162	212	291	-11	78.6	1	-1
417	255	163	213	292	-11	78.6	1	-1
418	256	164	214	293	-11	78.6	1	-1
419	257	165	215	294	-11	78.6	1	-1
420	258	166	216	295	-11	78.6	1	-1
421	259	167	217	296	-11	78.6	1	-1
422	260	168	218	297	-11	78.6	1	-1
423	261	169	219	298	-11	78.6	1	-1
424	262	170	220	299	-11	78.6	1	-1
425	263	171	221	300	-11	78.6	1	-1
426	264	172	222	301	-11	78.6	1	-1
427	265	173	223	302	-11	78.6	1	-1
428	266	174	224	303	-11	78.6	1	-1
429	267	175	225	304	-11	78.6	1	-1
430	268	176	226	305	-11	78.6	1	-1
431	269	177	227	306	-11	78.6	1	-1
432	270	178	228	307	-11	78.6	1	-1
433	271	179	229	308	-11	78.6	1	-1
434	272	180	230	309	-11	78.6	1	-1
435	273	181	231	310	-11	78.6	1	-1
436	274	182	232	311	-11	78.6	1	-1
437	275	183	233	312	-11	78.6	1	-1
438	276	184	234	313	-11	78.6	1	-1
439	277	185	235	314	-11	78.6	1	-1
440	278	186	236	315	-11	78.6	1	-1
441	279	187	237	316	-11	78.6	1	-1
442	280	188	238	317	-11	78.6	1	-1
443	281	189	239	318	-11	78.6	1	-1
444	282	190	240	319	-11	78.6	1	-1
445	283	191	241	320	-11	78.6	1	-1
446	284	192	242	321	-11	78.6	1	-1
447	285	193	243	322	-11	78.6	1	-1
448	286	194	244	323	-11	78.6	1	-1
449	287	195	245	324	-11	78.6	1	-1
450	288	196	246	325	-11	78.6	1	-1
451	289	197	247	326	-11	78.6	1	-1
452	290	198	248	327	-11	78.6	1	-1
453	291	199	249	328	-11	78.6	1	-1
454	292	200	250	329	-11	78.6	1	-1
455	293	201	251	330	-11	78.6	1	-1
456	294	202	252	331	-11	78.6	1	-1
457	295	203	253	332	-11	78.6	1	-1
458	296	204	254	333	-11	78.6	1	-1
459	297	205	255	334	-11	78.6	1	-1
460	298	206	256	335	-11	78.6	1	-1
461	299	207	257	336	-11	78.6	1	-1
462	300	208	258	337	-11	78.6	1	-1
463	301	209	259	338	-11	78.6	1	-1
464	302	210	260	339	-11	78.6	1	-1
465	303	211	261	340	-11	78.6	1	-1
466	304	212	262	341	-11	78.6	1	-1
467	305	213	263	342	-11	78.6	1	-1
468	306	214	264	343	-11	78.6	1	-1
469	307	215	265	344	-11	78.6	1	-1
470	308	216	266	345	-11	78.6	1	-1
471	309	217	267	346	-11	78.6	1	-1
472	310	218	268	347	-11	78.6	1	-1
473	311	219	269	348	-11	78.6	1	-1
474	312	220	270	349	-11	78.6	1	-1
475	313	221	271	350	-11	78.6	1	-1
476	314	222	272	351	-11	78.6	1	-1
477	315	223	273	352	-11	78.6	1	-1
478	316	224	274	353	-11	78.6	1	-1
479	317	225	275	354	-11	78.6	1	-1
480	318	226	276	355	-11	78.6	1	-1
481	319	227	277	356	-11	78.6	1	-1
482	320	228	278	357	-11	78.6	1	-1
483	321	229	279	358	-11	78.6	1	-1
484	322	230	280	359	-11	78.6	1	-1
485	323	231	281	360	-11	78.6	1	-1
486	324	232	282	361	-11	78.6	1	-1
487	325	233	283	362	-11	78.6	1	-1
488	326	234	284	363	-11	78.6	1	-1
489	327	235	285	364	-11	78.6	1	-1
490	328	236	286	365	-11	78.6	1	-1
491	329	237	287	366	-11	78.6	1	-1
492	330	238	288	367	-11	78.6	1	-1
493	331	239	289	368	-11	78.6	1	-1
494	332	240	290	369	-11	78.6	1	-1
495	333	241	291	370	-11	78.6	1	-1
496	334	242	292	371	-11	78.6	1	-1
497	335	243	293	372	-11	78.6	1	-1
498	336	244	294	373	-11	78.6	1	-1
499	337	245	295	374	-11	78.6	1	-1
500	338	246	296	375	-11	78.6	1	-1
501	339	247	297	376	-11	78.6	1	-1
502	340	248	298	377	-11	78.6	1	-1
503	341	249	299	378	-11	78.6	1	-1
504	342	250	300	379	-11	78.6	1	-1
505	343	251	301	380	-11	78.6	1	-1
506	344	252	302	381	-11	78.6	1	-1
507	345	253	303	382	-11	78.6	1	-1
508	346	254	304	383	-11	78.6	1	-1
509	347	255	305	384	-11	78.6	1	-1
510	348	256	306	385	-11	78.6	1	-1
511	349	257	307	386	-11	78.6	1	-1
512	350	258	308	387	-11	78.6	1	-1
513	351	259	309	388	-11	78.6	1	-1
514	352	260	310	389	-11	78.6	1	-1
515	353	261	311	390	-11	78.6	1	-1
516	354	262	312	391	-11	78.6	1	-1
517								

1. *Journal of the American Medical Association*, 2000; 283: 2686-2692.

the 1990s, the number of people in the United States who are 65 years of age or older has increased by 50% (U.S. Census Bureau, 1997). The number of people aged 65 and older is projected to increase to 20% of the total population by the year 2020 (U.S. Census Bureau, 1997). The increase in the number of people aged 65 and older is expected to be even more dramatic in other countries. For example, the number of people aged 65 and older in Japan is projected to increase from 15% of the total population in 1990 to 25% of the total population by the year 2020 (U.S. Census Bureau, 1997). The increase in the number of people aged 65 and older is expected to be even more dramatic in other countries. For example, the number of people aged 65 and older in Japan is projected to increase from 15% of the total population in 1990 to 25% of the total population by the year 2020 (U.S. Census Bureau, 1997).



**MINES - Contd**[illegible]

51	21	Wagon Mfg Co.	58				
74		Wagon Mfg Co.	58				
748	220	Wagon Mfg Co.	354	-4	100%	1.3	1.1
35	6	Wagon Mfg Co.	354				
790	200	Wagon Mfg Co.	354				
35	6	Wagon Mfg Co.	354				
58		Wagon Mfg Co.	354				
160	20	Wagon Mfg Co.	354				
20		Wagon Mfg Co.	354				
49	13	Wagon Mfg Co.	354				
23	5	Wagon Mfg Co.	354				
67	19	Wagon Mfg Co.	354				

520	101	Western Mining 20c	212		+2	0.11	16.4	0.8
77	54	Windsor Res NL	70					-

TINS								
46	43	Wager Hkms SML	43nc		-7	0.63	0.7	±
305	30	Centex	130		+25			
95	48	Equity Berhad MRL 50	48		05c		2.7	-
220	49	Janet 12c	85					
85	27	Malaysia Mng. 10c	27		Kat2c	2.8	1.7	-
105	105	Petaling SML	128		v102c		1.9	-
130	75	Sungei Bend SML	130		2035c		6.6	-
70	100	Tanjong 15c	150					
170	110	Tanjong 35c	120				0.8	±

1982		1981		1980		1979		1978	
180	36	Anglo-Dominion	38						
182	30	Revere Mining 10n	140	33					
94	30	Wells Fargo	33						
913	119	Wells Fargo	144n	-21	650	41	11.8		
67	30	WORLD INC	632n						
72	23	Wynn & Co. Inc	34	+1					
58	16n	Explorers Ltd Wg Sp.	282	-2					
440	139n	Greenwich Res.	139	-5					
138	54n	Gold Mines	173	+3					
35	117	Highland Res.	240						
625	130	Highland Res.	130	-37	6210	8.6			
155	150	Highland Res. Ltd	150	-2					
166	14n	Highland Res. Ltd	14n	-2					

1987/88	Stock	Price	+/-	Div	Yld	P/E
High	Alcatel Group 10p	250	-	3.5	2.7	16.7
126	Alcatel Group 10p	250	-	3.5	2.7	16.7
93	Alcatel Group 10p	250	+2	3.5	2.7	16.7
150	Allied Int. Brokers	122	-	N/A	2.5	16.2
83	American Energy 10p	38	-1	-	-	-

192	61	Calcutt 10p	89	-	2.06	0	3.2	0
103	45	Canary Comms. Co.	48	-				19.9
200	325	Charles Arntson	130	+5				17.4
108	37	ChemEx Int'l	61	-				
180	58	Cominc Group	78	-	11.5	0	2.3	
151	34	Contra Beach 10p	62	+2	0.4		0.9	0
228	130	Crown Eyeglass	125	+2				
62	8	Explosion Expts. I.R. 5p	25	+1				
48	7	Exxon	10	-				
110	765	For East Res. 10p	180	-	KL25	2.3	2.6	22.5
53	19	Garrett U.S. 10p	65	+5				21.9
82	41	Haworth Group 5p	26	+1				
		Kemp (P.E.) 5p	41	-				

130	95	M.L. Laboratories 1p	218	-1				
180	97	Meritcare 10p	91					
98	36	Polycas Gold IR 2p	43					
48	38	Proceller 1p	41	+1	W			12.8
*82	17	Publishing Hldg. 5p	58	-2				78.0
128	78	Season Hldg.	78	+2				11.9
26	18	States Hldg. 5p	21					53.7
87	38	Therme Hldg. 5p	46			1.9	3.0	2.7
87	38	Therme Hldg. 5p	46	+3		1.9	3.0	12.4
210	130	UPL Group Ltd.	250	-2		12.41	2.8	2.5
140	103	Unic. Comm.	125			10.6	2.9	6.0
85	85	Video Tape Recording 5p	85			12.9	2.9	12.2

Unless otherwise indicated, prices and net dividends are in pence and denominated in 25p. Estimated price/earnings ratios and dividends are based on latest annual reports and dividends and net dividends are based on half-yearly figures. P/E's are calculated on "net" distribution basis, earnings per share being computed on profit after taxation and unrelieved ACT where applicable; bracketed figures indicate 10 per cent or more difference if calculated on "net" distribution. Covers are based on "maximum" distribution; the company's gross dividend costs to profit after taxation, excluding the profit tax payable on basic rate distribution, is shown in brackets. ACT yields are based on middle prices, are gross, adjusted to ACT 77 per cent and allow for value of declared distribution and rights.

• Top Stock

- † Paych bases on cash
- † Interest since incurred or resumed
- † Interest since reduced, passed or deferred
- † Time-free to non-residents on application
- † Figures or report awaited
- † Not officially UK listed; dealings permitted under rule 535(4)(a) USA; not listed on Stock Exchange and company not subject to same degree of regulation as listed securities.
- † Death in under Rule 535(3)
- † Price as date of suspension
- † Indicated dividend after pending scrip and/or rights issue; cover relates to previous dividend or forecast.
- † Merger bid or reorganisation in progress
- † Not comparable

[illegible]

dividends received; cover relates to previous earnings;  $P/E$  ratio based on latest annual earnings;  $dividend$  is the dividend yield, expressed as a percentage of the dividend rate, based on previous year's earnings;  $subject$  is subject to local tax;  $dividend$  cover is excess of 100 times;  $y$  dividend yield;  $dividend$  cover as merger terms;  $z$  dividend and yield include a special payment;  $Cover$  does not apply to special payment;  $A$  Net dividend and yield;  $B$  Preference dividend passed or deferred;  $C$  Cumulative;  $D$  Minimum tender price;  $F$  Dividend yield based on prospectus or other official estimates for 1967;  $G$  Dividend yield based on prospectus or other official estimates for 1967;  $H$  Dividend yield based on prospectus or other official estimates for 1967;  $I$  Dividend and yield based on prospectus or other official estimates for 1967-86;  $J$  Estimated annualized dividend, cover and  $P/E$  based on latest annual earnings;  $M$  Dividend and yield based on prospectus or other official estimates for 1967-86.

**REGIONAL & IRISH STOCKS**

The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.

Friday Pkg. 56	617	++	CPI Hodge	85	
Week Index 25p	250		Current Index	240	
Intl. Sum. 41			Hall (I. & H.I.)	285	
			Western Hodge	44	
			Irish Hodge	115	
			Unclaire	250	

<b>IRISH</b>	
Fund 11 1/2% 1988	2108 1/2
Nat. 9 1/2% 84/89	2100

## TRADITIONAL OPTIONS

3-month call rates

Alfred Lyons	42	P & D Bldg	65
Austrad	20	Plasma	29
BAT	57	Polly Peck	34
BOC Grp	46	Racal Elect	30
BSR	33	RHM	48
BTA	33	Rank Org Bnd	65
Baxters	39	Road Invest	50
Beacons	52	STC	29
Blue Circle	44	Seas	18
Boots	28	TL	95
Bowaters	41	TSR	14
Brit Aerospace	42	Techn	22
Brit. Telecom	28	Thorn EMI	64

Charter Cars	41	Unilever	62
Comm Union	60	Vickers	22
Courtside	42	Welcome	47
PKI Babcock	14	<b>Property</b>	
FMFC	51	Brit Land	32
Gen Accident	105	Land Securities	55
GET	22	MEPC	54
Glen	155	Peconey	47
Grand Met	90	Oils	
GUS A	150	Brit Petroleum	33
Gordon	110	British	28
GKN	34	British Oil	52
Harzon	18		

ICI	145	Prattney	18
Jaguar	42	Shell	135
Ladbroke	40	Sherrinford	15
Legal & Gen	33	Unicredit	24
Leis Service	25	<b>NINES</b>	
Lloyds Bank	38	Cass Gold	125
Lloyds Int	62	Lothian	29
Mars & Spencer	24	N72	49
Midland Bk	47		
Morgan Grenfell	37		

A selection of Options traded is given on the  
**London Stock Exchange Report Page**







## CANADA

**TORONTO**  
Prices at 2.30pm  
January 12

[illegible]

**MONTREAL**  
sing prices January

1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 2680, 26

753100	Sant' michi	\$209	25%	25%
753100	Scorpio	\$209	25%	25%
826000	Bombardier	\$209	67	07%
122000	CSB Pak	\$166	15%	16
122000	Cascades	\$202	6%	06%
17294	ComBent	\$18	18	18
15129	DomTua	\$16	18	16%
1100	MettTris	\$128	12%	12%
15255	Neus Gde	\$128	12%	12%
45841	Norweco	\$111	11	11%
37369	Power Corp	\$134	13%	13%
118263	Provigro	\$200	09	09%
9850	Regap Entr	\$12	11%	11%
300	RollandA	\$10	10%	10%
33146	Royal Bank	\$25	25%	25%
16524	SandpA	\$33	31	31%
11054	Videotron	\$08	08	08%

Total Sales \$,195,487 shares

## OVER-THE-COUNTER

**Nasdaq national market, 2.30pm prices**

[illegible]

## CHIEF LONDON PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS			FALLS		
A.T.A. Selection	66	+ 7	Trent Hidge	106	+ 3
Asprung	250	+ 35	Unigard	289	+ 3
Beverly	300	+ 15	Wellstone	382	+ 3
Britol	453	+ 7			
Burnton and Brew.	130	+ 10	Trox 1314/1397	5119%	+ 1
Central Vn	477	+ 0	Abbey Life	226	+ 1
Cralite	257	+ 11	Barclays	459	+ 0
Countrywide Props.	246	+ 17	Bechams	354	+ 0
H.T.V.	279	+ 0	Berton	124	+ 1
Kilnward Benson	245	+ 1	Discount	212	+ 1
HS Int'l	201	+ 18	GBC	157	+ 1
Maxwell Benson	298	+ 7	Pineary	152	+ 2
Office & Elect.	423	+ 36	Rural Elect.	225	+ 1
Renold	310	+ 12	STV	225	+ 2
Sturg	165	+ 0	Sun Alliance	851	+ 1

**TOKYO - Most Active Stocks**  
Tuesday, January 12, 1988

Stocks	Closing Prices	Change on day
--------	----------------	---------------

Sumatras Heavy	13.04m	688	-5
Ind	12.95m	308	+21
Kobe Steel	9.38m	1,410	-10
Nippon Steel	8.53m	367	+4
Mitsubishi Heavy	7.98m	536	+3
Ind			

678 +33  
 678 +46  
 335 +20  
 292 +8  
 688 -7

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 ivered

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 for details.

# Indices


Coalite .....	335	+ 11	Beechams .....	450	- 14
Countryside Props .....	346	+ 17	BP .....	354	- 6
H.T.V. ....	379	+ 10	Burton .....	334	- 11
Kleinwort Benson .....	345	+ 17	Dixons .....	202	- 8
MS Int'l .....	101	+ 16	GEC .....	157	- 5
Masswell Comms .....	239	+ 7	Glaxo .....	152	- 9
Office & Elect. ....	143	+ 38	Racal Elect. ....	237	- 9
Remoil .....	330	+ 12	STC .....	285	- 10
Sturge .....	425	+ 60	Sun Alliance .....	231	- 27

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## DA & PORTO



## Continued on Page 3

[illegible]



[illegible]

Stock	Sales	High	Low	Last	Chg	Stock	Sales	High	Low	Last	Chg	Stock	Sales	High	Low	Last	Chg	Stock	Sales	High	Low	Last	Chg			
AJWBd	141	86	111	111	-	Chiron	20	1454	191	171	171	-	FLMite	1	8	254	244	254	+1	LTX	581	111	101	111	-	
AL	14	238	171	181	-	Chiron	22	22	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	120	127	38	38	38	0	LaPre	32	182	171	181	-
AST	11	258	171	181	-	Chiron	22	128	128	128	111	-	FLMite	1	12											

**Continued on Page 35**

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Lenticon, Inc. 1989



## Dow surrenders its advance as caution bites

### Wall Street

A NEW caution entered the US equity market which fell back yesterday, reversing its technical gains on Monday, writes Janet Bush in New York.

At 2pm, the Dow Jones industrial average stood 50.57 lower at 1,894.56.

Volume was relatively sluggish. By midsession, around 90m shares had changed hands, signalling rather low activity.

Monday's bounce of 33.82 points was seen purely as a reaction to the 140-point fall on Friday. Most of the gain came in blue chip stocks while the rest of the market lagged behind. On the New York Stock Exchange, eight stocks declined for every seven which rose.

Many equity analysts feel the new sense of caution after Friday's decline is positive for the longer-term health of the market. The substantial rally in share prices in late December and in the first week of January was regarded as far too fast and too frothy, given a continuing reluctance in the investment community to commit new funds to the market. Much of the activity had been by professionals.

Analysts now feel the market will remain somewhat volatile from day to day but that some of the speculative edge will have been taken off.

The rest of this week, however, is likely to be dominated by speculation about Friday's release of the November trade figures, with estimates varying widely about the size of the deficit. Although rumours have been circulating of a shortfall of perhaps as much as \$20bn, most people are hoping for a substantial improvement from October's \$17.6bn trade gap.

Crude oil prices returned as a factor in the markets yesterday. Crude oil futures dropped sharply on the New York Mercantile Exchange, with February crude down 65 cents a barrel from Monday's settlement at \$16.10 a barrel.

The weak opening reflected reports that Kuwait had begun offering discounts pegged to five-day spot averages of Dubai and Oman crudes and that Saudi Arabia had been giving preferential rates to its four major oil customers - Exxon, Chevron, Texaco and Mobil. There were also reports that Saudi Arabia expects the price of crude to drop to \$15 a barrel by the end of January.

Lower oil prices helped the US bond market, which is slowly recovering from its sharp losses last week. The Treasury's 8.75 per cent 30-year benchmark issue stood 1/4 point higher just before midsession, still yielding above 9 per cent, before dropping back to only a 1/4 point gain on the day.

The stock market was dominated by weakness in oil stocks although self-programmes linked to stock index arbitrage contributed to a deepening of the overall market decline.

By midsession, Amoco had lost \$1 1/2 to \$68. Chevron was \$1 1/2 lower at \$39 and Exxon tumbled \$2 1/2 to \$39. Atlantic Richfield, which has built up its stake in Britoil to 23.04 per cent, lost \$3 1/2 to \$67 1/2.

Digital Equipment slumped \$5 1/2 to \$133 1/2. The company is expected to announce its fourth quarter results imminently and there were reports yesterday that two brokerage firms had reduced their investment ratings for the stock.

The weakness in Digital contributed to falls in other computer stocks. Hewlett-Packard dropped \$1 1/2 to \$54 1/2. Cray Research lost \$2 1/2 to \$15 1/2 and Unisys lost \$2 1/2 to \$24 1/2.

Data General said yesterday it would sell desk-top publishing systems through a marketing agreement with Xerox. Data General shared the weakness of the computer sector and declined \$1 1/2 to \$24 1/2 and Xerox fell \$1 1/2 to \$56 1/2.

Blue chip issues, which had led the market higher on Monday, performed badly yesterday. International Business Machines plunged \$3 1/2 to \$114, Eastman Kodak was down \$1 1/2 to \$48 1/2, Merck lost \$3 1/2 to \$155 and Philip Morris declined \$1 1/2 to \$84 1/2.

American Express lost \$1 to \$23 1/2 after it said its international banking subsidiary American Express Bank Ltd had added \$350m to its loan loss reserves and had written off all its outstanding Latin American private sector corporate loans.

Security Pacific, which is adding \$350m to its loan loss provisions against Third World debt, declined \$1 1/2 to \$27 1/2.

Bethlehem Steel said it would increase the price of most steel sheet products by \$30 a ton from the beginning of April. Its share price added \$1 1/2 to \$14 1/2.

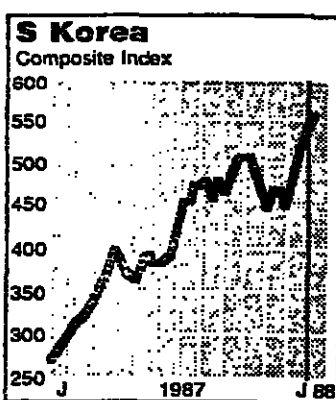
Marcade, a clothing manufacturer and specialist retailer, rose \$1 1/2 to \$24 1/2 after news that a group including Texas-based Investment L.P. held an 8.1 per cent stake in the company. The share price added \$1 1/2 to \$24 1/2.

Crude oil prices returned as a factor in the markets yesterday. Crude oil futures dropped sharply on the New York Mercantile Exchange, with February crude down 65 cents a barrel from Monday's settlement at \$16.10 a barrel.

The weak opening reflected reports that Kuwait had begun offering discounts pegged to five-day spot averages of Dubai and Oman crudes and that Saudi Arabia had been giving preferential rates to its four major oil customers - Exxon, Chevron, Texaco and Mobil. There were also reports that Saudi Arabia expects the price of crude to drop to \$15 a barrel by the end of January.

Lower oil prices helped the US bond market, which is slowly recovering from its sharp losses last week. The Treasury's 8.75 per cent 30-year benchmark issue stood 1/4 point higher just before midsession, still yielding above 9 per cent, before dropping back to only a 1/4 point gain on the day.

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## Olympics glee sends Seoul to record high

By Mark Nicholson in London

SOUTH KOREAN share prices yesterday vaulted to a record on the announcement that the Soviet Union has decided to participate in this year's summer Olympic games in Seoul.

The composite stock price index jumped 18.53, or 3.3 per cent, to a peak of 571.29 after breaching 550 for the first time on Monday.

A rush of orders from individual investors also pushed turnover to a fresh high of Won 276.2bn (\$349m) compared with Won 201.6bn on Monday. The previous record turnover was Won 227.4bn, set last Thursday.

Yesterday's was the second biggest daily rise on the market after the 19.27 leap on December 17 last year which greeted Mr Roh Tae Woo's victory in the presidential election.

Seoul is closed to direct foreign investment, but the two overseas funds based on Korean stocks also rose following the Soviet Union's announcement. The Korea Fund opened yesterday at \$57 1/2 on Wall Street, up \$2 1/2 from Monday's close, while the Korea Euro Fund was trading \$2 higher at \$22 in London.

News of the Soviet Union's participation in the summer games, which was followed by confirmation that China's athletes would take part, directly buoyed market sentiment. But analysts stressed that the Korean market was responding to the hope that the Soviet decision could herald increased trade between South Korea and the East Bloc.

Financial, construction and trade-related issues headed yesterday's charge. Among the leaders, Dongshin Stock was Won 1,500n higher at 45,500 and Daishin Securities Won 1,400n at 41,900. KAL was Won 1,000n stronger at Won 18,600.

Yesterday's surge was marked by a return to the market by individual investors. One analyst estimated that individuals accounted for between 75 and 80 per cent of yesterday's trading at individual turnover shy in November as political uncertainty preceded the presidential election and ripples from the October 19 crash reached the relatively insulated Seoul market.

Most analysts expect Seoul to rise strongly throughout the year, basing their optimism on a rosy economic prognosis which, according to some estimates, could generate profits rise 30 to 40 per cent and GNP expand 10 per cent driven by strong export growth.

Mr Andrew Hobbs, an analyst with Rouse & Peck said: "We expect a rise of 35 per cent in the stock market this year, and we're being conservative. I had a Korean analyst in the other day predicting a 70 per cent rise."

## Securities firms tilt Nikkei see-saw higher

### Tokyo

A LATE rush for large-capitalisation and financial issues lifted the Nikkei average after a widely fluctuating session in Tokyo yesterday, writes Shigeo Nishikawa in Jiji Press.

The market indicator climbed 46.82 to 22,525.05. Volume expanded to 534m shares from Monday's 396m. Declines slightly outnumbered advances by 444 to 417, with 142 issues unchanged.

The key index strengthened about 108 points minutes after the opening, reflecting an overnight rally on Wall Street, but lost 118 points to the session's low towards the morning close. In the afternoon, it rebounded gradually on buying of steels, shipbuilders and financials.

The early firmness was trapped by buying by securities companies and individual investors, sparked by Wall Street's rally. As the buying ran its course, small-lot selling gathered momentum.

The high-tech sector weakened broadly, although the view persists that it will become popular later this year. Hitachi declined Y20 to Y1,230, NEC eased Y30 to Y2,040, Mar-

tsubita Electric Industrial lost Y20 to Y2,220 and Nippon Telegraph and Telephone (NTT) shed Y30,000 to Y2,220.

Car stocks gained strength, aided by brisk motor vehicle production. Toyota and Nissan made a moderate gain of Y20 each to Y1,850 and Y780.

Bonds rallied strongly, stimulated by the overnight plunge of crude oil prices and lower US interest rates. The Bank of Japan's buying of Y50bn worth of 5.1 per cent government bonds due in June 1986 and other issues also helped the market.

The start of Prime Minister Mr Noboru Takeshita's trip to the US yesterday spawned expectations that the central bank may guide short-term interest rates lower.

The yield on the bellwether 5.0 per cent government bond maturing in December 1987 tumbled from Monday's 4.580 per cent finish to 4.490 per cent in block trading.

On the Osaka Securities Exchange, the stock average lost 11.51 to 22,932.02 after opening firmer. Turnover rose 17m shares to 87m.

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### Singapore

UNDERLINING its current volatility, Singapore rebounded strongly from Monday's sharp losses, with the Straits Times industrial index adding 21.40, or 2.5 per cent, to 870.45.

However, turnover was nearly 7m shares less than on Monday at 29m shares as individuals dominated trading.

City Developments again topped the active list, putting on 10 cents to S\$2.41 on 1.2m shares. In blue chips, DBS recovered 40 cents to S\$9.60 and Metro 35 cents to S\$6.90.

### Hong Kong

THE RALLY on Wall Street lifted Hong Kong share prices in light trading, with many operators cautious over Friday's US trade figures. The Hang Seng index finished 41.61 higher at 2,442.41 in turnover worth HK\$664m.

Among the strongest gains, Cathay Pacific put on 40 cents to HK\$36.55 with orders coming from UK institutions. The hold-

ing company, Swire Pacific, saw its "A" shares climb 50 cents to HK\$16.10.

A London analyst attributed the interest in Cathay to the pressure on oil prices, the top place accorded the airline in a recent trade journal survey and the prospect of further buying by the Chinese investment corporation, Citic.

Shares in Industrial Equity (Pacific), the Hong Kong arm of Sir Ron Brierley's investment empire, closed 30 cents lower at HK\$8.50 after saying it would take provisions of HK\$391m in the year ending next June 30 for stock write-downs.

### Australia

BLUE CHIP Industrials led a recovery in Sydney, with demand pushing stocks up sharply in early trading before interest faded. The All Ordinaries index closed 20.2 higher at 1,286.5.

Among banks, Westpac rose 7 cents to A\$4.60 following its bid to buy the outstanding shares in its 77 per cent owned finance arm AGC.

Elsewhere in Industrials, New Corp added 40 cents to A\$12.70 and Lead Lease 20 cents to A\$10.50.

### EUROPE

## Frankfurt gives up gains on dollar worries

### London

SHADOWING the early losses on Wall Street, London equities finished lower after showing some resilience at midsession.

The FT-SE 100 index ended 21 down at 1,739.2, having been 5 points higher before Wall Street's opening. Trade was subdued as investors awaited Friday's US trade figures.

FI 43.40. Transport group Nedlloyd added FI 11 to FI 148.

MILAN finished mixed in dull trade before today's deadline for converting option contracts, with the market finding some support from steadier prices across Europe. The MIB index was 1 higher at 1,008.

Montedison settled at LI 255, a rise of LI 4, in a rash of business following a rumour, later denied by chairman Mr Raul Gardini, that the group was poised to shed its interests in the insurance industry.

Fiat ordinary ended LI 21 off at LI 315, while the IFI holding company which controls the car maker, was LI 0 easier at LI 1,050. SNIA was LI 4 cheaper at LI 2,341.

BRUSSELS rallied slightly in moderate trade in a largely technical reaction to Monday's heavy selling. The cash index finished 30.8 up at 3,739.74.

Reserve continued to attract a flurry of trade, adding BFR10 to BFR2,760 as 80,000 shares changed hands. Blue chip Petrofina added BFR120 to BFR8,960.

Among banks, BBL added BFR20 to BFR2,850, though Generale de Banque fell back BFR20 to BFR4,580. Utilities gained strongly, with Ebes up BFR170 to BFR4,560 and Electrabel up BFR140 to BFR5,050.

OSLO firmed marginally

despite a plunge in the value of Norsk Data shares. The all-share index ended 0.11 higher at 264.57.

Norsk Data's voting A shares tumbled NKR22 to NKR63 and its non-voting B shares, which can be traded by foreign investors, NKR21 to NKR60 after saying it expected 1987 profits to be half the 1986 figure.

MADRID rose with the overnight recovery on Wall Street, though banking issues failed to follow the market. The general index was 1.27 higher at 235.49.

Chemical and engineering issues posted gains and market leader Telefonica made a 4.5 percentage point gain to 170 per cent of nominal market value.

HELSINKI fell slightly in slow trade. The Unitas all-share index closed 0.8 per cent down at 541.9 in turnover of just FIM30.9m.

# AROUND THE WORLD IN EIGHT YEARS

## Vision and Vitality

Polly Peck International PLC has earned a reputation for strategic worldwide investment. The Group's highly impressive success rate has been achieved by a strong management team selectively marketing a wide range of exciting products and activities. The Company's international scope will continue to grow and expand as profitable ventures are developed.

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### FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JANUARY 11 1988					FRIDAY JANUARY 8 1988				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	1987/88 High	1987/88 Low	Year ago (approx)
Figures in parentheses show number of stocks												
Australia (93)	98.25	-2.5	79.97	92.04	4.90	100.80	82.66	95.01	180.81	85.36	105.67	
Austria (16)	94.54	+0.0	76.95	80.42	2.61	94.54	77.53	81.26	102.87	85.53	98.95	
Belgium (48)	101.54	-3.2	82.65	86.02	5.51	104.87	85.99	89.48	134.89	94.63	97.56	
Canada (127)	111.78	+0.5	90.99	104.38	2.98	114.63	94.00	106.70	141.78	98.15	107.03	
Denmark (38)	114.38	-2.1	93.10	97.81	3.03	114.24	93.68	98.58	124.83	98.18	109.98	
Finland (23)	111.00	+0.5	90.35	93.21	1.99	110.45	90.57	93.74	-	-	-	
France (124)	83.17	-2.0	67.69	72.08	4.11	84.83	69.56	74.15	121.82	77.39	105.04	
West Germany (94)	73.14	-2.7	59.53	62.24	2.99	73.16	61.64	64.50	104.93	68.91	95.90	
Hong Kong (46)	91.80	-2.6	74.72	91.69	5.73	94.30	77.33	94.13	158.68	73.92	102.75	
Ireland (14)	109.21	-0.9	88.89	94.96	4.78	110.23	90.30	96.59	140.22	92.30	100.46	
Italy (94)	75.57	-1.7	61.51	67.92	2.82	76.86	63.03	69.63	112.11	72.04	99.59	
Japan (457)	139.28	-0.8	113.36	112.82	0.62	140.38	115.11	114.51	161.28	100.00	101.89	
Malaysia (36)	114.61	-3.7	93.29	111.57	3.34	119.06	79.63	104.01	193.64	93.76	118.35	
Mexico (14)	86.30	+0.7	78.38	236.37	1.50	95.61	78.40	234.68	122.59	96.91	118.39	
Netherlands (37)	98.04	-3.3	79.80	82.29	5.47	101.43	83.17	85.90	131.41	87.70	100.60	
New Zealand (24)	76.91	+0.8	62.69	65.55	5.25	76.28	62.95	62.79	138.99	73.39	99.62	
Norway (24)	107.44	-5.6	87.61	92.30	2.96	114.02	93.50	96.16	185.01	95.51	102.66	
Singapore (26)	99.23	-5.0	80.77	92.41	2.62	104.47	85.67	98.09	174.28	81.21	106.60	
South Africa (61)	132.64	-3.5	107.96	90.62	4.71	137.52	112.77	99.95	198.09	100.00	111.01	
Spain (43)	131.65	-2.7	107.15	111.39	3.63	135.31	110.95	115.37	168.81	100.00	104.36	
Sweden (94)	98.49	-1.8	80.17	86.50	2.65	100.30	82.24	88.53	136.64	88.50	94.33	
Switzerland (53)	79.23	-4.7	64.49	65.70	2.53	83.16	68.19	69.58	111.11	73.65	101.23	
United Kingdom (331)	132.04	-0.2	107.47	107.87	4.34	132.26	108.46	108.46	162.87	99.65	105.86	
USA (589)	100.85	+1.4	82.08	100.85	3.67	99.48	81.57	93.48	131.42	91.21	102.74	
Europe (973)	102.50	-1.4	83.43	85.87	3.95	103.69	85.27	87.81	130.02	92.52	102.31	
Pacific Basin (482)	135.83	-0.9	110.55	111.06	0.85	137.69	112.57	112.81	158.77	100.00	102.01	
Asia-Pacific (1653)	122.54	-1.1	99.74	100.97	1.90	123.86	101.57	102.80	143.65	100.00	102.13	
North America (716)	101.43	+1.1	82.56	101.07	3.57	100.28	82.25	99.51	121.58	92.58	107.50	
Europe Ex. UK (442)	84.20	-2.6	68.54	72.26	3.57	84.45	70.90	74.80	111.97	78.89	96.68	
Pacific Ex. Japan (225)	94.23	-2.5	76.70	89.15	5.04	96.43	79.24	91.82	164.03	82.92	103.90	
World Ex. US (1857)	122.27	-1.1	99.52	101.09	1.96	123.67	101.41	102.95	143.38	100.00	102.42	
World Ex. UK (2115)	112.80	-0.3	91.82	100.30	2.93	114.02	92.29	101.03	138.82			
World Ex. S. & C. (2385)	111.80	-0.8	92.24	107.02	2.55	115.15	93.61	101.76	139.47	100.00	102.47	
World Ex. Japan (1989)	101.84	+0.0	82.89	95.25	3.80	101.82	83.49	95.50	134.22	92.96	104.78	
The World Index (2446)	113.96	-0.3	92.76	100.98	2.54	114.30	93.73	101.73	139.73	100.00	101.51	